



**The Corporation of the County of Wellington**  
**Administration, Finance and Human Resources Committee**  
**Minutes**

November 21, 2023  
County Administration Centre  
Guthrie Room

Present:                   Warden Andy Lennox  
                              Councillor Chris White (Chair)  
                              Councillor Steve O'Neill  
                              Councillor Earl Campbell  
                              Councillor James Seeley

Also Present:           Councillor Diane Ballantyne  
                              Councillor Matthew Bulmer  
                              Councillor Campbell Cork  
                              Councillor Jeff Duncan  
                              Sumita Pillay-Dason, County Solicitor

Staff:                    Jennifer Adams, County Clerk  
                              Susan Aram, Deputy Treasurer  
                              Andrea Brossault, Asset Management Coordinator  
                              Simon Burgess, Operating Budget and Cash Manager  
                              Shauna Calder, Manager of Finance  
                              Nicole Cardow, Deputy Clerk  
                              Ken DeHart, County Treasurer  
                              Susan Farrelly, Director of Human Resources  
                              Jackie Lee Macchiusi, Capital Budget and Accounting Manager  
                              Jackie Osti, Manager of Purchasing and Risk Management Services  
                              Andrea Ravensdale, Communications Manager  
                              Nicole Vogt, Manager, Health and Safety  
                              Scott Wilson, CAO  
                              Sabrina Woodhouse, Budget and Accounting Coordinator  
                              Molly Wright, Manager, Employee Development

**1. Call to Order**

At 1:00 pm, the Chair called the meeting to order.

**2. Declaration of Pecuniary Interest**

There were no declarations of pecuniary interest.

**3. Human Resources**

**3.1 Corporate Cease and Desist and No Trespass Notice Policy**

1/10/23

**Moved by:** Councillor Seeley

**Seconded by:** Warden Lennox

That the report titled Corporate Cease and Desist and No Trespass Notice Policy be received for information.

**Carried**

**3.2 Recruitment Update November 2023**

2/10/23

**Moved by:** Councillor Campbell

**Seconded by:** Councillor O'Neill

That the report titled Recruitment Update November 2023 be received for information.

**Carried**

**4. Administration**

**4.1 Luella Logan Award 2023- Women in Politics**

3/10/23

**Moved by:** Councillor Seeley

**Seconded by:** Councillor Campbell

That the report titled Luella Logan Award 2023- Women in Politics be received for information

**Carried**

**5. Finance**

**5.1 Corporate Financial Statements as of October 31, 2023**

4/10/23

**Moved by:** Councillor Campbell

**Seconded by:** Councillor Seeley

That the Corporate Financial Statements for the County of Wellington as of October 31, 2023 be approved.

**Carried**

**5.2 Asset Management Update and Annual State of Infrastructure**

5/10/23

**Moved by:** Councillor Seeley

**Seconded by:** Councillor Campbell

That the Asset Management Update and Annual Report be received for information; and

That County staff make the 2023 Annual State of Infrastructure Report publicly available on the County of Wellington website.

**Carried**

**5.3 Provincial Changes to the Development Charges Act through Bill 23 and Bill 134**

6/10/23

**Moved by:** Councillor Seeley

**Seconded by:** Councillor O'Neill

That the report Provincial Changes to the Development Charges Act through Bill 23 and Bill 134 be received for information.

**Carried**

5.4 2024 County Insurance Programme Renewal

7/10/23

**Moved by:** Councillor Seeley

**Seconded by:** Warden Lennox

That the 2024 insurance programme renewal submitted by Intact Public Entities be accepted at the quoted premium of \$1,295,343.00; and

That the 2024 insurance programme renewal for housing submitted by HSC-Marsh be accepted at the total quoted premium of \$362,016.70; and

That staff be authorized to bind insurance as required.

**Carried**

5.5 Ontario Municipal Partnership Fund Allocation - 2024

8/10/23

**Moved by:** Councillor Campbell

**Seconded by:** Councillor Seeley

That the County Treasurer's report re: Ontario Municipal Partnership Fund Allocation - 2024 be received for information.

**Carried**

5.6 Administration 2024 User Fees and Charges

9/10/23

**Moved by:** Councillor Campbell

**Seconded by:** Councillor O'Neill

That the 2024 User Fees and Charges for Administration be approved.

**Carried**



5.7 County-Wide 2024 User Fees and Charges

10/10/23

**Moved by:** Councillor Campbell

**Seconded by:** Councillor Seeley

That the 2024 User Fees and Charges be approved.

**Carried**

5.8 Corporate 2024-2033 Preliminary Ten-Year Plan

11/10/23

**Moved by:** Councillor Campbell

**Seconded by:** Councillor O'Neill

That the 2024-2033 Preliminary Corporate Ten-Year Plan be endorsed as amended and forwarded to County Council.

**Carried**

6. **Closed Meeting**

12/10/23

**Moved by:** Warden Lennox

**Seconded by:** Councillor Campbell

That the Administration, Finance and Human Resources Committee move into a closed meeting for the purposes of considering personal matters about an identifiable individual and labour relations or employee negotiations.

**Carried**

7. **Adjournment**

At 4:14 pm, the Chair adjourned the meeting until January 16, 2024 or at the call of the Chair.

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Chris White  
Chair

Administration, Finance and Human Resources Committee



# COUNTY OF WELLINGTON

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## Committee Report

**To:** Chair and Members of the Administration, Finance and Human Resources Committee  
**From:** Susan Farrelly, Director of Human Resources  
**Date:** Tuesday, November 21, 2023  
**Subject:** **Corporate Cease and Desist and No Trespass Notice Policy**

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### Background:

Ensuring the Health and Safety of employees is a multifaceted approach with many stakeholders and responsibilities involved. There are very specific requirements outlined in the Occupational Health and Safety Act relating to the responsibilities of employers and supervisors to ensure a safe workplace, requirements in relation to Workplace Violence and Harassment in the workplace, as well as information relating to offences and penalties if found to be in contravention of the Act.

The County has made very strong statements about our commitment to Health and Safety through our current policies. In the County of Wellington Health and Safety Statement Policy, it indicates that “Where reasonable, the County of Wellington will strive to exceed the legislated requirements by adopting the best practices available to protect employees and to promote a positive health and safety culture. The County of Wellington will work towards continuous improvement in its health and safety programme.”

Furthermore, in the County’s Workplace Violence Policy, it indicates “The County of Wellington is committed to providing a safe and healthy workplace free from actual, attempted or threatened violence. The County recognizes that workplace violence is a health and safety and human resources issue and will take reasonable precautions to prevent workplace violence and to protect employees at the workplace.”

### Corporate Cease and Desist and No Trespass Notice Policy

The process for implementing a Cease and Desist letter or the issuance of a No Trespass Policy was referenced in the Personal Safety and Security policy that was released to employees in 2022. In order to guide employees and the various County Departments on the process and steps required, a Corporate policy to provide more detail has been developed and is attached to this report for reference.

County Solicitor Su Dason was engaged to assist in the decision-making and drafting of this policy, along with Nicole Vogt – Health and Safety Manager. To maintain the County of Wellington’s high standards of service delivery, the County of Wellington is committed to treating individuals with respect, dignity, and professionalism while ensuring the safety of all staff and individuals accessing our services.

The commitment to these safety initiatives align with the 2023 County of Wellington Strategic Action Plan at this link [Wellington-County Strategic-Action-Plan-AODA-Updated.pdf](#) to ensure that we

continue to build on the current, strong, corporate culture and attract and retain the best staff to help the County continue to deliver top quality service to its residents.

**Recommendation:**

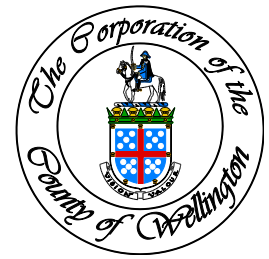
That the report titled Corporate Cease and Desist and No Trespass Notice Policy be received for information.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Susan Farrelly". The signature is stylized with a large, looping "S" and a long, sweeping underline.

Susan Farrelly  
Director of Human Resources

Attachment: Corporate Cease and Desist and No Trespass Notice Policy HR#17.4 November 2023



# County of Wellington Policy and Procedure Manual

<b>Responsibility</b>	Human Resources (HR)	<b>Policy Number</b>	HR 17.4
<b>Area</b>	Health and Safety	<b>Effective Date</b>	November 2023
<b>Subject</b>	Corporate Cease and Desist and No Trespass Notice Policy	<b>Reviewed</b>	N/A
<b>Authority</b>	Trespass to Property Act, R.S.O. 1990 Municipal Act, 2001, S.O. 2001 Occupational Health and Safety Act, R.S.O. 1990, c. O.1 Part III.0.1, Violence and Harassment		

## INTRODUCTION

To maintain the County of Wellington's high standards of service delivery, the County of Wellington is committed to treating individuals with respect, dignity, and professionalism while ensuring the safety of all staff and individuals accessing our services.

In conjunction with existing corporate Health and Safety policies and individual departmental policies as may exist, this policy outlines the mechanisms available for Departments to address workplace safety issues involving one or more individuals. For the purposes of this policy, safety measures include but are not limited to, completion of an incident report, the addition of an individual to the Social Services Safety List, issuance of a Cease and Desist letter, and/or issuance of a No Trespass Notice.

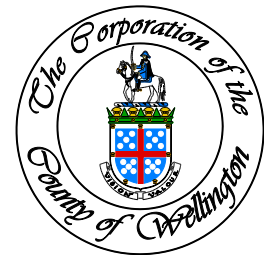
Staff should call 911 at any time if there is concern about their immediate safety, regardless of existing workplace safety features.

## COMMENCEMENT OF PROCESS

In addition to the various safety measures set out in the County's Personal Safety and Security Policy, and subject always to involving the police as may be necessary at all times, the County has processes in place to consider the issuance of a Cease and Desist Letter and/or a No Trespass Notice under the Trespass to Property Act, 1990 as the situation warrants in conjunction with the advice of the County Solicitor, as necessary.

A No Trespass Notice or a Cease and Desist Letter is considered in the following situations:

- (i) The individual has committed a crime or indicates that the individual will commit a crime against the County of Wellington and/or County employees;



# County of Wellington Policy and Procedure Manual

- (ii) The individual is endangering staff, other individuals, or property;
- (iii) The individual remains on County of Wellington property after lawfully being requested to leave;
- (iv) The individual vacates the premises upon request but returns at a later time, and is still considered a danger to staff, individuals, and/or property;
- (v) The individual demonstrates a pattern of verbal assault and harassing behaviour toward staff such as stalking/unwanted approaches, inappropriate written communication (emails/texts/letters);
- (vi) The individual has had violent outbursts that may have led to damage to property, or harm or intimidation toward other staff and individuals;
- (vii) The individual exhibits inappropriate behaviour and/or engages in incidents of a sexual nature on County of Wellington property;
- (viii) In extreme cases, known violent/problematic interactions with other agencies/individuals that we should take precautions against (weapons offences, extreme aggression, etc.

**Incidents in which employees are directly affected are reportable to a Manager/Supervisor as per County policy. See Incident and Injury Reporting and Investigating and Personal Safety and Security Policy.**

Decisions regarding incidents in Social Services and the issuance of Cease and Desist Letters and No Trespass Notices would be guided by the Social Services Safety Policy provisions.

## **CEASE AND DESIST LETTERS**

A Cease and Desist Letter is a warning letter that is issued to an individual either in conjunction with or as an alternative to the issuance of a No Trespass Notice. This letter outlines specific behaviour exhibited by an individual that is threatening, harassing or extreme in nature and/or poses a safety concern to County of Wellington employees or members of the public.

Cease and Desist Letters are intended to prevent certain types of behaviour by the individual impacting County of Wellington Employees..

If the Manager/Supervisor determines that a Cease and Desist Letter is an appropriate next step following an incident, the decision will be reviewed by the Department Head or designate in consultation with the Manager of Health and Safety.

A Cease and Desist letter will be issued by the County Solicitor upon instruction by Department Head or

# County of Wellington Policy and Procedure Manual



designate.

If the behaviour or action(s) identified in the Cease and Desist Letter continues, a No Trespass Notice may be issued if one was not issued with the Cease and Desist letter or a request made to the police for criminal charges to be considered, with Department Head approval. Managers/Supervisors and/or Directors will seek legal advice, including consulting with Police services and the County Solicitor.

The issuance of a Cease and Desist letter will be discussed with the individual employee(s) involved in the incident.

## **NO TRESPASS NOTICES**

A No Trespass Notice is a notice issued under the Trespass to Property Act, 1990. These notices are issued to particular individuals and require that they not attend the identified property(ies). A No Trespass Notice is enforced by the Police when it is breached by the person who it is issued to. Many factors need to be considered when determining if a No Trespass Notice is appropriate and is only issued as a last resort. Suitable Alternate approaches are preferred (for example a strongly worded County issued letter cautioning against unacceptable behaviour). . Decisions for issuing a No Trespass Notice are made on a case-by-case basis.

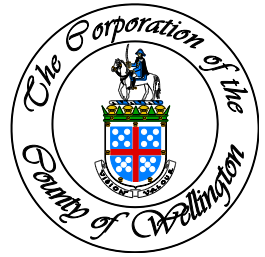
Following serious incidents as indicated above, the employee shall report it to their Manager/Supervisor who should bring the situation to the attention of the Department Head or designate immediately following the incident.

The Director, the Manager/Supervisor and the employee involved will meet to debrief on the situation and discuss the action(s) that will be taken.

The Department Head or designate will determine whether a No Trespass Notice is warranted. This may require further consultation (e.g. discussion with Health and Safety team member, review of past behaviour) to be completed in a timely manner in order to ensure immediate safety and security of employees and the individual.

If any employee was directly affected by the incident (injury, threat), a Health and Safety Incident Report must also be completed in accordance with County policy.

# County of Wellington Policy and Procedure Manual



## Documentation of No Trespass Notices

- The Manager/Supervisor will send a copy of the No Trespass Notice to the Police services for their records.
- The Manager/Supervisor will ensure that a copy of the No Trespass Notice is on file in the Division and Department.
- A No Trespass Notice will be issued for County-owned buildings and properties as determined necessary and will generally be for a one-year period.
- An email would be sent County-wide by the Manager of Health and Safety or designate as notification of the issuance of No Trespass Notice. Similarly, the Manager of Health and Safety or designate will send out a County-wide email to indicate if the No Trespass Notice is lifted.
- The email would include a link to The Well of the 'Current No Trespass Notices List' which includes a physical description and picture of the individual (if available).
- All managers/supervisors are responsible for ensuring that front-line employees are aware of this listing and know where to access this.
- The Manager of Health and Safety is responsible for maintaining the "Current No Trespass Notices List" on The Well.
- The No Trespass Notice will be reviewed by the relevant Manager/Supervisor and Department Head or designate yearly to determine if it should remain in place or be revoked. The individual is to be advised in writing of this decision. Any photographs or information posted in workspaces should be reviewed as part of this process.

## Breach of a No Trespass Notice

If the individual comes onto the premises for which they were issued a No Trespass Notice, employees should call the Police immediately, ask the individual to leave and notify their Manager/Supervisor. The Manager/Supervisor should follow up with the Police within reasonable time to obtain a copy of the incident report and discuss charges being laid by the Police.



# COUNTY OF WELLINGTON

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## Committee Report

**To:** Chair and Members of the Administration, Finance and Human Resources Committee  
**From:** Susan Farrelly, Director of Human Resources  
**Date:** Tuesday, November 21, 2023  
**Subject:** **Recruitment Update November 2023**

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### Background:

The statistics and activity surrounding recruitment at the County of Wellington was reported annually and included in the Human Resources (HR) Annual report. In September 2022, information on recruitment at the Terrace began to be reported more regularly through the Administration, Finance and Human Resources (AF&HR) Committee as focus on the Ontario health care human resources crisis to which Wellington Terrace had not been immune. Since that time, recruitment strategy efforts have been successful in continuing to attract talent to work in all divisions at Wellington Terrace and we are no longer utilizing the services of a third-party agency.

The 2023 County of Wellington Strategic Plan indicates that 'staffing is a challenge for many municipalities across Canada, with Corporations struggling to hold onto and recruit staff. Moreover, adaptive workforce dynamics have led to shifting employee demands related to workplace supports and circumstances, ensuring the County must remain agile in its recruitment and retention efforts.' Ongoing recruitment efforts are essential for all departments at the County; therefore, periodic updates on recruitment statistics and activities will be reported more regularly throughout the year to AF&HR Committee.

### Changes to Recruitment Processes

In March 2023, the recruitment module of the new Human Resources Information System (HRIS) was implemented, and was made possible due to the Provincial Modernization Grant and County funding support. This has introduced efficiencies into the recruitment process, whereby candidates can create job alerts, add a profile in the system and electronically book interviews upon being short-listed. It has also allowed for the management of applications and interview booking to be streamlined, moving from a manual to an automated process, allowing for the repurposing of the HR Office Clerk position to a Recruitment Specialist position in order to assist with the volume of recruitment and participate in more strategic recruitment activities.

### Job Fair Activities

The HR recruitment team participated in a number of career fairs this year as well. In May 2023, the Conestoga College career fair event targeting Personal Support Workers was attended by a HR team member alongside the Resident Care Manager. HR team members also attended alongside Engineering Services employees specifically in the promotion of Snow Plow Driver position opportunities at the County of Wellington. This included having a recruitment team member attend the Engineering Services-Roads Division booths at various County Fall Fairs, such as Drayton, Arthur, Aberfoyle and Fergus. The recruitment team also attended the Trade Tracks event in May 2023, which promoted various trade-related job opportunities and programmes, mostly aimed towards students. We accompanied the Roads Division to



help promote our summer student programme, as well as Snow Plow Driver and Truck and Coach Technician positions specifically.

In 2024, we hope to increase participation in promotional and career fair events targeting specific professions as well as events identified by the Economic Development division. Specifically, for HR to participate alongside Economic Development team members to introduce community members to initiatives and career options stemming from economic development opportunities. Targeting newcomers to Canada will also be a focus of career fair participation.

### Recruitment and Onboarding Statistics for January 1 - October 1, 2023

The following charts outline the statistics year-to-date for recruitment activities. The number of applications received for postings year-to-date already exceed the applications received in previous years. In terms of number of postings and interviews conducted, we are on pace with previous years' totals.

#### Total Postings, Applications, Interviews

Year	Number of Formal Postings	Applications Received	Interviews Conducted
<b>2023</b>	<b>377</b>	<b>4322</b>	<b>896</b>
2022	483	3901	1091
2021	366	3068	1094
2020	228	2751	689
2019	258	3816	852

The following chart provides more detail in relation to the activity by Department.

Department	Posting Numbers	Applicants	Interviews
Library	22	477	74
Planning	7	145	45
Treasury	9	103	29
OCAO	8	241	36
Social Services	135	1127	330
Engineering Services	19	225	68
Museum	12	233	60
HR	4	208	9
Terrace	161	1563	245
<b>TOTAL</b>	<b>377</b>	<b>4322</b>	<b>896</b>

It is important to note that the highest amount of recruitment activity to date is in relation to Wellington Terrace, Social Services and Library Services. This is in direct relation to the number of Casual and Part-time employees needed in those respective Departments.

As of October 1, 2023, we received 105 declines for interviews so far this year, with the top reason being there was no response to a request for interview or the candidate had accepted another position. This is a steep increase from last year. Additionally, we have received a total of 28 job offer declines year-to-date with the top reasons provided by candidates indicating they have accepted another position or the decline is due to hours/scheduling. This number is on pace with last year's statistic, despite being transparent in the postings about the County's commitment to providing service on-site. We are looking at our job postings to see if there is opportunity to further clarify hours of work and scheduling for positions.

There were 149 employees that have been hired externally between Jan 1 - October 1, 2023. This accounts for approximately 40% of job postings. The Departmental breakdown is outlined below:

Department	External Hires
Library	15
Planning	10
Treasury	3
OCAO	8
Social Services	43
Engineering Services	12
Museum	3
HR	3
Terrace	52
<b>TOTAL</b>	<b>149</b>

#### **HR Recruitment Team Overtime**

The overtime worked by the HR recruitment team has been substantial as of October 1, 2023, representing approximately 250 overtime hours worked at a cost of approximately \$20,000. This amount of overtime is not ideal, from both a financial perspective and out of concern for the well-being and work-life balance of the team members. As a result, the request for an additional Full-time Equivalent Recruitment Specialist position is included in the 2024 budget. Along with sharing the workload of the recruitment portfolio, having an additional position will allow the HR team to have increased participation in the community and with targeted educational institutions for the recruitment fairs and promotion, without having to result in an overtime situation.

The commitment to these recruitment activities align with the 2023 County of Wellington Strategic Action Plan at this link [Wellington-County Strategic-Action-Plan-AODA-Updated.pdf](#) to ensure that recruitment and retention remains a top priority for the County.

#### **Recommendation:**

That the report titled Recruitment Update November 2023 be received for information.

Respectfully submitted,



Susan Farrelly  
Director of Human Resources



# COUNTY OF WELLINGTON

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## Committee Report

**To:** Chair and Members of the Administration, Finance and Human Resources Committee  
**From:** Nicole Cardow, Deputy Clerk  
**Date:** November 21, 2023  
**Subject:** Luella Logan Award 2023 – Women in Politics

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### Background:

The County of Wellington is proud to support the Luella Logan Award- Women in Politics in its fifth year. The Luella Logan Scholarship and Award are made up of two components, one being a \$1500 Scholarship presented to a female student pursuing post secondary education in a government related field; the second component, is a \$1500 donation made to honour a past woman councillor- Wellington County and local tiers, to the charity of their choice.

### 2023 Recipient:

Wellington County staff have developed a roster of past female Councillors, and have chosen Ms. Barb McKay as the recipient of the award for 2023.

### Below is a synopsis of the biography provided by Ms. McKay:

Ms. McKay along with her husband Don moved to Puslinch in 1984 and immediately looked to get involved in the community in order to help others. Early volunteer efforts in Puslinch included the Rural Women's Shelter Program and Puslinch's representative on the Hamilton Conservation Authority Board of Directors. Realizing that to make the biggest difference in the lives of others, politics was the way to go- and Ms. McKay ran and was elected to Puslinch Council in 1993. Ms. McKay was the second woman to be elected to council. While on Puslinch Council (1993 to 2006) Ms. McKay served on a number of committees including the Puslinch Planning Advisory Committee, the Wellington Community Futures, the Wellington Farm Safety, the Community Orientated Policing (COPs) and Friends of Mill Creek. After nine years as a Puslinch Councillor, and looking for new challenge, Ms. McKay ran for and was elected as the Wellington County Ward 7 Councillor in 2006. As a County Councillor, Ms. McKay served on the Planning and Land Division Committee, Social Services Committee as well as the St. Joseph's Health Care Board and MacDonald Stewart (Art Gallery of Guelph) Board.

In the Community, Ms. McKay has volunteered for the Women in Crisis Board, the Special Olympics, two Habitat for Humanity builds, The Guelph Wellington Community Foundation, 100 Women Who Care, and Medical Missions International (Eye Projects) bringing essential health and medical care to developing countries.

After retiring from politics in 2010, Ms. McKay has enjoyed more travelling, international volunteering and enjoying hobbies of bridge, golf and hiking. Ms. McKay is still involved in local issues and encouraging women to get involved in their community through volunteerism and politics.

**Chosen Charity:**

It is our pleasure on behalf of the Logan family and Wellington Council Council, and to present Ms. McKay with the 2023 Luella Logan Award – Women in Politics; and to offer \$1500 in Ms. McKay's name to a charity as her choice. Ms. McKay has chosen Guelph-Wellington Women in Crisis for her charity. Guelph-Wellington Women in Crisis is a feminist community-based organization providing services to women and their children on domestic violence, sexual violence and human trafficking. Women in Crisis offers services to all individuals accessing programs while being responsive to issues of race, gender, religion, age, sexual orientation, socio-economic status or abilities.

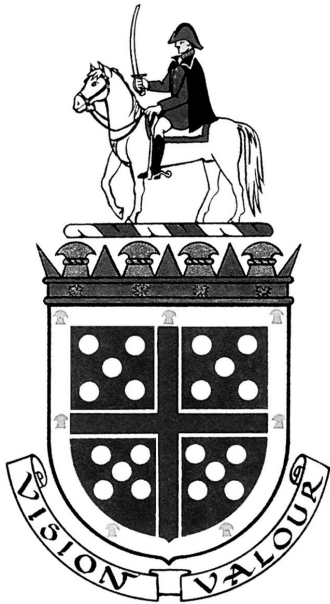
**Recommendation:**

That the report titled Luella Logan Award 2023- Women in Politics be received for information.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Cardow', with a stylized, cursive script.

Nicole Cardow  
Deputy Clerk



# **THE COUNTY OF WELLINGTON**

**ADMINISTRATION, FINANCE  
AND HUMAN RESOURCES  
COMMITTEE**

## **CORPORATE FINANCIAL STATEMENTS**

**October 31, 2023**



**County of Wellington**  
**General Revenue & Expenditure**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Property Taxation	\$123,924,600	\$0	\$91,095,903	74%	\$32,828,697
Grants and Subsidies	\$787,400	\$196,850	\$787,400	100%	\$0
Sales Revenue	\$20,000	\$0	\$0	0%	\$20,000
Other Revenue	\$3,600,000	\$151,389	\$3,108,624	86%	\$491,376
Internal Recoveries	\$35,000	\$2,752	\$28,917	83%	\$6,083
<b>Total Revenue</b>	<b>\$128,367,000</b>	<b>\$350,991</b>	<b>\$95,020,844</b>	<b>74%</b>	<b>\$33,346,156</b>
<b>Expenditures</b>					
Supplies, Material, Equipment	\$30,100	\$(9,483)	\$12,224	41%	\$17,876
Purchased Services	\$2,461,700	\$438,568	\$1,906,494	77%	\$555,206
Insurance and Financial	\$1,430,100	\$1,783	\$286,075	20%	\$1,144,025
<b>Total Expenditures</b>	<b>\$3,921,900</b>	<b>\$430,868</b>	<b>\$2,204,793</b>	<b>56%</b>	<b>\$1,717,107</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$(124,445,100)</b>	<b>\$79,876</b>	<b>\$(92,816,051)</b>	<b>75%</b>	<b>\$(31,629,049)</b>
<b>Debt and Transfers</b>					
Transfers from Reserves	\$(500,000)	\$0	\$(500,000)	100%	\$0
Transfer to Reserves	\$3,600,000	\$0	\$0	0%	\$3,600,000
<b>Total Debt and Transfers</b>	<b>\$3,100,000</b>	<b>\$0</b>	<b>\$(500,000)</b>	<b>(16%)</b>	<b>\$3,600,000</b>
<b>NET COST (REVENUE)</b>	<b>\$(121,345,100)</b>	<b>\$79,876</b>	<b>\$(93,316,051)</b>	<b>77%</b>	<b>\$(28,029,049)</b>



**County of Wellington**  
**County Council**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Other Revenue	\$0	\$0	\$1,329	0%	\$(1,329)
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,329</b>	<b>0%</b>	<b>\$(1,329)</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$1,054,400	\$89,157	\$894,843	85%	\$159,557
Supplies, Material, Equipment	\$51,500	\$631	\$41,031	80%	\$10,469
Purchased Services	\$238,200	\$23,128	\$198,910	84%	\$39,290
Insurance and Financial	\$12,700	\$1,364	\$13,541	107%	\$(841)
<b>Total Expenditures</b>	<b>\$1,356,800</b>	<b>\$114,280</b>	<b>\$1,148,325</b>	<b>85%</b>	<b>\$208,475</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$1,356,800</b>	<b>\$114,280</b>	<b>\$1,146,996</b>	<b>85%</b>	<b>\$209,804</b>
<b>NET COST (REVENUE)</b>	<b>\$1,356,800</b>	<b>\$114,280</b>	<b>\$1,146,996</b>	<b>85%</b>	<b>\$209,804</b>



## County of Wellington

15-November-2023

### County Council

#### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
Council Chambers Sound System	\$100,000	\$0	\$8,621	\$58,941	\$67,563	68 %	\$32,437
<b>Total County Council</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$8,621</b>	<b>\$58,941</b>	<b>\$67,563</b>	<b>68 %</b>	<b>\$32,437</b>





**County of Wellington**  
**Office of the CAO/Clerk**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
User Fees and Charges	\$600	\$64	\$277	46%	\$323
Sales Revenue	\$20,000	\$0	\$5,217	26%	\$14,783
Other Revenue	\$29,800	\$2,292	\$22,916	77%	\$6,884
Internal Recoveries	\$1,785,200	\$148,767	\$1,488,044	83%	\$297,156
<b>Total Revenue</b>	<b>\$1,835,600</b>	<b>\$151,123</b>	<b>\$1,516,454</b>	<b>83%</b>	<b>\$319,146</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$5,006,100	\$418,301	\$3,991,663	80%	\$1,014,437
Supplies, Material, Equipment	\$168,100	\$11,425	\$128,930	77%	\$39,170
Purchased Services	\$2,059,300	\$62,995	\$1,595,802	77%	\$463,499
Transfer Payments	\$70,000	\$0	\$40,000	57%	\$30,000
Insurance and Financial	\$222,100	\$8,086	\$181,366	82%	\$40,734
Internal Charges	\$2,100	\$14	\$1,337	64%	\$763
<b>Total Expenditures</b>	<b>\$7,527,700</b>	<b>\$500,821</b>	<b>\$5,939,098</b>	<b>79%</b>	<b>\$1,588,602</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$5,692,100</b>	<b>\$349,699</b>	<b>\$4,422,644</b>	<b>78%</b>	<b>\$1,269,456</b>
<b>Debt and Transfers</b>					
Transfer to Reserves	\$900,000	\$0	\$900,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$900,000</b>	<b>100%</b>	<b>\$0</b>
<b>NET COST (REVENUE)</b>	<b>\$6,592,100</b>	<b>\$349,699</b>	<b>\$5,322,644</b>	<b>81%</b>	<b>\$1,269,456</b>



# County of Wellington

15-November-2023

Office of the CAO/Clerk

## Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
<b>Technical Services</b>							
Archive Storage Replacement	\$45,000	\$0	\$0	\$0	\$0	0 %	\$45,000
Main Core Switches	\$210,000	\$0	\$2,231	\$83,467	\$85,698	41 %	\$124,302
Storage Replacement	\$250,000	\$0	\$0	\$0	\$0	0 %	\$250,000
Video Security Recorder Rplace	\$40,000	\$0	\$5,442	\$0	\$5,442	14 %	\$34,558
<b>Subtotal Technical Services</b>	<b>\$545,000</b>	<b>\$0</b>	<b>\$7,673</b>	<b>\$83,467</b>	<b>\$91,140</b>	<b>17%</b>	<b>\$453,860</b>
<b>Application Services</b>							
HR Information Management Syst	\$745,000	\$15,569	\$121,044	\$395,417	\$516,460	69 %	\$228,540
JDE: Visa / Expense Management	\$115,392	\$0	\$16,408	\$85,784	\$102,192	89 %	\$13,200
Microsoft Office 365	\$836,443	\$191,513	\$319,035	\$185,627	\$504,661	60 %	\$331,782
<b>Subtotal Application Services</b>	<b>\$1,696,835</b>	<b>\$207,082</b>	<b>\$456,486</b>	<b>\$666,828</b>	<b>\$1,123,314</b>	<b>66%</b>	<b>\$573,521</b>
<b>Information Management</b>							
County Website Upgrade	\$85,000	\$5,393	\$16,180	\$0	\$16,180	19 %	\$68,820
<b>Subtotal Information Management</b>	<b>\$85,000</b>	<b>\$5,393</b>	<b>\$16,180</b>	<b>\$0</b>	<b>\$16,180</b>	<b>19%</b>	<b>\$68,820</b>
<b>Total Office of the CAO/Clerk</b>	<b>\$2,326,835</b>	<b>\$212,475</b>	<b>\$480,338</b>	<b>\$750,295</b>	<b>\$1,230,633</b>	<b>53 %</b>	<b>\$1,096,202</b>



**County of Wellington**  
**Treasury**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Other Revenue	\$1,900	\$0	\$0	0%	\$1,900
Internal Recoveries	\$575,800	\$47,983	\$479,835	83%	\$95,965
<b>Total Revenue</b>	<b>\$577,700</b>	<b>\$47,983</b>	<b>\$479,835</b>	<b>83%</b>	<b>\$97,865</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$2,466,300	\$179,976	\$1,876,902	76%	\$589,398
Supplies, Material, Equipment	\$45,400	\$1,523	\$31,532	69%	\$13,868
Purchased Services	\$529,000	\$19,610	\$391,161	74%	\$137,839
Insurance and Financial	\$214,800	\$3,546	\$159,653	74%	\$55,147
Internal Charges	\$3,000	\$66	\$913	30%	\$2,087
<b>Total Expenditures</b>	<b>\$3,258,500</b>	<b>\$204,721</b>	<b>\$2,460,161</b>	<b>75%</b>	<b>\$798,339</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$2,680,800</b>	<b>\$156,739</b>	<b>\$1,980,326</b>	<b>74%</b>	<b>\$700,474</b>
<b>Debt and Transfers</b>					
Transfers from Reserves	\$(180,800)	\$0	\$0	0%	\$(180,800)
Transfer to Reserves	\$175,000	\$0	\$175,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$(5,800)</b>	<b>\$0</b>	<b>\$175,000</b>	<b>(3,017%)</b>	<b>\$(180,800)</b>
<b>NET COST (REVENUE)</b>	<b>\$2,675,000</b>	<b>\$156,739</b>	<b>\$2,155,326</b>	<b>81%</b>	<b>\$519,674</b>



**County of Wellington**  
**Human Resources**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Other Revenue	\$57,100	\$2,425	\$25,399	44%	\$31,701
Internal Recoveries	\$1,126,200	\$93,850	\$938,499	83%	\$187,701
<b>Total Revenue</b>	<b>\$1,183,300</b>	<b>\$96,275</b>	<b>\$963,898</b>	<b>81%</b>	<b>\$219,402</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$1,879,500	\$116,809	\$1,623,750	86%	\$255,750
Supplies, Material, Equipment	\$155,900	\$3,948	\$121,447	78%	\$34,453
Purchased Services	\$792,900	\$33,830	\$631,912	80%	\$160,988
Transfer Payments	\$25,000	\$0	\$6,556	26%	\$18,444
Insurance and Financial	\$328,800	\$2,527	\$342,495	104%	\$(13,695)
Internal Charges	\$1,500	\$71	\$3,172	211%	\$(1,672)
<b>Total Expenditures</b>	<b>\$3,183,600</b>	<b>\$157,184</b>	<b>\$2,729,331</b>	<b>86%</b>	<b>\$454,269</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$2,000,300</b>	<b>\$60,909</b>	<b>\$1,765,433</b>	<b>88%</b>	<b>\$234,867</b>
<b>Debt and Transfers</b>					
Transfers from Reserves	\$(574,100)	\$(26,116)	\$(513,344)	89%	\$(60,756)
<b>Total Debt and Transfers</b>	<b>\$(574,100)</b>	<b>\$(26,116)</b>	<b>\$(513,344)</b>	<b>89%</b>	<b>\$(60,756)</b>
<b>NET COST (REVENUE)</b>	<b>\$1,426,200</b>	<b>\$34,793</b>	<b>\$1,252,089</b>	<b>88%</b>	<b>\$174,111</b>



**County of Wellington**  
**Property Services**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Licenses, Permits and Rents	\$1,317,000	\$130,070	\$1,126,650	86%	\$190,350
User Fees and Charges	\$158,000	\$17,666	\$128,274	81%	\$29,726
Other Revenue	\$37,100	\$2,625	\$45,448	123%	\$(8,348)
Internal Recoveries	\$835,300	\$69,608	\$696,083	83%	\$139,217
<b>Total Revenue</b>	<b>\$2,347,400</b>	<b>\$219,968</b>	<b>\$1,996,456</b>	<b>85%</b>	<b>\$350,944</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$1,315,100	\$114,425	\$1,100,732	84%	\$214,368
Supplies, Material, Equipment	\$237,600	\$18,023	\$200,850	85%	\$36,750
Purchased Services	\$1,038,900	\$80,157	\$942,804	91%	\$96,096
Insurance and Financial	\$79,500	\$2,307	\$81,662	103%	\$(2,162)
Minor Capital Expenses	\$125,500	\$0	\$29,773	24%	\$95,727
Internal Charges	\$8,700	\$3,453	\$8,806	101%	\$(106)
<b>Total Expenditures</b>	<b>\$2,805,300</b>	<b>\$218,364</b>	<b>\$2,364,627</b>	<b>84%</b>	<b>\$440,673</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$457,900</b>	<b>\$(1,604)</b>	<b>\$368,171</b>	<b>80%</b>	<b>\$89,729</b>
<b>Debt and Transfers</b>					
Debt Charges	\$291,200	\$0	\$243,255	84%	\$47,945
Transfers from Reserves	\$(102,500)	\$0	\$0	0%	\$(102,500)
Transfer to Reserves	\$847,400	\$0	\$750,000	89%	\$97,400
<b>Total Debt and Transfers</b>	<b>\$1,036,100</b>	<b>\$0</b>	<b>\$993,255</b>	<b>96%</b>	<b>\$42,845</b>
<b>NET COST (REVENUE)</b>	<b>\$1,494,000</b>	<b>\$(1,604)</b>	<b>\$1,361,426</b>	<b>91%</b>	<b>\$132,574</b>



# County of Wellington

15-November-2023

## Property Services

### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
133 Wyndham Residential & Bath	\$210,000	\$182,911	\$199,652	\$0	\$199,652	95 %	\$10,348
2021 Building Condition Audits	\$47,000	\$0	\$220	\$11,544	\$11,763	25 %	\$35,237
2023 Property Building Retro	\$100,000	\$0	\$24,422	\$0	\$24,422	24 %	\$75,578
22 Property Building Retrofits	\$135,000	\$0	\$19,410	\$44,697	\$64,107	47 %	\$70,894
59,69&75 Woolwich St Purchase	\$5,800,000	\$92,001	\$5,891,242	\$52,431	\$5,943,673	102 %	-\$143,673
Admin Centre: Atrium Rehab	\$30,000	\$0	\$0	\$0	\$0	0 %	\$30,000
Admin Centre: Hot Water Boiler	\$200,000	\$0	\$27,475	\$28,391	\$55,866	28 %	\$144,134
Admin Centre: Lighting Upgrade	\$80,000	\$0	\$75,503	\$1,744	\$77,247	97 %	\$2,753
Admin Centre: Pave Corner Lot	\$90,000	\$0	\$0	\$2,890	\$2,890	3 %	\$87,110
Admin Centre: Retaining Wall	\$35,000	\$0	\$0	\$0	\$0	0 %	\$35,000
County Space Needs Study	\$100,000	\$0	\$0	\$0	\$0	0 %	\$100,000
Courthouse: Fire Alarm Systems	\$30,000	\$0	\$0	\$0	\$0	0 %	\$30,000
Courthouse: HVAC Upgrades	\$180,000	\$0	\$1,359	\$150,279	\$151,639	84 %	\$28,361
Courthouse: Interior Upgrade	\$51,000	\$0	\$5,147	\$16,612	\$21,760	43 %	\$29,240
Courthouse: Lighting Upgrade	\$130,000	\$0	\$75,853	\$2,138	\$77,991	60 %	\$52,009
Courthouse: Plumbing Fixtures	\$30,000	\$0	\$0	\$0	\$0	0 %	\$30,000
Gaol: Elevator Modernization	\$120,000	\$0	\$12,201	\$0	\$12,201	10 %	\$107,799
Gaol: Lighting Upgrade	\$50,000	\$0	\$42,205	\$1,744	\$43,949	88 %	\$6,051
Replace 1/2 Tonne Van	\$75,000	\$0	\$68,139	\$0	\$68,139	91 %	\$6,861
<b>Total Property Services</b>	<b>\$7,493,000</b>	<b>\$274,912</b>	<b>\$6,442,828</b>	<b>\$312,471</b>	<b>\$6,755,300</b>	<b>90 %</b>	<b>\$737,700</b>



**County of Wellington**  
**Grants & Contributions**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Expenditures</b>					
Transfer Payments	\$88,800	\$10,000	\$85,579	96%	\$3,221
<b>Total Expenditures</b>	<b>\$88,800</b>	<b>\$10,000</b>	<b>\$85,579</b>	<b>96%</b>	<b>\$3,221</b>
NET OPERATING COST / (REVENUE)	\$88,800	\$10,000	\$85,579	96%	\$3,221
<b>Debt and Transfers</b>					
Debt Charges	\$375,500	\$0	\$41,293	11%	\$334,207
Transfers from Reserves	\$(3,000)	\$0	\$0	0%	\$(3,000)
<b>Total Debt and Transfers</b>	<b>\$372,500</b>	<b>\$0</b>	<b>\$41,293</b>	<b>11%</b>	<b>\$331,207</b>
<b>NET COST (REVENUE)</b>	<b>\$461,300</b>	<b>\$10,000</b>	<b>\$126,872</b>	<b>28%</b>	<b>\$334,428</b>



**County of Wellington**  
**POA Administration**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Municipal Recoveries	\$288,900	\$36,400	\$200,118	69%	\$88,782
<b>Total Revenue</b>	<b>\$288,900</b>	<b>\$36,400</b>	<b>\$200,118</b>	<b>69%</b>	<b>\$88,782</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$(288,900)</b>	<b>\$(36,400)</b>	<b>\$(200,118)</b>	<b>69%</b>	<b>\$(88,782)</b>
<b>Debt and Transfers</b>					
Transfer to Reserves	\$120,000	\$0	\$120,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$120,000</b>	<b>100%</b>	<b>\$0</b>
<b>NET COST (REVENUE)</b>	<b>\$(168,900)</b>	<b>\$(36,400)</b>	<b>\$(80,118)</b>	<b>47%</b>	<b>\$(88,782)</b>





## County of Wellington

15-November-2023

### POA Administration

#### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous	Total	% of	Remaining
	Budget	Actual	Year	Years		Budget	Budget
2022 POA Replacements	\$112,000	\$0	\$25,208	\$47,255	\$72,462	65 %	\$39,538
2023 POA Replacements	\$114,000	\$0	\$0	\$0	\$0	0 %	\$114,000
<b>Total POA Administration</b>	<b>\$226,000</b>	<b>\$0</b>	<b>\$25,208</b>	<b>\$47,255</b>	<b>\$72,462</b>	<b>32 %</b>	<b>\$153,538</b>



**County of Wellington**  
**Land Ambulance**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Licenses, Permits and Rents	\$75,000	\$0	\$83,300	111%	\$(8,300)
<b>Total Revenue</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$83,300</b>	<b>111%</b>	<b>\$(8,300)</b>
<b>Expenditures</b>					
Purchased Services	\$0	\$0	\$662	0%	\$(662)
Transfer Payments	\$5,338,000	\$425,097	\$4,710,159	88%	\$627,841
<b>Total Expenditures</b>	<b>\$5,338,000</b>	<b>\$425,097</b>	<b>\$4,710,821</b>	<b>88%</b>	<b>\$627,179</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$5,263,000</b>	<b>\$425,097</b>	<b>\$4,627,521</b>	<b>88%</b>	<b>\$635,479</b>
<b>Debt and Transfers</b>					
Transfers from Reserves	\$(126,000)	\$(126,000)	\$(126,000)	100%	\$0
Transfer to Reserves	\$675,000	\$0	\$675,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$549,000</b>	<b>\$(126,000)</b>	<b>\$549,000</b>	<b>100%</b>	<b>\$0</b>
<b>NET COST (REVENUE)</b>	<b>\$5,812,000</b>	<b>\$299,097</b>	<b>\$5,176,521</b>	<b>89%</b>	<b>\$635,479</b>



# County of Wellington

15-November-2023

## Land Ambulance

### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
<b>County Led Projects</b>							
Amb Station Feasibility Study	\$100,000	\$6,106	\$6,106	\$16,078	\$22,184	22 %	\$77,816
Erin Ambulance Station	\$500,000	\$0	\$0	\$1,526	\$1,526	0 %	\$498,474
<b>Subtotal County Led Projects</b>	<b>\$600,000</b>	<b>\$6,106</b>	<b>\$6,106</b>	<b>\$17,604</b>	<b>\$23,710</b>	<b>4%</b>	<b>\$576,290</b>
<b>City Led Projects</b>							
2021 Amb Facilities & Studies	\$15,000	\$0	\$3,364	\$0	\$3,364	22 %	\$11,636
2021 Ambulance Equipment	\$50,000	\$0	\$0	\$16,443	\$16,443	33 %	\$33,557
2022 Ambulance Equipment	\$45,000	\$0	\$0	\$0	\$0	0 %	\$45,000
2022 Replacement Ambulances	\$150,000	\$0	\$67,218	\$0	\$67,218	45 %	\$82,782
2023 Ambulance IT Replacements	\$64,000	\$0	\$4,244	\$0	\$4,244	7 %	\$59,756
2023 Replacement Ambulances	\$260,000	\$0	\$7,144	\$0	\$7,144	3 %	\$252,856
<b>Subtotal City Led Projects</b>	<b>\$584,000</b>	<b>\$0</b>	<b>\$81,969</b>	<b>\$16,443</b>	<b>\$98,412</b>	<b>17%</b>	<b>\$485,588</b>
<b>Total Land Ambulance</b>	<b>\$1,184,000</b>	<b>\$6,106</b>	<b>\$88,074</b>	<b>\$34,048</b>	<b>\$122,122</b>	<b>10 %</b>	<b>\$1,061,878</b>



**County of Wellington**  
**Public Health Unit**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Expenditures</b>					
Supplies, Material, Equipment	\$0	\$0	\$4,047	0%	\$(4,047)
Purchased Services	\$0	\$0	\$5,658	0%	\$(5,658)
Transfer Payments	\$2,510,300	\$0	\$2,510,349	100%	\$(49)
<b>Total Expenditures</b>	<b>\$2,510,300</b>	<b>\$0</b>	<b>\$2,520,055</b>	<b>100%</b>	<b>\$(9,755)</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$2,510,300</b>	<b>\$0</b>	<b>\$2,520,055</b>	<b>100%</b>	<b>\$(9,755)</b>
<b>Debt and Transfers</b>					
Debt Charges	\$3,054,100	\$0	\$3,046,697	100%	\$7,403
Transfers from Reserves	\$(3,000,000)	\$0	\$(3,000,000)	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$54,100</b>	<b>\$0</b>	<b>\$46,697</b>	<b>86%</b>	<b>\$7,403</b>
<b>NET COST (REVENUE)</b>	<b>\$2,564,400</b>	<b>\$0</b>	<b>\$2,566,751</b>	<b>100%</b>	<b>\$(2,351)</b>



**County of Wellington**  
**Roads and Engineering**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Municipal Recoveries	\$1,142,900	\$75,047	\$905,681	79%	\$237,219
User Fees and Charges	\$378,000	\$7,750	\$366,685	97%	\$11,315
Sales Revenue	\$670,000	\$10,695	\$179,339	27%	\$490,661
Internal Recoveries	\$2,081,800	\$60,973	\$1,427,796	69%	\$654,004
<b>Total Revenue</b>	<b>\$4,272,700</b>	<b>\$154,464</b>	<b>\$2,879,502</b>	<b>67%</b>	<b>\$1,393,198</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$7,164,800	\$464,035	\$5,763,231	80%	\$1,401,569
Supplies, Material, Equipment	\$6,707,400	\$243,685	\$4,806,663	72%	\$1,900,737
Purchased Services	\$3,224,800	\$231,778	\$2,634,415	82%	\$590,385
Insurance and Financial	\$764,700	\$12,015	\$767,207	100%	\$(2,507)
Minor Capital Expenses	\$300,000	\$8,674	\$196,838	66%	\$103,162
Internal Charges	\$1,845,400	\$58,530	\$1,252,114	68%	\$593,286
<b>Total Expenditures</b>	<b>\$20,007,100</b>	<b>\$1,018,717</b>	<b>\$15,420,467</b>	<b>77%</b>	<b>\$4,586,633</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$15,734,400</b>	<b>\$864,253</b>	<b>\$12,540,965</b>	<b>80%</b>	<b>\$3,193,435</b>
<b>Debt and Transfers</b>					
Debt Charges	\$1,834,400	\$0	\$1,171,190	64%	\$663,210
Transfers from Reserves	\$(1,701,200)	\$0	\$0	0%	\$(1,701,200)
Transfer to Reserves	\$19,450,000	\$0	\$18,803,671	97%	\$646,329
<b>Total Debt and Transfers</b>	<b>\$19,583,200</b>	<b>\$0</b>	<b>\$19,974,860</b>	<b>102%</b>	<b>\$(391,660)</b>
<b>NET COST (REVENUE)</b>	<b>\$35,317,600</b>	<b>\$864,253</b>	<b>\$32,515,825</b>	<b>92%</b>	<b>\$2,801,775</b>



## County of Wellington

06-November-2023

### Roads and Engineering

#### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous	% of	Remaining	
	Budget	Actual	Year	Years	Total	Budget	Budget
Roads General							
2023 Roads Radio Replacement	\$300,000	\$49,771	\$286,363	\$0	\$286,363	95 %	\$13,637
2023 Various Facility Repairs	\$200,000	\$33,645	\$148,553	\$0	\$148,553	74 %	\$51,447
Arthur Shop	\$9,200,000	\$863,821	\$1,542,569	\$609,891	\$2,152,461	23 %	\$7,047,539
Erin Shop	\$3,125,000	\$0	\$704,345	\$97,383	\$801,728	26 %	\$2,323,272
Roads Equipment 2022	\$2,270,000	\$0	\$379,903	\$1,859,610	\$2,239,513	99 %	\$30,487
Roads Equipment 2023	\$2,990,000	\$18,800	\$1,472,300	\$0	\$1,472,300	49 %	\$1,517,700
Subtotal Roads General	\$18,085,000	\$966,037	\$4,534,034	\$2,566,885	\$7,100,918	39%	\$10,984,082
Engineering							
2023 Speed Management	\$500,000	\$3,764	\$15,279	\$0	\$15,279	3 %	\$484,721
WR 109, Bridge Work Strategy	\$346,600	\$0	\$11,933	\$360,632	\$372,565	107 %	-\$25,965
Subtotal Engineering	\$846,600	\$3,764	\$27,212	\$360,632	\$387,844	46%	\$458,756
Growth Related Construction							
WR 124 at WR 32 Intersection	\$1,135,000	\$38,419	\$249,071	\$565,482	\$814,552	72 %	\$320,448
WR 18 at WR 26 Intersection	\$100,000	\$0	\$0	\$54,870	\$54,870	55 %	\$45,130
WR 7 @ 1st Line Roundabout	\$1,875,000	\$28,576	\$83,717	\$56,837	\$140,554	7 %	\$1,734,446
WR 8 at WR 9, Roundabout	\$110,000	\$0	\$0	\$0	\$0	0 %	\$110,000
WR124, Whitelaw Int to E of 32	\$50,000	\$0	\$0	\$7,410	\$7,410	15 %	\$42,590
Subtotal Growth Related Constructi	\$3,270,000	\$66,995	\$332,788	\$684,598	\$1,017,385	31%	\$2,252,615
Roads Construction							
2023 Warranty Works	\$100,000	\$6,356	\$53,703	\$0	\$53,703	54 %	\$46,297
WR 124, Land & Utility GET Rd1	\$8,000,000	\$16,356	\$2,479,394	\$395,754	\$2,875,148	36 %	\$5,124,852
WR 18, Mill to Elora PS St Swr	\$1,150,000	\$0	\$22,789	\$29,564	\$52,354	5 %	\$1,097,646
WR 25, WR 52 to WR 42, 7 km	\$10,750,000	\$0	\$0	\$3,152,667	\$3,152,667	29 %	\$7,597,333
WR 32, WR 33 to Con 2, 2.5 km	\$3,175,000	\$974,960	\$2,569,450	\$143,672	\$2,713,122	85 %	\$461,878
WR 42 at WR 24 Intersection	\$825,000	\$7,758	\$92,356	\$46,895	\$139,251	17 %	\$685,749
WR 5, WR 123 to Lett St Minto	\$1,600,000	\$0	\$314,587	\$895,725	\$1,210,312	76 %	\$389,688
WR 7 from WR51 to Passing Lane	\$2,300,000	\$0	\$599,366	\$0	\$599,366	26 %	\$1,700,634
WR18 Geddes St Elora, RtngWall	\$125,000	\$0	\$0	\$43,281	\$43,281	35 %	\$81,719
Subtotal Roads Construction	\$28,025,000	\$1,005,429	\$6,131,645	\$4,707,560	\$10,839,205	39%	\$17,185,795



# County of Wellington

06-November-2023

## Roads and Engineering

### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous		% of	Remaining
	Budget	Actual	Year	Years	Total	Budget	Budget
Bridges							
2023 Various Bridge Patches	\$250,000	\$0	\$11,648	\$0	\$11,648	5 %	\$238,352
WR 109, CR Bridge 4, B109133	\$50,000	\$0	\$0	\$34,329	\$34,329	69 %	\$15,671
WR 109,CR Bridge 10 B109134	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR 109,CR Bridge 6 B109132	\$49,400	\$0	\$0	\$34,874	\$34,874	71 %	\$14,526
WR 11, Flax Bridge B011025 Rep	\$150,000	\$11,507	\$22,054	\$93,596	\$115,650	77 %	\$34,350
WR 12, Bridge B012100 Replace	\$100,000	\$888	\$1,453	\$0	\$1,453	1 %	\$98,547
WR 17, Bridge B017114, Rehab	\$550,000	\$0	\$3,540	\$66,847	\$70,387	13 %	\$479,613
WR 17, Creekbank Bridge Rehab	\$715,000	\$305,853	\$656,286	\$32,292	\$688,579	96 %	\$26,421
WR 18, Carroll Creek B018090	\$950,000	\$173,455	\$411,915	\$4,367	\$416,281	44 %	\$533,719
WR 34, Bridge B034123, Rehab	\$460,000	\$0	\$0	\$78,945	\$78,945	17 %	\$381,055
WR 35, Paddock Bridge, B035087	\$4,325,000	\$220,829	\$441,473	\$173,929	\$615,401	14 %	\$3,709,599
WR 36, Bridge B036086, Replace	\$75,000	\$0	\$0	\$3,564	\$3,564	5 %	\$71,436
WR 36, Bridge B036122, Replace	\$125,000	\$0	\$0	\$57,020	\$57,020	46 %	\$67,980
WR 38, Bridge B038078, Replace	\$100,000	\$6,536	\$44,059	\$12,065	\$56,125	56 %	\$43,875
WR 42, Bridge B042111, Rehab	\$650,000	\$4,177	\$14,316	\$36,253	\$50,569	8 %	\$599,431
WR 7, Bosworth Bridge, B007028	\$6,350,000	\$0	\$67,666	\$374,217	\$441,883	7 %	\$5,908,117
WR 7, Elora Gorge Xing B007059	\$175,000	\$0	\$8,304	\$19,895	\$28,198	16 %	\$146,802
WR 86, Bridge Rehab with Perth	\$500,000	\$0	\$0	\$0	\$0	0 %	\$500,000
Subtotal Bridges	\$15,624,400	\$723,244	\$1,682,713	\$1,022,192	\$2,704,905	17%	\$12,919,495
Culverts							
2023 Municipal Drains	\$100,000	\$14,577	\$30,703	\$0	\$30,703	31 %	\$69,297
2023 Various Culvert Needs	\$950,000	\$0	\$41,245	\$0	\$41,245	4 %	\$908,755
Culvert Condition Study	\$75,000	\$0	\$0	\$0	\$0	0 %	\$75,000
WR 10, Clvrt C100970, Replace	\$50,000	\$2,334	\$2,853	\$0	\$2,853	6 %	\$47,147
WR 10, Clvrt C101000, Replace	\$50,000	\$1,104	\$1,659	\$0	\$1,659	3 %	\$48,341
WR 109, Clvrt C109142, Replace	\$150,000	\$0	\$34,396	\$0	\$34,396	23 %	\$115,604
WR 18, Culvert C180210, Liner	\$1,600,000	\$0	\$7,490	\$112,630	\$120,121	8 %	\$1,479,879
Subtotal Culverts	\$2,975,000	\$18,016	\$118,347	\$112,630	\$230,977	8%	\$2,744,023



# County of Wellington

06-November-2023

## Roads and Engineering

### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
<b>Roads Resurfacing</b>							
2023 Pavement Preservation	\$2,000,000	\$133,170	\$1,840,066	\$0	\$1,840,066	92 %	\$159,934
WR 109, Hwy6 to Dufferin, 11k	\$1,750,000	\$754,640	\$1,311,181	\$0	\$1,311,181	75 %	\$438,819
WR 11, 300mS 16th Line - WR109	\$75,000	\$11,471	\$26,765	\$0	\$26,765	36 %	\$48,235
WR 123, Palm to Teviotdale	\$2,700,000	\$1,122,819	\$1,826,891	\$43,882	\$1,870,773	69 %	\$829,227
WR 18, Fergus to Dufferin PH 1	\$2,880,000	\$15,703	\$55,104	\$2,408,670	\$2,463,774	86 %	\$416,226
WR 22, WR 26 to 300m S of WR24	\$5,650,000	\$0	\$3,389	\$4,870,672	\$4,874,061	86 %	\$775,939
WR 34, WR 33 to WR32, 2km	\$55,000	\$7,250	\$16,918	\$0	\$16,918	31 %	\$38,082
WR 7, Rothsay to WR 11, 5.2 km	\$50,000	\$0	\$0	\$28,238	\$28,238	56 %	\$21,762
WR 86, Wallenstein	\$2,000,000	\$0	\$363,372	\$2,220,334	\$2,583,706	129 %	-\$583,706
<b>Subtotal Roads Resurfacing</b>	<b>\$17,160,000</b>	<b>\$2,045,054</b>	<b>\$5,443,685</b>	<b>\$9,571,796</b>	<b>\$15,015,481</b>	<b>88%</b>	<b>\$2,144,519</b>
<b>Equipment</b>							
<b>Subtotal Equipment</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>
<b>Total Roads and Engineering</b>	<b>\$85,986,000</b>	<b>\$4,828,539</b>	<b>\$18,270,424</b>	<b>\$19,026,293</b>	<b>\$37,296,717</b>	<b>43 %</b>	<b>\$48,689,283</b>





**County of Wellington**  
**Solid Waste Services**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Grants and Subsidies	\$1,734,600	\$4,782	\$986,837	57%	\$747,763
Licenses, Permits and Rents	\$31,100	\$0	\$30,869	99%	\$231
User Fees and Charges	\$3,543,200	\$356,213	\$2,847,883	80%	\$695,317
Sales Revenue	\$1,136,600	\$9,558	\$243,433	21%	\$893,167
Internal Recoveries	\$734,000	\$62,422	\$609,321	83%	\$124,679
<b>Total Revenue</b>	<b>\$7,179,500</b>	<b>\$432,975</b>	<b>\$4,718,343</b>	<b>66%</b>	<b>\$2,461,157</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$3,228,500	\$261,465	\$2,687,276	83%	\$541,224
Supplies, Material, Equipment	\$1,348,900	\$64,096	\$954,013	71%	\$394,887
Purchased Services	\$9,880,400	\$755,685	\$6,879,327	70%	\$3,001,073
Insurance and Financial	\$297,300	\$20,410	\$295,988	100%	\$1,312
Internal Charges	\$793,900	\$81,257	\$658,664	83%	\$135,236
<b>Total Expenditures</b>	<b>\$15,549,000</b>	<b>\$1,182,913</b>	<b>\$11,475,268</b>	<b>74%</b>	<b>\$4,073,732</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$8,369,500</b>	<b>\$749,938</b>	<b>\$6,756,926</b>	<b>81%</b>	<b>\$1,612,574</b>
<b>Debt and Transfers</b>					
Debt Charges	\$14,500	\$0	\$0	0%	\$14,500
Transfers from Reserves	\$(263,900)	\$0	\$0	0%	\$(263,900)
Transfer to Reserves	\$1,650,000	\$0	\$1,650,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$1,400,600</b>	<b>\$0</b>	<b>\$1,650,000</b>	<b>118%</b>	<b>\$(249,400)</b>
<b>NET COST (REVENUE)</b>	<b>\$9,770,100</b>	<b>\$749,938</b>	<b>\$8,406,926</b>	<b>86%</b>	<b>\$1,363,174</b>



# County of Wellington

06-November-2023

## Solid Waste Services

### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
<b>SWS Administration</b>							
Waste Management Strategy	\$300,000	\$0	\$0	\$192,118	\$192,118	64 %	\$107,882
<b>Subtotal SWS Administration</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$192,118</b>	<b>\$192,118</b>	<b>64%</b>	<b>\$107,882</b>
<b>Equipment</b>							
2022 SWS Equipment	\$290,000	\$0	\$282,674	\$0	\$282,674	97 %	\$7,326
2023 SWS Equipment	\$1,590,000	\$0	\$956,027	\$0	\$956,027	60 %	\$633,973
<b>Subtotal Equipment</b>	<b>\$1,880,000</b>	<b>\$0</b>	<b>\$1,238,701</b>	<b>\$0</b>	<b>\$1,238,701</b>	<b>66%</b>	<b>\$641,299</b>
<b>Landfill and Transfer Stations</b>							
2023 Site Imp: Road Maint	\$110,000	\$0	\$0	\$0	\$0	0 %	\$110,000
Elora Waste Facility Upgrade	\$1,950,000	\$0	\$0	\$0	\$0	0 %	\$1,950,000
Riverstown Compliance Mitigati	\$500,000	\$0	\$0	\$1,984	\$1,984	0 %	\$498,016
Riverstown: Leachate Syst Dev	\$2,600,000	\$0	\$0	\$131,029	\$131,029	5 %	\$2,468,971
Riverstown: Pre Excavation PH2	\$245,000	\$0	\$100,284	\$123,141	\$223,424	91 %	\$21,576
Rothsay Waste Facility Upgrade	\$700,000	\$0	\$0	\$0	\$0	0 %	\$700,000
<b>Subtotal Landfill and Transfer Statio</b>	<b>\$6,105,000</b>	<b>\$0</b>	<b>\$100,284</b>	<b>\$256,154</b>	<b>\$356,437</b>	<b>6%</b>	<b>\$5,748,563</b>
<b>Closed Sites</b>							
Elora Transfer clsd Nichol LF	\$1,300,000	\$9,769	\$88,621	\$1,124,271	\$1,212,892	93 %	\$87,108
<b>Subtotal Closed Sites</b>	<b>\$1,300,000</b>	<b>\$9,769</b>	<b>\$88,621</b>	<b>\$1,124,271</b>	<b>\$1,212,892</b>	<b>93%</b>	<b>\$87,108</b>
<b>Total Solid Waste Services</b>	<b>\$9,585,000</b>	<b>\$9,769</b>	<b>\$1,427,605</b>	<b>\$1,572,543</b>	<b>\$3,000,148</b>	<b>31 %</b>	<b>\$6,584,852</b>



**County of Wellington**  
**Planning**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Municipal Recoveries	\$418,700	\$20,663	\$308,831	74%	\$109,869
User Fees and Charges	\$1,200,600	\$83,730	\$916,495	76%	\$284,105
Other Revenue	\$0	\$0	\$126	0%	\$(126)
<b>Total Revenue</b>	<b>\$1,619,300</b>	<b>\$104,393</b>	<b>\$1,225,452</b>	<b>76%</b>	<b>\$393,848</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$2,655,500	\$243,099	\$2,120,754	80%	\$534,746
Supplies, Material, Equipment	\$43,000	\$3,218	\$26,661	62%	\$16,339
Purchased Services	\$392,800	\$10,604	\$125,536	32%	\$267,264
Transfer Payments	\$785,000	\$0	\$390,847	50%	\$394,153
Insurance and Financial	\$47,300	\$4,729	\$40,788	86%	\$6,512
Internal Charges	\$6,600	\$547	\$6,088	92%	\$512
<b>Total Expenditures</b>	<b>\$3,930,200</b>	<b>\$262,196</b>	<b>\$2,710,673</b>	<b>69%</b>	<b>\$1,219,527</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$2,310,900</b>	<b>\$157,804</b>	<b>\$1,485,221</b>	<b>64%</b>	<b>\$825,679</b>
<b>Debt and Transfers</b>					
Transfers from Reserves	\$(20,000)	\$0	\$0	0%	\$(20,000)
Transfer to Reserves	\$10,000	\$0	\$10,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$(10,000)</b>	<b>\$0</b>	<b>\$10,000</b>	<b>(100%)</b>	<b>\$(20,000)</b>
<b>NET COST (REVENUE)</b>	<b>\$2,300,900</b>	<b>\$157,804</b>	<b>\$1,495,221</b>	<b>65%</b>	<b>\$805,679</b>



# County of Wellington

03-November-2023

## Planning

### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
<b>Planning and Trails</b>							
Official Plan / MCR Update	\$825,000	\$0	\$10,795	\$418,632	\$429,427	52 %	\$395,573
Official Plan Rev/Update	\$210,000	\$0	\$0	\$0	\$0	0 %	\$210,000
<b>Subtotal Planning and Trails</b>	<b>\$1,035,000</b>	<b>\$0</b>	<b>\$10,795</b>	<b>\$418,632</b>	<b>\$429,427</b>	<b>41%</b>	<b>\$605,573</b>
<b>Climate Change Initiatives</b>							
Adaptation Plan	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
Community EV Infrastructure	\$100,000	\$0	\$0	\$0	\$0	0 %	\$100,000
Corporate Building Audits	\$100,000	\$32,482	\$58,003	\$0	\$58,003	58 %	\$41,997
Energy Management Software	\$75,000	\$0	\$0	\$0	\$0	0 %	\$75,000
Green Development Standards	\$100,000	\$500	\$659	\$0	\$659	1 %	\$99,341
Green Fleet Strategy	\$100,000	\$0	\$55,968	\$0	\$55,968	56 %	\$44,032
Home Energy Retrofit Programme	\$210,000	\$0	\$121,071	\$0	\$121,071	58 %	\$88,929
<b>Subtotal Climate Change Initiatives</b>	<b>\$735,000</b>	<b>\$32,982</b>	<b>\$235,702</b>	<b>\$0</b>	<b>\$235,702</b>	<b>32%</b>	<b>\$499,298</b>
<b>Total Planning</b>	<b>\$1,770,000</b>	<b>\$32,982</b>	<b>\$246,497</b>	<b>\$418,632</b>	<b>\$665,129</b>	<b>38 %</b>	<b>\$1,104,871</b>



**County of Wellington**  
**Green Legacy**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Grants and Subsidies	\$0	\$0	\$383	0%	\$(383)
Sales Revenue	\$35,000	\$1,650	\$11,481	33%	\$23,519
Other Revenue	\$2,000	\$0	\$100	5%	\$1,900
<b>Total Revenue</b>	<b>\$37,000</b>	<b>\$1,650</b>	<b>\$11,964</b>	<b>32%</b>	<b>\$25,036</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$676,500	\$65,140	\$610,287	90%	\$66,213
Supplies, Material, Equipment	\$110,300	\$3,141	\$65,813	60%	\$44,487
Purchased Services	\$79,500	\$8,555	\$53,407	67%	\$26,093
Insurance and Financial	\$27,600	\$1,157	\$26,382	96%	\$1,218
Internal Charges	\$13,000	\$0	\$1,268	10%	\$11,732
<b>Total Expenditures</b>	<b>\$906,900</b>	<b>\$77,994</b>	<b>\$757,156</b>	<b>83%</b>	<b>\$149,744</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$869,900</b>	<b>\$76,344</b>	<b>\$745,192</b>	<b>86%</b>	<b>\$124,708</b>
<b>Debt and Transfers</b>					
Transfer to Reserves	\$60,000	\$0	\$60,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$60,000</b>	<b>100%</b>	<b>\$0</b>
<b>NET COST (REVENUE)</b>	<b>\$929,900</b>	<b>\$76,344</b>	<b>\$805,192</b>	<b>87%</b>	<b>\$124,708</b>



## County of Wellington

03-November-2023

### Green Legacy

#### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
Green Legacy Van Replacement	\$60,000	\$0	\$0	\$0	\$0	0 %	\$60,000
Inventory Management Software	\$40,000	\$0	\$2,416	\$0	\$2,416	6 %	\$37,584
Skid Steer Replacement (North)	\$105,000	\$0	\$84,997	\$0	\$84,997	81 %	\$20,003
Sthrn Nursery Capital Retrofit	\$50,000	\$0	\$0	\$14,070	\$14,070	28 %	\$35,930
<b>Total Green Legacy</b>	<b>\$255,000</b>	<b>\$0</b>	<b>\$87,413</b>	<b>\$14,070</b>	<b>\$101,482</b>	<b>40 %</b>	<b>\$153,518</b>



**County of Wellington**  
**Emergency Management**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$455,000	\$38,512	\$356,302	78%	\$98,698
Supplies, Material, Equipment	\$21,800	\$1,220	\$8,555	39%	\$13,245
Purchased Services	\$193,300	\$11,403	\$155,063	80%	\$38,237
Transfer Payments	\$151,200	\$0	\$83,956	56%	\$67,244
Insurance and Financial	\$12,400	\$843	\$11,430	92%	\$970
Internal Charges	\$1,500	\$0	\$0	0%	\$1,500
<b>Total Expenditures</b>	<b>\$835,200</b>	<b>\$51,978</b>	<b>\$615,307</b>	<b>74%</b>	<b>\$219,893</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$835,200</b>	<b>\$51,978</b>	<b>\$615,307</b>	<b>74%</b>	<b>\$219,893</b>
<b>Debt and Transfers</b>					
Transfer to Reserves	\$20,000	\$0	\$20,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>	<b>100%</b>	<b>\$0</b>
<b>NET COST (REVENUE)</b>	<b>\$855,200</b>	<b>\$51,978</b>	<b>\$635,307</b>	<b>74%</b>	<b>\$219,893</b>



## County of Wellington

03-November-2023

### Emergency Management

#### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
Emergency Management Software	\$125,000	\$0	\$0	\$0	\$0	0 %	\$125,000
Generator Replacement Program	\$75,000	\$0	\$45,000	\$0	\$45,000	60 %	\$30,000
Replace Paging Site Batteries	\$35,000	\$0	\$0	\$28,035	\$28,035	80 %	\$6,965
<b>Total Emergency Management</b>	<b>\$235,000</b>	<b>\$0</b>	<b>\$45,000</b>	<b>\$28,035</b>	<b>\$73,035</b>	<b>31 %</b>	<b>\$161,965</b>





**County of Wellington**  
**Police Services**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$282,800	\$25,108	\$105,138	37%	\$177,662
Municipal Recoveries	\$0	\$0	\$18,557	0%	\$(18,557)
Licenses, Permits and Rents	\$129,800	\$10,625	\$106,572	82%	\$23,228
Fines and Penalties	\$132,000	\$62,093	\$157,012	119%	\$(25,012)
User Fees and Charges	\$120,000	\$0	\$70,248	59%	\$49,752
Other Revenue	\$16,000	\$434	\$10,615	66%	\$5,385
<b>Total Revenue</b>	<b>\$680,600</b>	<b>\$98,260</b>	<b>\$468,142</b>	<b>69%</b>	<b>\$212,458</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$166,000	\$14,639	\$142,450	86%	\$23,550
Supplies, Material, Equipment	\$65,400	\$4,241	\$64,256	98%	\$1,144
Purchased Services	\$756,200	\$120,110	\$608,503	80%	\$147,697
Transfer Payments	\$17,430,000	\$1,469,962	\$14,075,975	81%	\$3,354,025
Insurance and Financial	\$17,200	\$389	\$16,176	94%	\$1,024
Minor Capital Expenses	\$40,000	\$0	\$0	0%	\$40,000
Internal Charges	\$1,900	\$281	\$1,899	100%	\$1
<b>Total Expenditures</b>	<b>\$18,476,700</b>	<b>\$1,609,622</b>	<b>\$14,909,259</b>	<b>81%</b>	<b>\$3,567,441</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$17,796,100</b>	<b>\$1,511,362</b>	<b>\$14,441,118</b>	<b>81%</b>	<b>\$3,354,982</b>
<b>Debt and Transfers</b>					
Debt Charges	\$141,200	\$0	\$140,882	100%	\$318
Transfers from Reserves	\$(140,000)	\$0	\$(99,410)	71%	\$(40,590)
Transfer to Reserves	\$200,000	\$0	\$200,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$201,200</b>	<b>\$0</b>	<b>\$241,472</b>	<b>120%</b>	<b>\$(40,272)</b>
<b>NET COST (REVENUE)</b>	<b>\$17,997,300</b>	<b>\$1,511,362</b>	<b>\$14,682,590</b>	<b>82%</b>	<b>\$3,314,710</b>



## County of Wellington

03-November-2023

### Police Services

#### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
Teviotdale OPP: Ext Weathering	\$130,000	\$10,888	\$105,577	\$0	\$105,577	81 %	\$24,423
Teviotdale OPP: Furniture Repl	\$30,000	\$0	\$17,705	\$0	\$17,705	59 %	\$12,296
<b>Total Police Services</b>	<b>\$160,000</b>	<b>\$10,888</b>	<b>\$123,282</b>	<b>\$0</b>	<b>\$123,282</b>	<b>77 %</b>	<b>\$36,718</b>



**County of Wellington**  
**Museum & Archives at WP**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$51,100	\$0	\$0	0%	\$51,100
Licenses, Permits and Rents	\$52,100	\$4,447	\$32,497	62%	\$19,603
User Fees and Charges	\$80,500	\$12,571	\$89,446	111%	\$(8,946)
Sales Revenue	\$15,300	\$2,165	\$11,837	77%	\$3,463
Other Revenue	\$0	\$805	\$10,947	0%	\$(10,947)
<b>Total Revenue</b>	<b>\$199,000</b>	<b>\$19,989</b>	<b>\$144,727</b>	<b>73%</b>	<b>\$54,273</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$1,720,600	\$134,257	\$1,391,019	81%	\$329,581
Supplies, Material, Equipment	\$174,000	\$13,939	\$139,461	80%	\$34,539
Purchased Services	\$459,300	\$43,359	\$373,139	81%	\$86,161
Transfer Payments	\$0	\$0	\$6,000	0%	\$(6,000)
Insurance and Financial	\$64,600	\$3,727	\$61,293	95%	\$3,307
Minor Capital Expenses	\$0	\$0	\$4,350	0%	\$(4,350)
Internal Charges	\$10,000	\$0	\$10,806	108%	\$(806)
<b>Total Expenditures</b>	<b>\$2,428,500</b>	<b>\$195,281</b>	<b>\$1,986,068</b>	<b>82%</b>	<b>\$442,432</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$2,229,500</b>	<b>\$175,293</b>	<b>\$1,841,341</b>	<b>83%</b>	<b>\$388,159</b>
<b>Debt and Transfers</b>					
Transfer to Reserves	\$427,000	\$0	\$400,000	94%	\$27,000
<b>Total Debt and Transfers</b>	<b>\$427,000</b>	<b>\$0</b>	<b>\$400,000</b>	<b>94%</b>	<b>\$27,000</b>
<b>NET COST (REVENUE)</b>	<b>\$2,656,500</b>	<b>\$175,293</b>	<b>\$2,241,341</b>	<b>84%</b>	<b>\$415,159</b>



# County of Wellington

03-November-2023

## Museum & Archives at WP

### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
<b>Facility Improvements</b>							
Museum Exterior Entrance	\$75,000	\$2,350	\$2,350	\$0	\$2,350	3 %	\$72,650
Museum Playground	\$210,000	\$3,053	\$145,971	\$66,144	\$212,115	101 %	-\$2,115
WCMA Flat Roof	\$285,000	\$0	\$31,378	\$247,601	\$278,979	98 %	\$6,021
<b>Subtotal Facility Improvements</b>	<b>\$570,000</b>	<b>\$5,403</b>	<b>\$179,699</b>	<b>\$313,745</b>	<b>\$493,444</b>	<b>87%</b>	<b>\$76,556</b>
<b>Programming</b>							
Archives Digital Asst Software	\$60,000	\$0	\$0	\$0	\$0	0 %	\$60,000
Indigenous Gathering Circle	\$500,000	\$7,123	\$159,039	\$379,523	\$538,562	108 %	-\$38,562
<b>Subtotal Programming</b>	<b>\$560,000</b>	<b>\$7,123</b>	<b>\$159,039</b>	<b>\$379,523</b>	<b>\$538,562</b>	<b>96%</b>	<b>\$21,438</b>
<b>Wellington Place</b>							
Beatty Line: Garafraxa/Andrew	\$580,000	\$0	\$0	\$0	\$0	0 %	\$580,000
Charles Allan Way Rehab	\$455,000	\$96,434	\$104,732	\$3,273	\$108,005	24 %	\$346,995
East Park Lot/Vehicle Access	\$90,000	\$2,783	\$2,783	\$0	\$2,783	3 %	\$87,217
Museum Trail	\$150,000	\$7,491	\$7,491	\$0	\$7,491	5 %	\$142,509
Pavilion	\$775,000	\$23,935	\$23,935	\$0	\$23,935	3 %	\$751,065
<b>Subtotal Wellington Place</b>	<b>\$2,050,000</b>	<b>\$130,644</b>	<b>\$138,942</b>	<b>\$3,273</b>	<b>\$142,215</b>	<b>7%</b>	<b>\$1,907,785</b>
<b>Total Museum &amp; Archives at WP</b>	<b>\$3,180,000</b>	<b>\$143,170</b>	<b>\$477,680</b>	<b>\$696,541</b>	<b>\$1,174,221</b>	<b>37 %</b>	<b>\$2,005,779</b>



**County of Wellington**  
**Library Services**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$141,500	\$0	\$0	0%	\$141,500
Municipal Recoveries	\$30,000	\$31,680	\$31,680	106%	\$(1,680)
Licenses, Permits and Rents	\$47,500	\$9,121	\$44,377	93%	\$3,123
User Fees and Charges	\$17,900	\$2,974	\$21,886	122%	\$(3,986)
Sales Revenue	\$8,100	\$1,125	\$9,740	120%	\$(1,640)
Other Revenue	\$0	\$960	\$8,903	0%	\$(8,903)
<b>Total Revenue</b>	<b>\$245,000</b>	<b>\$45,859</b>	<b>\$116,586</b>	<b>48%</b>	<b>\$128,414</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$5,313,100	\$500,584	\$4,515,832	85%	\$797,268
Supplies, Material, Equipment	\$958,600	\$97,856	\$877,678	92%	\$80,922
Purchased Services	\$1,248,300	\$105,294	\$1,135,848	91%	\$112,452
Insurance and Financial	\$134,600	\$12,697	\$144,178	107%	\$(9,578)
Minor Capital Expenses	\$43,500	\$967	\$967	2%	\$42,533
Internal Charges	\$25,700	\$2,051	\$34,176	133%	\$(8,476)
<b>Total Expenditures</b>	<b>\$7,723,800</b>	<b>\$719,449</b>	<b>\$6,708,678</b>	<b>87%</b>	<b>\$1,015,122</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$7,478,800</b>	<b>\$673,589</b>	<b>\$6,592,092</b>	<b>88%</b>	<b>\$886,708</b>
<b>Debt and Transfers</b>					
Debt Charges	\$371,800	\$0	\$351,776	95%	\$20,024
Transfers from Reserves	\$(195,500)	\$0	\$0	0%	\$(195,500)
Transfer to Reserves	\$440,000	\$0	\$440,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$616,300</b>	<b>\$0</b>	<b>\$791,776</b>	<b>128%</b>	<b>\$(175,476)</b>
<b>NET COST (REVENUE)</b>	<b>\$8,095,100</b>	<b>\$673,589</b>	<b>\$7,383,869</b>	<b>91%</b>	<b>\$711,231</b>



## County of Wellington

03-November-2023

### Library Services

#### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
<b>Facility Improvements</b>							
2023 Library Building Retrofit	\$85,000	\$0	\$0	\$0	\$0	0 %	\$85,000
Aboyne Branch:Lighting Upgrade	\$60,000	\$0	\$0	\$0	\$0	0 %	\$60,000
Erin Branch: New Construction	\$5,550,000	\$277,108	\$1,815,081	\$280,529	\$2,095,610	38 %	\$3,454,390
Puslinch Branch:Parking Lot	\$60,000	\$0	\$0	\$0	\$0	0 %	\$60,000
<b>Subtotal Facility Improvements</b>	<b>\$5,755,000</b>	<b>\$277,108</b>	<b>\$1,815,081</b>	<b>\$280,529</b>	<b>\$2,095,610</b>	<b>36%</b>	<b>\$3,659,390</b>
<b>Programming</b>							
2023 Branch Improvements FFE	\$30,000	\$12,235	\$25,883	\$0	\$25,883	86 %	\$4,117
Courier Van Replacement	\$90,000	\$0	\$0	\$0	\$0	0 %	\$90,000
<b>Subtotal Programming</b>	<b>\$120,000</b>	<b>\$12,235</b>	<b>\$25,883</b>	<b>\$0</b>	<b>\$25,883</b>	<b>22%</b>	<b>\$94,117</b>
<b>Total Library Services</b>	<b>\$5,875,000</b>	<b>\$289,343</b>	<b>\$1,840,964</b>	<b>\$280,529</b>	<b>\$2,121,493</b>	<b>36 %</b>	<b>\$3,753,507</b>



**County of Wellington**  
**Ontario Works**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Grants and Subsidies	\$23,498,400	\$1,957,665	\$19,586,495	83%	\$3,911,905
Municipal Recoveries	\$3,391,200	\$208,496	\$2,315,550	68%	\$1,075,650
Internal Recoveries	\$51,400	\$2,096	\$46,113	90%	\$5,287
<b>Total Revenue</b>	<b>\$26,941,000</b>	<b>\$2,168,257</b>	<b>\$21,948,158</b>	<b>81%</b>	<b>\$4,992,842</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$7,076,400	\$458,613	\$5,585,195	79%	\$1,491,205
Supplies, Material, Equipment	\$205,100	\$8,616	\$151,431	74%	\$53,669
Purchased Services	\$499,900	\$41,044	\$403,611	81%	\$96,289
Social Assistance	\$18,979,800	\$1,603,644	\$15,440,907	81%	\$3,538,893
Transfer Payments	\$367,300	\$0	\$284,784	78%	\$82,516
Insurance and Financial	\$120,200	\$10,570	\$98,999	82%	\$21,201
Internal Charges	\$1,336,400	\$109,577	\$1,119,637	84%	\$216,763
<b>Total Expenditures</b>	<b>\$28,585,100</b>	<b>\$2,232,064</b>	<b>\$23,084,565</b>	<b>81%</b>	<b>\$5,500,535</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$1,644,100</b>	<b>\$63,807</b>	<b>\$1,136,406</b>	<b>69%</b>	<b>\$507,694</b>
<b>Debt and Transfers</b>					
Transfers from Reserves	\$(165,000)	\$(115,000)	\$(115,000)	70%	\$(50,000)
<b>Total Debt and Transfers</b>	<b>\$(165,000)</b>	<b>\$(115,000)</b>	<b>\$(115,000)</b>	<b>70%</b>	<b>\$(50,000)</b>
<b>NET COST (REVENUE)</b>	<b>\$1,479,100</b>	<b>\$(51,193)</b>	<b>\$1,021,406</b>	<b>69%</b>	<b>\$457,694</b>



**County of Wellington**  
**Children's Early Years**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Grants and Subsidies	\$45,360,500	\$3,681,554	\$31,536,021	70%	\$13,824,479
Municipal Recoveries	\$3,462,400	\$309,538	\$2,674,261	77%	\$788,139
Licenses, Permits and Rents	\$16,300	\$1,358	\$13,577	83%	\$2,723
User Fees and Charges	\$635,300	\$65,600	\$728,221	115%	\$(92,921)
Other Revenue	\$0	\$0	\$29,470	0%	\$(29,470)
Internal Recoveries	\$881,500	\$98,508	\$1,057,052	120%	\$(175,552)
<b>Total Revenue</b>	<b>\$50,356,000</b>	<b>\$4,156,558</b>	<b>\$36,038,601</b>	<b>72%</b>	<b>\$14,317,399</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$9,285,700	\$670,181	\$7,469,776	80%	\$1,815,924
Supplies, Material, Equipment	\$597,300	\$34,276	\$338,484	57%	\$258,816
Purchased Services	\$874,200	\$146,035	\$898,429	103%	\$(24,229)
Social Assistance	\$39,530,900	\$3,266,585	\$26,924,881	68%	\$12,606,019
Insurance and Financial	\$183,200	\$15,692	\$151,807	83%	\$31,393
Minor Capital Expenses	\$0	\$0	\$5,230	0%	\$(5,230)
Internal Charges	\$1,956,900	\$187,749	\$1,950,558	100%	\$6,342
<b>Total Expenditures</b>	<b>\$52,428,200</b>	<b>\$4,320,519</b>	<b>\$37,739,165</b>	<b>72%</b>	<b>\$14,689,035</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$2,072,200</b>	<b>\$163,961</b>	<b>\$1,700,563</b>	<b>82%</b>	<b>\$371,637</b>
<b>NET COST (REVENUE)</b>	<b>\$2,072,200</b>	<b>\$163,961</b>	<b>\$1,700,563</b>	<b>82%</b>	<b>\$371,637</b>





**County of Wellington**  
**Social Housing**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Grants and Subsidies	\$10,806,200	\$1,141,135	\$11,560,653	107%	\$(754,453)
Municipal Recoveries	\$15,495,200	\$1,682,706	\$14,034,607	91%	\$1,460,593
Licenses, Permits and Rents	\$5,812,800	\$542,555	\$4,986,500	86%	\$826,300
User Fees and Charges	\$18,200	\$7,870	\$30,164	166%	\$(11,964)
Other Revenue	\$368,400	\$19,031	\$245,641	67%	\$122,759
Internal Recoveries	\$122,700	\$7,936	\$90,614	74%	\$32,086
<b>Total Revenue</b>	<b>\$32,623,500</b>	<b>\$3,401,234</b>	<b>\$30,948,178</b>	<b>95%</b>	<b>\$1,675,322</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$5,401,200	\$391,812	\$4,326,496	80%	\$1,074,704
Supplies, Material, Equipment	\$625,800	\$27,817	\$631,822	101%	\$(6,022)
Purchased Services	\$6,400,700	\$575,896	\$6,053,094	95%	\$347,606
Social Assistance	\$22,807,500	\$2,513,023	\$21,501,338	94%	\$1,306,162
Transfer Payments	\$208,200	\$52,050	\$208,198	100%	\$2
Insurance and Financial	\$421,900	\$2,264	\$352,165	83%	\$69,735
Internal Charges	\$927,700	\$74,373	\$757,411	82%	\$170,289
<b>Total Expenditures</b>	<b>\$36,793,000</b>	<b>\$3,637,234</b>	<b>\$33,830,524</b>	<b>92%</b>	<b>\$2,962,476</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$4,169,500</b>	<b>\$236,000</b>	<b>\$2,882,346</b>	<b>69%</b>	<b>\$1,287,154</b>
<b>Debt and Transfers</b>					
Transfers from Reserves	\$(678,400)	\$(584)	\$(34,851)	5%	\$(643,549)
Transfer to Reserves	\$1,600,000	\$0	\$1,717,790	107%	\$(117,790)
<b>Total Debt and Transfers</b>	<b>\$921,600</b>	<b>\$(584)</b>	<b>\$1,682,939</b>	<b>183%</b>	<b>\$(761,339)</b>
<b>NET COST (REVENUE)</b>	<b>\$5,091,100</b>	<b>\$235,416</b>	<b>\$4,565,286</b>	<b>90%</b>	<b>\$525,814</b>



**County of Wellington**  
**County Affordable Housing**  
Statement of Operations as of  
31 Oct 2023

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Grants and Subsidies	\$175,200	\$0	\$149,115	85%	\$26,085
Licenses, Permits and Rents	\$1,321,500	\$112,286	\$1,109,857	84%	\$211,643
User Fees and Charges	\$23,000	\$2,547	\$21,431	93%	\$1,569
<b>Total Revenue</b>	<b>\$1,519,700</b>	<b>\$114,833</b>	<b>\$1,280,403</b>	<b>84%</b>	<b>\$239,297</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$120,000	\$8,187	\$97,618	81%	\$22,382
Supplies, Material, Equipment	\$84,800	\$10,658	\$101,309	119%	\$(16,509)
Purchased Services	\$709,900	\$75,858	\$638,103	90%	\$71,797
Insurance and Financial	\$36,200	\$196	\$39,514	109%	\$(3,314)
Internal Charges	\$103,900	\$8,658	\$86,584	83%	\$17,316
<b>Total Expenditures</b>	<b>\$1,054,800</b>	<b>\$103,557</b>	<b>\$963,128</b>	<b>91%</b>	<b>\$91,672</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$(464,900)</b>	<b>\$(11,276)</b>	<b>\$(317,275)</b>	<b>68%</b>	<b>\$(147,625)</b>
<b>Debt and Transfers</b>					
Debt Charges	\$175,200	\$0	\$144,636	83%	\$30,564
Transfer to Reserves	\$1,489,700	\$0	\$1,250,000	84%	\$239,700
<b>Total Debt and Transfers</b>	<b>\$1,664,900</b>	<b>\$0</b>	<b>\$1,394,636</b>	<b>84%</b>	<b>\$270,264</b>
<b>NET COST (REVENUE)</b>	<b>\$1,200,000</b>	<b>\$(11,276)</b>	<b>\$1,077,361</b>	<b>90%</b>	<b>\$122,639</b>



# County of Wellington

03-November-2023

## Social Services

### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
<b>Ontario Works</b>							
129 Wyndham: Interior Upgrades	\$50,000	\$2,646	\$7,632	\$24,829	\$32,461	65 %	\$17,539
138 Wyndham: HVAC Replacements	\$475,000	\$0	\$90,617	\$117,050	\$207,667	44 %	\$267,333
<b>Subtotal Ontario Works</b>	<b>\$525,000</b>	<b>\$2,646</b>	<b>\$98,249</b>	<b>\$141,878</b>	<b>\$240,127</b>	<b>46%</b>	<b>\$284,873</b>
<b>Children's Early Years</b>							
Billing and Waitlist Software	\$75,000	\$0	\$0	\$0	\$0	0 %	\$75,000
<b>Subtotal Children's Early Years</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>	<b>\$75,000</b>
<b>Social Housing</b>							
130 Grange Electric Heat Conv	\$22,000	\$0	\$0	\$0	\$0	0 %	\$22,000
130 Grange Light/Clng/Rcrc	\$245,000	\$0	\$0	\$0	\$0	0 %	\$245,000
130 Grange Window Replace	\$30,000	\$0	\$0	\$0	\$0	0 %	\$30,000
2023 Accessible Unit Reno	\$775,000	\$10,123	\$65,911	\$0	\$65,911	9 %	\$709,089
2023 GHG Initiatives	\$90,000	\$9,909	\$63,824	\$0	\$63,824	71 %	\$26,176
2023 Housing Building Retrofit	\$250,000	\$18,087	\$269,941	\$0	\$269,941	108 %	-\$19,941
2023 Various Bathroom Repl	\$150,000	\$4,787	\$47,848	\$0	\$47,848	32 %	\$102,152
2023 Various Kitchen Replace	\$435,000	\$10,369	\$166,297	\$0	\$166,297	38 %	\$268,703
212 Whites Roofing Repl	\$35,000	\$0	\$0	\$0	\$0	0 %	\$35,000
221 Mary Window Replace	\$15,000	\$0	\$0	\$0	\$0	0 %	\$15,000
229 Dublin Electric Heat Conv	\$23,000	\$0	\$0	\$0	\$0	0 %	\$23,000
229 Dublin Modernize Elevator	\$155,000	\$3,000	\$67,700	\$2,796	\$70,495	45 %	\$84,505
232 Delhi Electric Heat Conv	\$17,000	\$0	\$0	\$0	\$0	0 %	\$17,000
232 Delhi Lights/Ceiling/Recrc	\$215,000	\$0	\$0	\$0	\$0	0 %	\$215,000
232 Delhi Window Replace	\$360,000	\$0	\$1,572	\$0	\$1,572	0 %	\$358,428
263 Speedvale Ltg/Clnb/Rcrc	\$300,000	\$0	\$3,867	\$0	\$3,867	1 %	\$296,133
263 Speedvale MUA Installation	\$25,000	\$0	\$0	\$0	\$0	0 %	\$25,000
263 Speedvale Roof Rpl	\$40,000	\$0	\$0	\$0	\$0	0 %	\$40,000
263 Speedvale Window Replace	\$30,000	\$0	\$0	\$0	\$0	0 %	\$30,000
32 Hadati Lght/Clng/Rcld Repl	\$330,000	\$0	\$0	\$0	\$0	0 %	\$330,000
33 Marlborough Electric Heat	\$16,000	\$0	\$0	\$0	\$0	0 %	\$16,000
33 Marlborough Roofing Replace	\$25,000	\$0	\$0	\$0	\$0	0 %	\$25,000
387 Waterloo Roofing Repl	\$20,000	\$0	\$0	\$0	\$0	0 %	\$20,000
387 Waterloo Window Replacemen	\$30,000	\$0	\$0	\$0	\$0	0 %	\$30,000
411 Waterloo Roofing Repl.	\$20,000	\$0	\$0	\$0	\$0	0 %	\$20,000
411 Waterloo Window Repl	\$20,000	\$0	\$0	\$0	\$0	0 %	\$20,000



# County of Wellington

03-November-2023

## Social Services

### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
450 Ferrier Elevator Mod.	\$10,000	\$0	\$0	\$0	\$0	0 %	\$10,000
51 John Metal Roof Install	\$290,000	\$0	\$267,825	\$6,411	\$274,236	95 %	\$15,764
576 Woolwich Ltg/CIng/Rcrc	\$230,000	\$0	\$18,936	\$0	\$18,936	8 %	\$211,064
576 Woolwich Window/Mansard	\$25,000	\$0	\$0	\$0	\$0	0 %	\$25,000
65 Delhi Renovations	\$10,605,000	\$310,733	\$654,628	\$196,217	\$850,846	8 %	\$9,754,154
Algonquin/Ferndale Site Dev P2	\$10,000	\$0	\$29,653	\$0	\$29,653	297 %	-\$19,653
Applewood / Sunset Roofing Rep	\$1,315,000	\$65,401	\$97,807	\$829,489	\$927,295	71 %	\$387,705
Applewood / Sunset Site Dev	\$500,000	\$0	\$75,432	\$356,255	\$431,687	86 %	\$68,313
Applewood Solar Panels	\$145,000	\$0	\$0	\$0	\$0	0 %	\$145,000
Attic Insulation	\$130,000	\$0	\$63,390	\$0	\$63,390	49 %	\$66,610
COCHI Community Housing Init	\$3,513,800	\$0	\$942,272	\$2,505,633	\$3,447,906	98 %	\$65,894
County Corridor Handrail Rpl	\$195,000	\$0	\$43,286	\$0	\$43,286	22 %	\$151,714
Deep Energy Retrofit Consult	\$20,000	\$0	\$0	\$0	\$0	0 %	\$20,000
OPHI Ont Priorities Housing In	\$4,230,600	\$0	\$5,000	\$2,011,287	\$2,016,287	48 %	\$2,214,313
Vancouver / Edmonton Full Reno	\$260,000	\$0	\$0	\$103,497	\$103,497	40 %	\$156,503
Various Camera Installations	\$310,000	\$0	\$0	\$0	\$0	0 %	\$310,000
Various Install WasteContainer	\$30,000	\$0	\$0	\$0	\$0	0 %	\$30,000
Various Unit Door/Fob Replace	\$815,000	\$0	\$0	\$0	\$0	0 %	\$815,000
Willow Dawson Site Dev	\$30,000	\$0	\$0	\$0	\$0	0 %	\$30,000
<b>Subtotal Social Housing</b>	<b>\$26,337,400</b>	<b>\$432,408</b>	<b>\$2,885,187</b>	<b>\$6,011,585</b>	<b>\$8,896,772</b>	<b>34%</b>	<b>\$17,440,628</b>
<b>Affordable Housing</b>							
165 - 169 Gordon Lock Changes	\$110,000	\$0	\$0	\$0	\$0	0 %	\$110,000
165 - 169 Gordon Roofing	\$100,000	\$0	\$967	\$0	\$967	1 %	\$99,033
165 Gordon Air Conditioning	\$1,500,000	\$0	\$60,550	\$1,352,777	\$1,413,327	94 %	\$86,673
169 Gordon St FOB System	\$40,000	\$0	\$1,021	\$22,991	\$24,012	60 %	\$15,988
2023 Affordable Housing Retro	\$76,000	\$1,575	\$15,799	\$0	\$15,799	21 %	\$60,201
<b>Subtotal Affordable Housing</b>	<b>\$1,826,000</b>	<b>\$1,575</b>	<b>\$78,337</b>	<b>\$1,375,768</b>	<b>\$1,454,105</b>	<b>80%</b>	<b>\$371,895</b>
<b>Total Social Services</b>	<b>\$28,763,400</b>	<b>\$436,629</b>	<b>\$3,061,774</b>	<b>\$7,529,231</b>	<b>\$10,591,005</b>	<b>37 %</b>	<b>\$18,172,395</b>



**County of Wellington**  
**Long-Term Care Homes**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$12,209,900	\$1,175,675	\$11,690,137	96%	\$519,763
User Fees and Charges	\$4,769,000	\$402,654	\$3,891,060	82%	\$877,940
Sales Revenue	\$58,100	\$4,840	\$54,127	93%	\$3,973
Other Revenue	\$25,000	\$13,650	\$36,068	144%	\$(11,068)
<b>Total Revenue</b>	<b>\$17,062,000</b>	<b>\$1,596,819</b>	<b>\$15,671,392</b>	<b>92%</b>	<b>\$1,390,608</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$20,576,400	\$1,963,441	\$18,649,696	91%	\$1,926,704
Supplies, Material, Equipment	\$1,645,400	\$194,832	\$1,477,532	90%	\$167,868
Purchased Services	\$1,514,300	\$117,204	\$1,263,599	83%	\$250,701
Insurance and Financial	\$408,800	\$37,267	\$406,569	99%	\$2,231
Internal Charges	\$1,087,000	\$90,133	\$905,156	83%	\$181,844
<b>Total Expenditures</b>	<b>\$25,231,900</b>	<b>\$2,402,878</b>	<b>\$22,702,552</b>	<b>90%</b>	<b>\$2,529,348</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$8,169,900</b>	<b>\$806,059</b>	<b>\$7,031,160</b>	<b>86%</b>	<b>\$1,138,740</b>
<b>Debt and Transfers</b>					
Debt Charges	\$1,849,700	\$0	\$1,739,353	94%	\$110,347
Transfers from Reserves	\$(494,200)	\$0	\$0	0%	\$(494,200)
Transfer to Reserves	\$250,000	\$0	\$250,000	100%	\$0
<b>Total Debt and Transfers</b>	<b>\$1,605,500</b>	<b>\$0</b>	<b>\$1,989,353</b>	<b>124%</b>	<b>\$(383,853)</b>
<b>NET COST (REVENUE)</b>	<b>\$9,775,400</b>	<b>\$806,059</b>	<b>\$9,020,513</b>	<b>92%</b>	<b>\$754,887</b>



# County of Wellington

03-November-2023

## Long-Term Care Homes

### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
<b>Facility Improvements</b>							
2023 WT Building Retrofits	\$50,000	\$0	\$27,372	\$0	\$27,372	55 %	\$22,628
Awnings(5) Replacement	\$55,000	\$0	\$49,606	\$0	\$49,606	90 %	\$5,394
COVID - 19 WT Humidity Levels	\$415,000	\$0	\$19,813	\$332,147	\$351,961	85 %	\$63,039
Steam Wells (2) Replacement	\$25,000	\$364	\$3,276	\$0	\$3,276	13 %	\$21,724
<b>Subtotal Facility Improvements</b>	<b>\$545,000</b>	<b>\$364</b>	<b>\$100,068</b>	<b>\$332,147</b>	<b>\$432,215</b>	<b>79%</b>	<b>\$112,785</b>
<b>Equipment and Technology</b>							
2023 Nursing Equip Repl	\$100,000	\$0	\$57,588	\$0	\$57,588	58 %	\$42,412
2023 Nutritional Srvs Equip	\$50,000	\$0	\$19,102	\$0	\$19,102	38 %	\$30,898
Nutrition Services Equipment	\$25,000	\$0	\$15,630	\$0	\$15,630	63 %	\$9,370
Walk-in Freezer Upgrade	\$25,000	\$12,405	\$28,686	\$0	\$28,686	115 %	-\$3,686
Wireless Phone Replacements	\$125,000	\$45,204	\$52,435	\$6,069	\$58,504	47 %	\$66,496
<b>Subtotal Equipment and Technology</b>	<b>\$325,000</b>	<b>\$57,608</b>	<b>\$173,442</b>	<b>\$6,069</b>	<b>\$179,511</b>	<b>55%</b>	<b>\$145,489</b>
<b>Continuum of Care</b>							
Phase I Continuum of Care	\$1,000,000	\$0	\$2,636	\$411,884	\$414,520	41 %	\$585,480
<b>Subtotal Continuum of Care</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$2,636</b>	<b>\$411,884</b>	<b>\$414,520</b>	<b>41%</b>	<b>\$585,480</b>
<b>Total Long-Term Care Homes</b>	<b>\$1,870,000</b>	<b>\$57,973</b>	<b>\$276,145</b>	<b>\$750,100</b>	<b>\$1,026,245</b>	<b>55 %</b>	<b>\$843,755</b>



**County of Wellington**  
**Economic Development**  
Statement of Operations as of  
31 Oct 2023

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$383,000	\$24,452	\$146,127	38%	\$236,873
User Fees and Charges	\$86,000	\$12,464	\$77,292	90%	\$8,708
Other Revenue	\$0	\$446	\$6,695	0%	\$(6,695)
<b>Total Revenue</b>	<b>\$469,000</b>	<b>\$37,362</b>	<b>\$230,114</b>	<b>49%</b>	<b>\$238,886</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$954,500	\$69,600	\$674,141	71%	\$280,359
Supplies, Material, Equipment	\$39,700	\$4,575	\$44,455	112%	\$(4,755)
Purchased Services	\$673,600	\$61,743	\$594,275	88%	\$79,325
Transfer Payments	\$447,500	\$0	\$187,500	42%	\$260,000
Insurance and Financial	\$17,500	\$2,230	\$14,010	80%	\$3,490
Internal Charges	\$8,000	\$135	\$189	2%	\$7,811
<b>Total Expenditures</b>	<b>\$2,140,800</b>	<b>\$138,284</b>	<b>\$1,514,570</b>	<b>71%</b>	<b>\$626,230</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$1,671,800</b>	<b>\$100,922</b>	<b>\$1,284,456</b>	<b>77%</b>	<b>\$387,344</b>
<b>Debt and Transfers</b>					
Transfers from Reserves	\$(80,000)	\$0	\$0	0%	\$(80,000)
Transfer to Reserves	\$0	\$446	\$6,695	0%	\$(6,695)
<b>Total Debt and Transfers</b>	<b>\$(80,000)</b>	<b>\$446</b>	<b>\$6,695</b>	<b>(8%)</b>	<b>\$(86,695)</b>
<b>NET COST (REVENUE)</b>	<b>\$1,591,800</b>	<b>\$101,368</b>	<b>\$1,291,151</b>	<b>81%</b>	<b>\$300,649</b>



## County of Wellington

15-November-2023

### Economic Development

#### Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2023

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
Rural Broadband Improvements	\$1,600,000	\$0	\$0	\$0	\$0	0 %	\$1,600,000
<b>Total Economic Development</b>	<b>\$1,600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0 %</b>	<b>\$1,600,000</b>





# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Human Resources Committee  
**From:** Andrea Brossault, Asset Management Programme Manager  
**Date:** Tuesday, November 21, 2023  
**Subject:** **Asset Management Update and 2023 Annual State of Infrastructure Report**

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### **Background:**

The County of Wellington continues to move towards compliance with the deadlines as outlined in Ontario Regulation 588/17 Asset Management (AM) Planning for Municipal Infrastructure.

In addition, the County continues to develop and refine the Asset Management Programme Area.

### **Asset Management Programme Area Highlights:**

The following is a summary of asset management programme development activities completed in 2022:

- Additional asset profiles and modelling created in CityWide for annual reporting
  - Vehicles and Equipment
  - Traffic Signals (Roadside Elements)
  - Roundabouts (Road)
  - County Building Structures
- Revised and uploaded the Housing inventory into a new classification system (UniFormat) for building elements, systems, and assemblies, providing a standardized framework for design and management across a building's lifecycle. This is utilizing a North American standard.
- Created Annual State of Infrastructure template and published 2022 Annual State of Infrastructure on County of Wellington website
- Setup Service Type Requests and Inspections in CityWide for Property Services
  - Created user documentation and trained staff in Maintenance Manager
  - Initiated building maintenance inspections using mobile app – linked to properties
  - Prepared pilot project for internal county service requests (library services).
- Completed Statistics Canada Annual Capital and Repair Expenditures Survey
- Reviewed and Updated the Strategic Asset Management Policy
- Continued to prepare for implementation of PSAB 3280 Asset Retirement Obligations (ARO)

## Asset Management Plan Requirements:

Ontario Regulation 588/17 Asset Management Planning for Municipal Infrastructure requires that municipalities complete an asset management plan for core assets by July 1, 2022. The following table provides a description of the requirements and outlines the timelines for compliance with the regulation:

Date	Requirement	Status	Description
July 1, 2019	Strategic Asset Management Policy	COMPLETE	The policy identifies municipal goals the asset management plan supports, how the budget is informed, asset management planning principles, considerations for climate change, and a commitment to provide opportunities for stakeholder input.
July 1, 2022	Asset Management Plan (Core Assets)	COMPLETE	The plan must address current levels of service and the associated costs of maintaining that service for roads, bridges, culverts, and storm water assets.
July 1, 2024	Asset Management Plan (All municipal asset)	IN PROGRESS	The plan must address current levels of service and the associated costs of maintaining that service for all municipal assets.
July 1, 2025	Proposed Levels of Service	NOT STARTED	Builds on the 2023 requirement by including a discussion of proposed levels of service, what activities will be required to meet proposed levels of service, and a strategy to fund those activities

All non-core County asset information will be included in the next version of the AM plan scheduled for completion by July 1, 2024.

## Annual Reporting

In compliance with O. Reg. 588/17, the County will prepare updated AM plans as required in 2024 and 2025. After completing those requirements, the AM Plan will be updated every five years. Interim changes made to sections of the AM Plan will occur annually in order to update the financial analysis and detailed 10-Year Financial Forecast for Capital Assets. This will ensure continued alignment with the County's most current ten-year capital plan and the detailed data and information outlined in the AM Plan.

While the AM plan is a document that outlines how County assets are to be managed over a period of time, the purpose of the annual state of infrastructure report is to ensure those practices and procedures are being monitored and updated to ensure the County continues to deliver the best possible services to the community.

The Annual State of Infrastructure Report 2023 (based on actuals to December 31, 2022) will provide information for the following asset categories:

- Core Assets:
  - Roads
  - Bridges and Culverts
  - Stormwater
- Other (Non-Core) Assets:
  - Vehicles and Equipment (All Departments)
  - Roadside Elements – Traffic Signals
  - Building Structures

The information in the report is based on capital and limited operating activities in the reporting year and will contain the following key information points:

- Inventory
- Condition
- Risk
- Levels of service metrics
- Infrastructure funding needs, backlog, and gap, including a high-level assessment of future Roads garages, new affordable housing construction, ambulance stations, the new Erin library, and transitional housing project on Delhi Street
- Data quality indicators
- Continuous improvement

Annual reporting is supported by the following principles in the County's Strategic Asset Management Policy approved by Council on December 1, 2022:

- The County will continually monitor and review the agreed upon levels of service to ensure that they support community and council expectations and other strategic objectives
- Ensure transparency and accountability to the community on service delivery. This will include regular communications to council and shared information with the public on service performance.

And by the following priority areas in the Wellington County Strategic Action Plan:

- Providing the Highest Level and Best Quality Services
- Planning for and Providing the Best Physical Infrastructure

The Annual State of Infrastructure Report will be posted on the County of Wellington website.

**Next Steps:**

Staff will proceed with the following activities:

- Complete the required Asset Management (AM) Plans for 2024 and 2025 and continue to report annually in the years when AM Plans are not required under Provincial legislation.
- Continue to develop data and lifecycle activities for all assets. As datasets are developed these additional asset classes will be included in both the annual reporting and in the full asset management plans as required under the provincial regulation.
- Continue to work on the continuous improvement initiatives with the goal to improve the County's overall state of asset maturity over time. This includes improving the integration of the 10-year budget forecast with the AM Plan in order to better align with the asset categories.
- Work to complete the next Asset Management Plan due on July 1, 2024, for all municipal assets under the regulation
- Continue to work with member municipalities in order to collect and collate GIS data and continue the process of identifying further areas for potential collaboration.

**Attachments:**

Appendix A: Annual State of Infrastructure Report 2023 (based on actuals to December 31, 2022)

**Recommendation:**

That the Asset Management Update and Annual Report be received for information; and

That County staff make the 2023 Annual State of Infrastructure Report publicly available on the County of Wellington website

Respectfully submitted,



Andrea Brossault

Asset Management Programme Manager

COUNTY OF WELLINGTON

# Annual State of Infrastructure

2023

(Based on actuals to December 31, 2022)



# 2022 COUNTY ASSETS SUMMARY

The data contained in this Annual State of Infrastructure Report represents the status of County assets as of December 31, 2022. The purpose of annual reporting is to ensure the asset management practices outlined in the Asset Management Plan (AMP) are being monitored and updated to ensure that the County delivers the best possible services to the community.

The asset groups contained within this annual report include the County's core infrastructure assets as reported on in the AMP, as well as select other asset groups. Any asset classes that are new inclusions in County asset reporting are noted with an asterisk (\*) throughout this report. Additional details about core assets can be found within the AMP. Key details about the new asset groups are included within this report, with full details being included in the next version of the AMP (upcoming in 2024).

In compliance with O. Reg. 588/17, the County will prepare updated AMPs as required in 2024 and 2025. Subsequent to completing those requirements, the AMP will be updated every 5 years. During years where a new AMP is not published, an updated version of the Annual State of Infrastructure report will be produced to reflect changes to the County's assets in order to update financial analysis and the County's yearly Budget and Ten Year Plan.

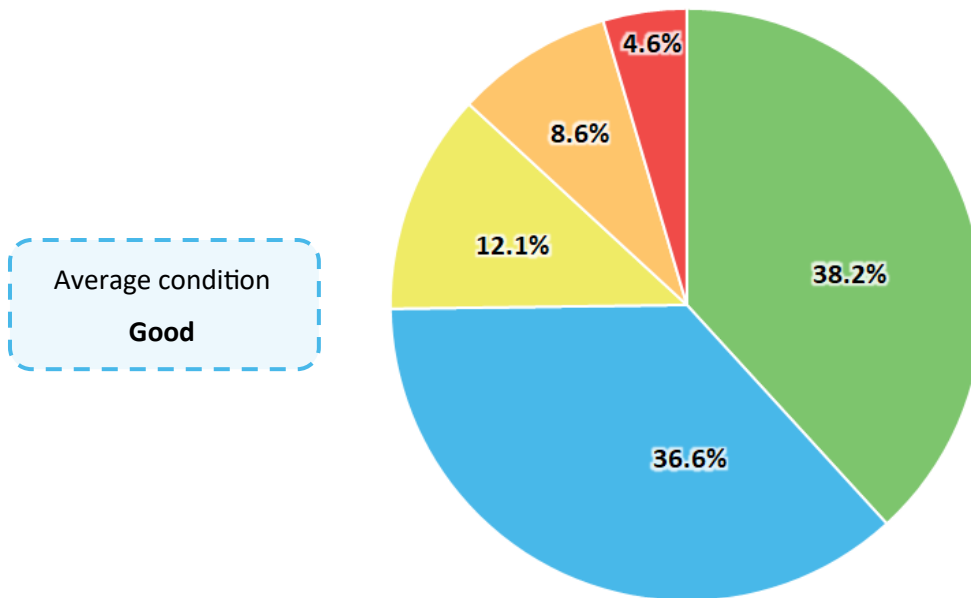
Asset Class	Inventory	Total Replacement Cost
Roads	<b>709</b> centreline-km <b>1,434</b> lane-km	\$ 332,166,306
Bridges	<b>103</b>	\$ 288,245,548
Culverts	<b>97</b>	\$ 76,687,089
Storm Network (pipes)	<b>36,622</b> m	\$ 36,622,230
Storm Network (structures)	<b>1,492</b>	\$ 7,721,100
Roadside Elements	<b>43</b> Traffic Signal Sets	\$ 7,403,349
Vehicles & Equipment	<b>184</b> Vehicles <b>143</b> Pieces of Equipment	\$ 29,019,635
Buildings*	<b>37</b> Facilities/Structures <b>1,320</b> Social/Affordable Housing Units	\$ 520,534,420
<b>TOTAL</b>		<b>\$ 1,298,399,677</b>

# 2022 COUNTY ASSETS SUMMARY (CONT'D)

## Condition

The County assesses the condition of its assets on a regular basis in order to evaluate regulatory and service level requirements, to inform short- and long-term funding decisions, and provide an overview on the current state of infrastructure. The chart and table below provide a summary of condition across all County assets (shown as percent of each asset group), and also includes the total replacement cost of assets that fall within each condition rating.

The overall condition of County assets changes from year to year due to many factors. For example, buildings are a new asset group that has been included in this report which were not previously reported on in the AMP or past Annual Infrastructure reports. Therefore the overall condition of County assets has been updated to reflect this addition. Additionally, the County's assets are regularly updated with condition assessments and with the use of predictive modelling from the County's asset management software.



	Very Good	Good	Fair	Poor	Very Poor
Roads	32.0%	17.2%	27.1%	20.3%	3.4%
Bridges & Culverts	19.0%	43.1%	23.4%	10.9%	3.5%
Stormwater Network	58.3%	18.3%	5.2%	7.7%	10.6%
Roadside Elements	41.9%	51.2%	7.0%	0.0%	0.0%
Vehicles & Equipment	61.3%	11.5%	9.3%	12.7%	5.3%
Buildings*	16.9%	78.3%	0.4%	0.0%	4.5%
<b>ALL ASSETS</b>	<b>38.2%</b>	<b>36.6%</b>	<b>12.1%</b>	<b>8.6%</b>	<b>4.6%</b>
<b>REPLACEMENT COST</b>	<b>\$ 407,929,722</b>	<b>\$ 578,045,931</b>	<b>\$ 180,851,284</b>	<b>\$ 101,794,096</b>	<b>\$ 29,778,644</b>

# 2022 COUNTY ASSETS SUMMARY (CONT'D)

## Risk

Risk assessments allow the County to evaluate how likely an asset is to fail and what the impact of that failure would be. The factors used to assess probability and consequence of failure vary for each asset group, as reported on in the AMP. The table below provides a summary of risk ratings across all County assets (shown as percent of each asset group), and also includes the total replacement cost of assets that fall within each risk rating.

	Very Low	Low	Moderate	High	Very High
Roads	31.8%	35.0%	18.5%	14.7%	0.0%
Bridges & Culverts	19.0%	29.0%	16.4%	29.5%	6.0%
Stormwater Network	79.3%	11.6%	4.7%	3.0%	1.4%
Roadside Elements	62.8%	30.2%	7.0%	0.0%	0.0%
Vehicles & Equipment	82.3%	14.0%	1.4%	2.0%	0.3%
Buildings*	12.7%	68.9%	12.4%	3.0%	3.0%
<b>ALL ASSETS</b>	<b>48.0%</b>	<b>31.5%</b>	<b>10.1%</b>	<b>8.7%</b>	<b>1.8%</b>
<b>REPLACEMENT COST</b>	<b>\$ 332,594,371</b>	<b>\$ 376,319,422</b>	<b>\$ 362,125,057</b>	<b>\$ 202,139,120</b>	<b>\$ 25,221,707</b>

## Funding Needs

These measures outline the County's funding needs and provide a guideline for departments to prioritize needs over wants. They are also used to identify any funding gaps between the capital needs and the 10-year capital budget forecast. As more data is collected, these measures will eventually inform the budget forecasts.



### Total Replacement Cost for County Assets

\$ 1,298,399,677



### Ten-Year Average Annual Capital Needs

\$ 74,144,179

= Scheduled and backlog replacement cost  
+ Scheduled capital lifecycle activities cost



### Ten-Year Average Annual Operating Needs

\$ 352,948

= Scheduled operating lifecycle activities cost

Note: Includes a 2% allocation (of budget costs) annually for the lifecycle events associated with the future Roads facilities. This is in addition to the ten-year average annual capital Needs identified within the Infrastructure Summary pages.

Note: Currently includes traffic signals only.



# 2022 COUNTY ASSETS SUMMARY (CONT'D)

## Financial Indicators

The following ratios are used to assess the ongoing financial health of the County's capital assets. The capital reserves as percentage of amortization ratio compares the existing capital reserves available in relation to the accumulated amortization which reflects the amount of depreciation on the assets. Ideally, the ratio should be 100% or greater, meaning that the amount available in reserves, at any time, is equal to the amount of depreciation on the assets. This ratio is well below 100% and can indicate a significant infrastructure gap and be a useful gauge for the potential reserve requirements. The actual reserve requirements however, should be based on sound asset management practices. The majority of the capital reserves balance is dedicated to the replacement and renewal of capital assets but may include funds being saved for new assets. The asset consumption ratio provides an estimate of the useful life remaining in the County's capital assets. It shows the value of the tangible capital assets that have been consumed and seeks to highlight the aged condition of the assets and the potential asset replacement needs. The Ministry of Municipal Affairs and Housing (MMAH) considers a ratio of 25% or less to be relatively new, 26% to 50% to be moderately new, 51% to 75% to be moderately old, and greater than 75% to be old.

### Capital Reserves as a Percentage of Amortization



$$= \frac{\text{Capital reserves}}{\text{Accumulated amortization}}$$

**Five-Year Average = 16.8%**

	2022	2021	2020	2019	2018
Capital reserves balance	\$ 72,907,882	\$ 67,743,970	\$ 56,652,635	\$ 49,053,009	\$ 49,850,878
Accumulated amortization expense	\$ 391,525,521	\$ 369,635,496	\$ 350,173,355	\$ 327,968,776	\$ 309,788,245
<b>Capital Reserves as % of Amortization</b>	<b>18.6%</b>	<b>18.3%</b>	<b>16.2%</b>	<b>15.0%</b>	<b>16.1%</b>

### Asset Consumption Ratio



$$= \frac{\text{Total accumulated amortization}}{\text{Total gross costs of assets}}$$

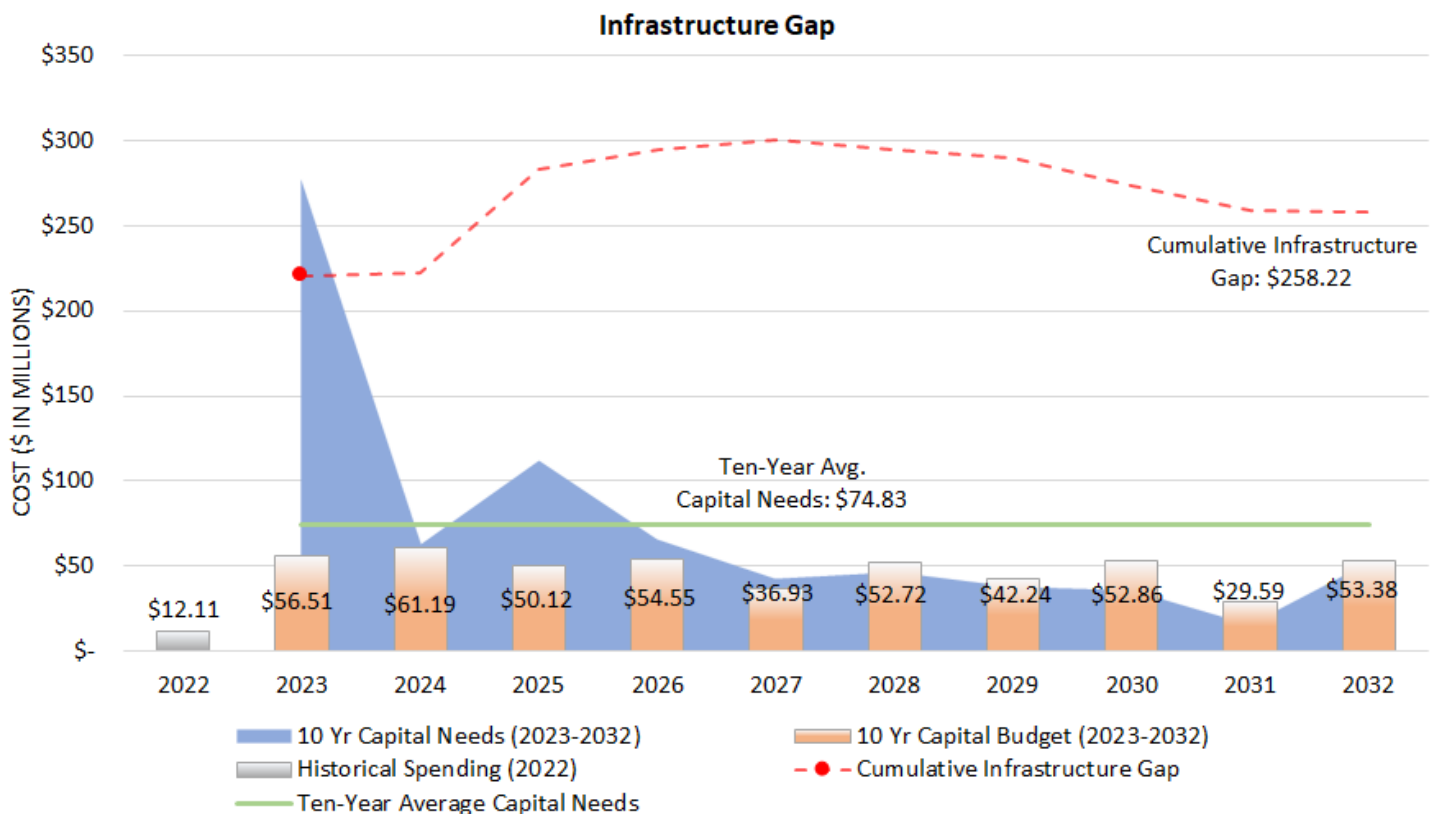
	2022	2021	2020	2019	2018
Asset Consumption Ratio	47.5%	46.5%	45.1%	44.0%	42.9%

# INFRASTRUCTURE GAP

The graph below measures the difference between what the County plans to invest (ten-year capital budget for 2023-2032) and what needs to be invested (ten-year capital needs for 2023-2032) in order to sustain the current levels of service and overall condition. The infrastructure gap will reach a cumulative gap of \$258.22M by 2032. If the County were to invest an additional \$7.5M per year, the gap would close within the same timeframe for the asset groups contained in this report.

The infrastructure gap has increased from an estimated \$44.40M, as reported in the 2022 annual report, to an estimated \$258.22M in 2023. This increase of approximately \$214M is attributed to the following inclusions and adjustments:

- The addition of social housing and property services building structure needs
- Updated replacement value methodology and inflation adjustments
- Analysis of future facility needs and budget adjustments (roads garages, new affordable housing, County led ambulance stations, Erin library, Delhi transitional housing, and school board properties)
- A 2% provision of budget estimate for ongoing operations at newly constructed facilities
- Inclusion of roads growth projects that consist of roundabouts and intersection improvements



# CONTINUOUS IMPROVEMENT

While the AMP documents how a group of assets are to be managed over a period of time, the purpose of the Annual State of Infrastructure Report is to ensure those practices and procedures are being monitored and updated to ensure the County continues to deliver the best possible services to the community.

Each section in the Annual State of Infrastructure Report contains a Highlights and Comments section as well as a Data Quality indicator as follows:












## 2022 Highlights and Comments

This section summarizes the key changes, assumptions and improvements to data modeling and analysis from the previous year.

## Data Quality Indicator

Six parameters are evaluated when rating the data quality of County assets. These parameters are consistent with the AMP and include: inventory, condition, risk, lifecycle strategy, financial sustainability strategy, and levels of service. The result provides an overall level of confidence in the available asset data.

In order to guide the continuous improvement of the Corporate Asset Management Programme, the following short and long term goals have been identified along with their status in 2022:

Short Term Improvement Goals	Status in 2022
Ensure compliance with Provincial Asset Management Regulation (O. Reg. 588/17)	
Define replicable methodology for calculating replacement costs for core and other assets	
Develop preliminary risk matrices for all asset groups	
Build data collection templates for all County assets to better align with CityWide AM software	
Define standard operating procedures for the AM software	
Upload and review other asset (non-core) data to ensure accuracy and completeness	
Incorporate operating budget costs (i.e. lifecycle costs) into the funding models for core assets	
Long Term Improvement Goals	Status in 2022
Integrate growth projections and master plans (e.g. Roadmap), the Development Charge Study and the Climate Change Mitigation Plan into the AM Plan	
Define levels of service for all municipal assets	
Improve integration of the ten-year budget forecast with the AM Plan. This may include re-aligning the budget to better reflect asset categories	
Continue to collaborate with Member Municipalities	

**Legend:** In progress  Complete 

### 2022 Highlights and Comments

- To ensure accuracy, road lengths were updated based on GIS measurements.
- Replacement costs have been inflated from their 2020 unit costs of \$150,000 per lane-km in to their 2022 cost of \$160,683.75 per lane-km, using an inflation rate of 3.5% for each year and revised segment lengths. In addition to the inflation correction, the road's replacement value now includes road excavation expenses related to replacing stormwater infrastructure. These costs have been re-allocated from the stormwater network to the road network, resulting in a significant increase in road's replacement value and a corresponding decrease in stormwater pipes replacement value. The re-allocation has resulted in an additional \$71,028.39 per lane-km, bringing the new 2022 replacement value total to \$231,712.14 per lane-km. Refer to the stormwater section for more information.
- The methodology for calculating operating and maintenance costs, including winter control costs, has been revised to include amortization expenses broken out across the FIR categories in the Transportation Services Function. Last year's values have been restated in the 2022 Annual Report published on the County's website (page 8).

### Inventory and Key Levels of Service



Total length of Road Network 709 centerline-km  
1,434 lane-km

#### Length of Roads:

MMS Class 1 and 2	461 lane-km
MMS Class 3 and 4	957 lane-km
MMS Class 5 and 6	16 lane-km



Number of controlled intersections (roundabout or traffic signal) 48



Number of road closures and average duration 14 planned, 75 days  
0 unplanned, 0 days



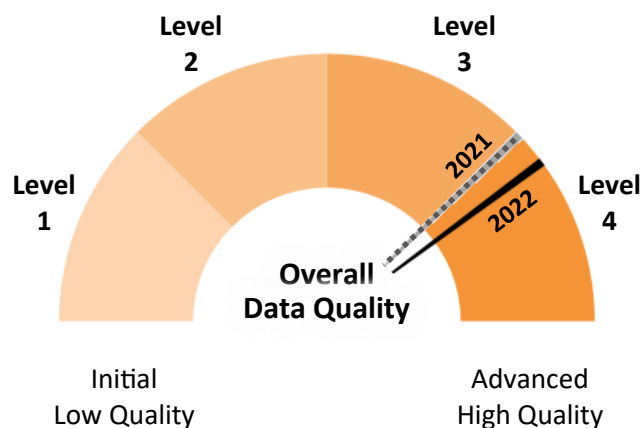
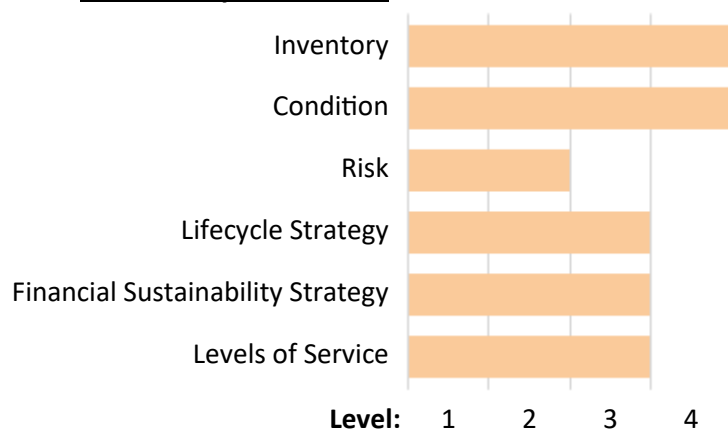
Estimated network replacement value \$ 332,166,306

Operating and maintenance costs per lane-km \$ 7,523

Winter control costs per lane-km \$ 1,001

### Data Quality Indicator

#### Data Quality Parameters:

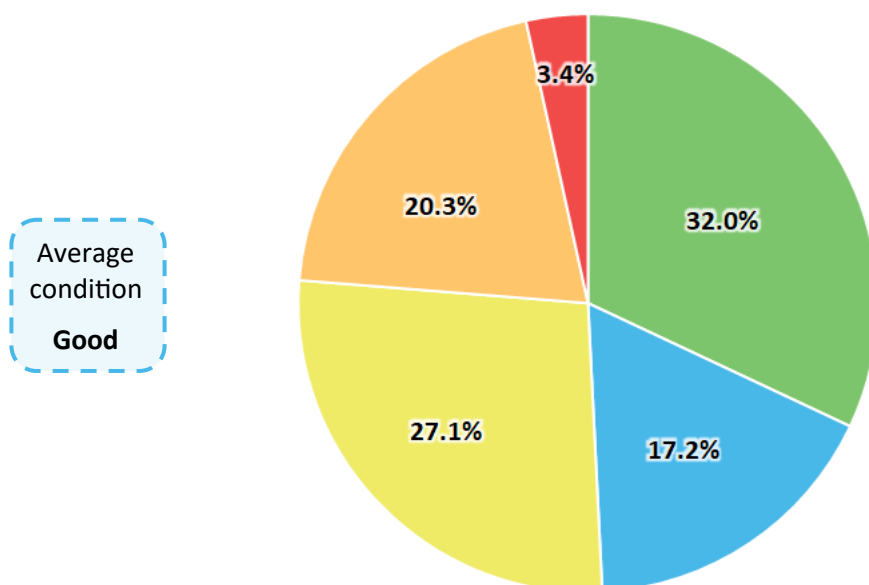


# ROADS (CONT'D)

## CORE ASSETS

### Condition

Very Good	Good	Fair	Poor	Very Poor
227 km of Roads \$ 108,238,997	122 km of Roads \$ 57,136,507	192 km of Roads \$ 88,841,216	144 km of Roads \$ 66,638,790	24 km of Roads \$ 11,310,796



### Risk

Very Low	Low	Moderate	High	Very High
136 Assets 225 km of Roads \$ 103,962,982	111 Assets 248 km of Roads \$ 118,342,342	53 Assets 131 km of Roads \$ 61,524,439	35 Assets 104 km of Roads \$ 48,336,543	0 Assets - -

### Funding Needs

Ten-Year Average  
Annual  
Capital Needs



\$ 23,246,059

# BRIDGES & CULVERTS

## CORE ASSETS

### 2022 Highlights and Comments

- Two additional structures have been included in the inventory.
- To account for inflation, replacement cost values for 2021 were increased by 3.5%.
- In a previously published version of the 2022 Annual Report, the estimated replacement value of culverts was incorrectly stated as approx. \$78.9 M when the actual value was approximately \$72.9 M. This has been corrected in the currently published version on the County's website (page 10).
- The methodology for calculating operating and maintenance costs has been revised to include amortization expenses broken out across the FIR categories in the Transportation Services Function. Last year's values have been restated in the 2022 Annual Report published on the County's website (page 10).

### Inventory and Key Levels of Service



**Total number of bridges** 103

Concrete bridges 88

Steel truss bridges 15



Percentage of bridges with loading or dimensional restrictions 6.8%



Condition assessment cycle 2 years



**Total number of culverts** 97

Concrete culverts 73

CSP arch culverts 24

Operating and maintenance costs for bridges and culverts per m<sup>2</sup> \$102.92



Estimated replacement value:

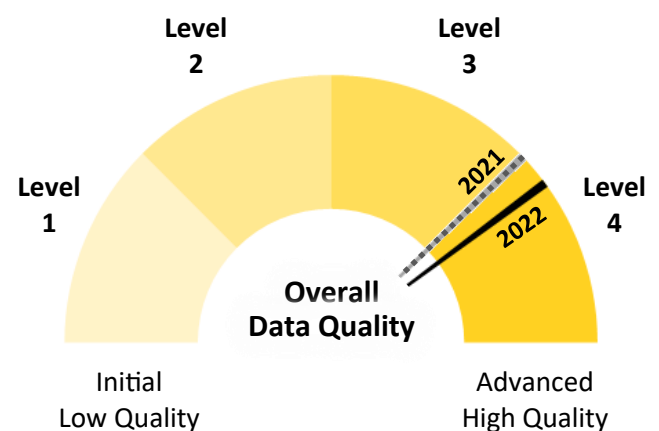
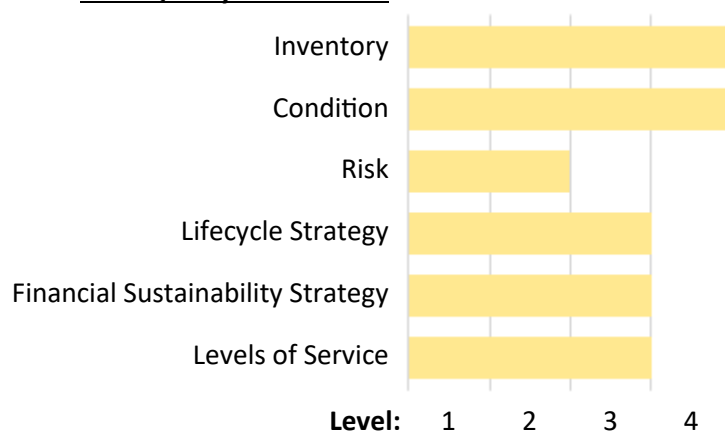
Bridges \$ 288,245,548

Culverts \$ 76,687,089

**Network total \$ 364,932,637**

### Data Quality Indicator

#### Data Quality Parameters:

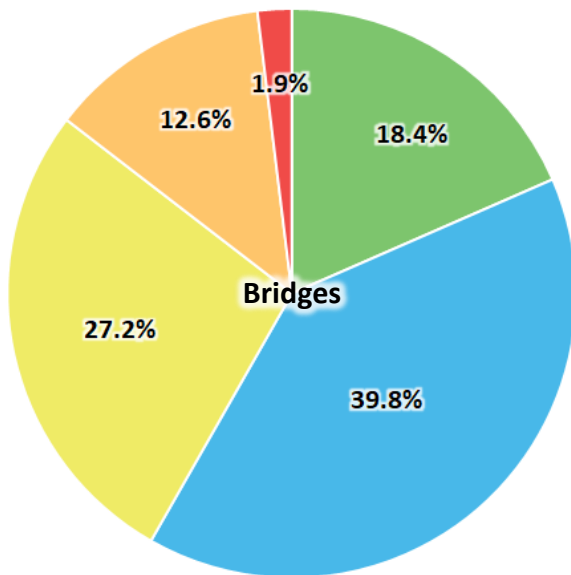


# BRIDGES & CULVERTS (CONT'D)

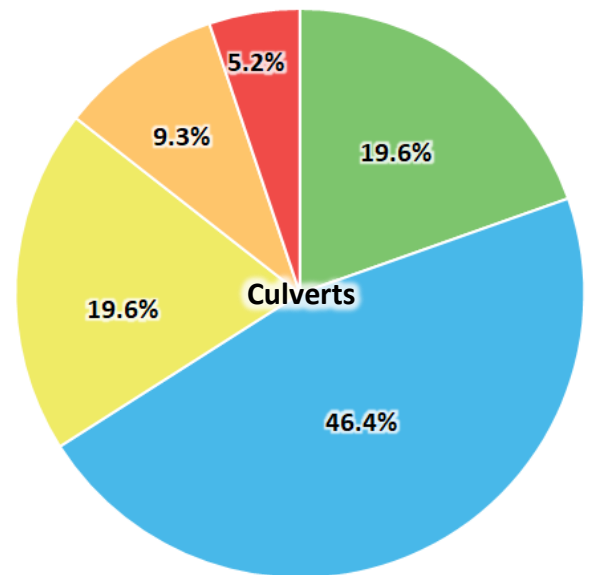
## CORE ASSETS

### Condition

Very Good	Good	Fair	Poor	Very Poor
19 Bridges \$ 50,423,248	41 Bridges \$ 143,357,850	28 Bridges \$ 69,645,150	13 Bridges \$ 22,645,800	2 Bridges \$ 2,173,500
19 Culverts \$ 12,760,314	45 Culverts \$ 36,794,250	19 Culverts \$ 17,201,700	9 Culverts \$ 6,277,275	5 Culverts \$ 3,653,550
\$ 63,183,562 Total	\$ 180,152,100 Total	\$ 86,846,850 Total	\$ 28,923,075 Total	\$ 5,827,050 Total



Average  
condition  
**Good**



### Risk

Very Low	Low	Moderate	High	Very High
38 Assets	58 Assets	33 Assets	59 Assets	12 Assets
18 Bridges \$ 48,467,098	29 Bridges \$ 70,297,200	20 Bridges \$ 64,066,500	30 Bridges \$ 90,800,550	6 Bridges \$ 14,614,200
20 Culverts \$ 12,812,064	29 Culverts \$ 20,213,550	13 Culverts \$ 12,637,350	29 Culverts \$ 25,631,775	6 Culverts \$ 5,392,350
\$ 61,279,162	\$ 90,510,750	\$ 76,703,850	\$ 116,432,325	\$ 20,006,550

### Funding Needs

Ten-Year Average  
Annual  
Capital Needs



\$ 8,162,179

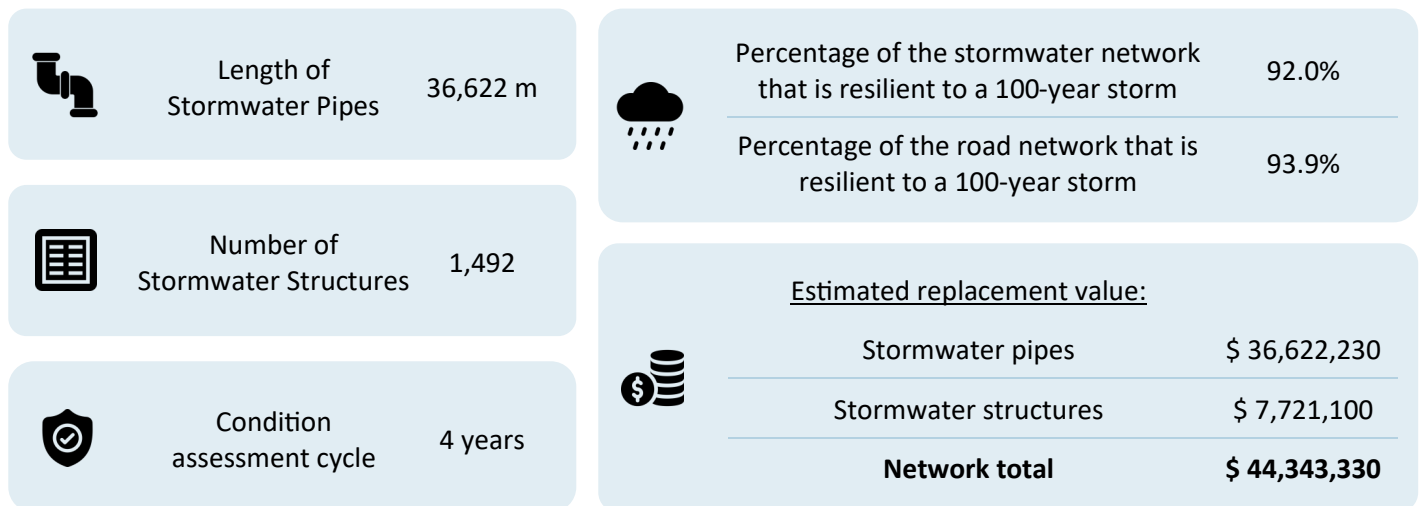
# STORMWATER NETWORK

## CORE ASSETS

### 2022 Highlights and Comments

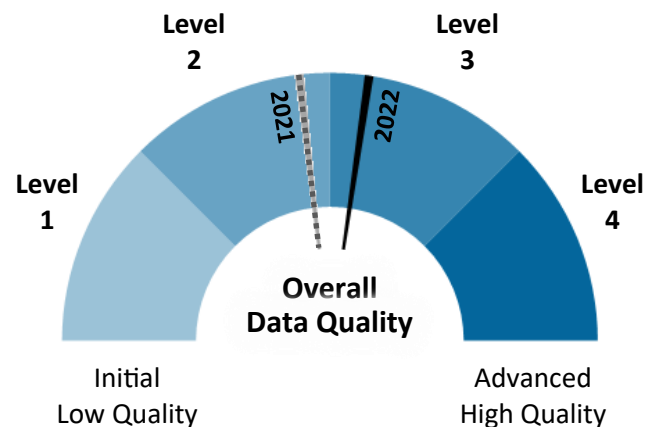
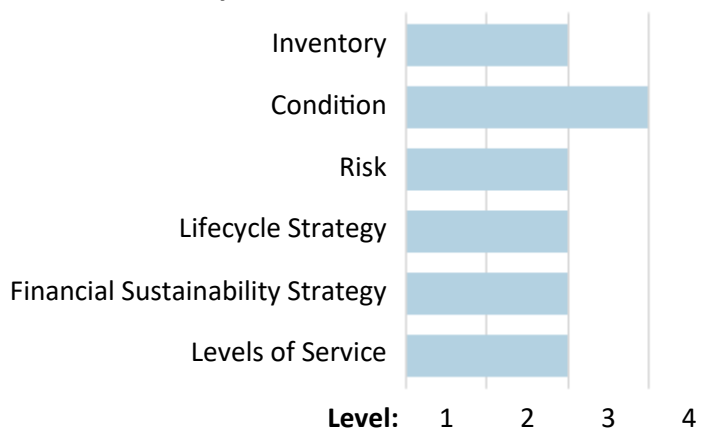
- General improvements were made to the stormwater network inventory. Locations were updated (added, removed, or adjusted) and condition adjusted across the network due to additional field data collection completed across the County.
- To account for inflation, stormwater structures replacement cost values for 2021 were increased by 3.5% in 2022.
- The replacement cost method for pipes has been refined in 2022. The replacement cost is now calculated using a unit cost of \$1,000 per meter of pipe. The associated road excavation expenses previously associated with the storm pipes, have been re-allocated to the road network, resulting in a significant decrease in stormwater pipes replacement value and a corresponding increase in road's replacement value. These changes provide a more accurate representation of replacement costing.

### Inventory and Key Levels of Service



### Data Quality Indicator

#### Data Quality Parameters:



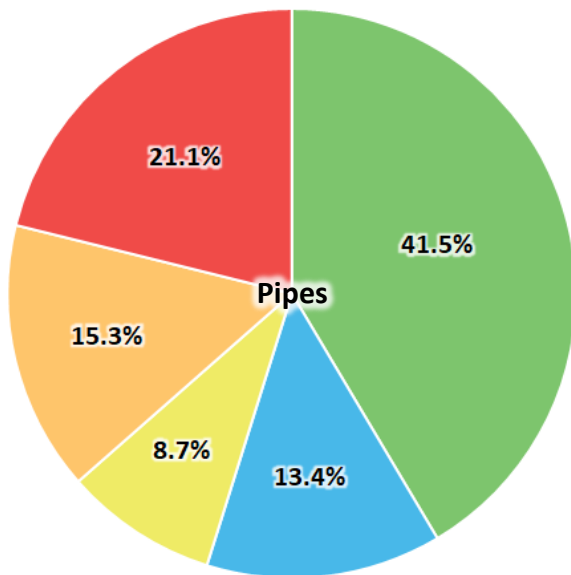


# STORMWATER NETWORK (CONT'D)

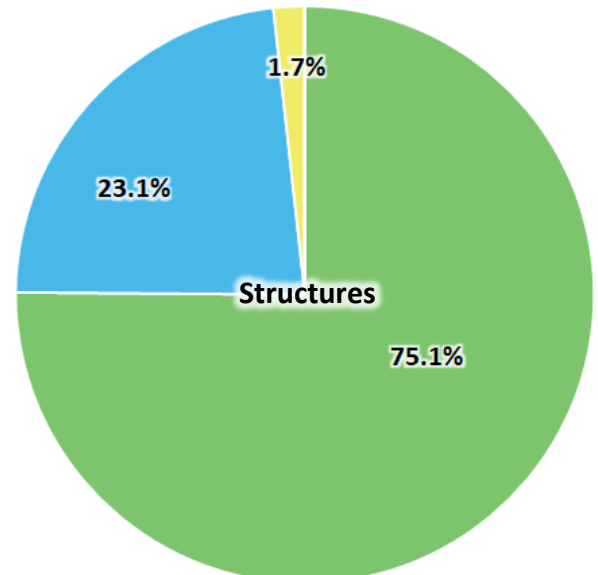
## CORE ASSETS

### Condition

Very Good	Good	Fair	Poor	Very Poor
15,181 m of Pipes \$ 15,181,050	4,900 m of Pipes \$ 4,900,170	3,184 m of Pipes \$ 3,183,580	5,618 m of Pipes \$ 5,617,830	7,740 m of Pipes \$ 7,739,600
1,121 Structures \$ 5,801,175	345 Structures \$ 1,785,375	26 Structures \$ 134,550	0 Structures -	0 Structures -
\$ 20,982,225 Total	\$ 6,685,545 Total	\$ 3,318,130 Total	\$ 5,617,830 Total	\$ 7,739,600 Total



Average  
condition  
**Good**



### Risk

Very Low	Low	Moderate	High	Very High
2,468 Assets	281 Assets	82 Assets	65 Assets	26 Assets
22,108 m of Pipes \$ 22,108,220	7,867 m of Pipes \$ 7,866,770	3,429 m of Pipes \$ 3,428,560	2,217 m of Pipes \$ 2,216,710	1,002 m of Pipes \$ 1,001,970
1,466 Structures \$ 7,586,550	26 Structures \$ 134,550	- -	- -	- -
\$ 29,694,770	\$ 8,001,320	\$ 3,428,560	\$ 2,216,710	\$ 1,001,970

### Funding Needs

Ten-Year Average  
Annual  
Capital Needs



\$ 297,147

### 2022 Highlights and Comments

- Terminology has been updated throughout this report section to clarify that each traffic signal asset represents a set of signals (2 or more) at each location.
- Inventory numbers have been updated to indicate that one previously reported asset has been transferred to the Region of Waterloo and is no longer under County ownership.
- Replacement cost methodology was refined to more accurately capture the components and costs at each individual intersection. 2022 costs were determined by inflating the historical cost of the asset using the NRBCPI (Non-Residential Building Construction Price Index).
- AADT has been included for each intersection with a traffic signal and is used as a parameter in the risk analysis.
- A formal condition scale hasn't been developed for this asset class yet. Currently the condition solely reflects the age of the asset on a 20 year lifecycle.
- Traffic signals are maintained to a high standard due to a very high consequence of failure and the need to remain compliant with regulations. At a minimum, they are maintained to keep their condition good or very good.
- Annual inspections are completed on all traffic signals and the cost to maintain each signal's components fall within the operating budget.
- In a previously published version of the 2022 Annual Report, the lifecycle of traffic signals was incorrectly stated as 20 years, when the actual lifecycle used was 35 years. This has been corrected in the currently published version on the County's website (page 14).

### Inventory and Key Levels of Service



<b>Total number of Traffic Signal Sets</b>	<b>43</b>
Traffic signal sets at road intersections	35
Midblock (crosswalk) traffic signals	5
Temporary traffic signal sets	3



Average annual daily traffic expected to travel through traffic signals 11,982

Average percentage of daily truck traffic 5.2%



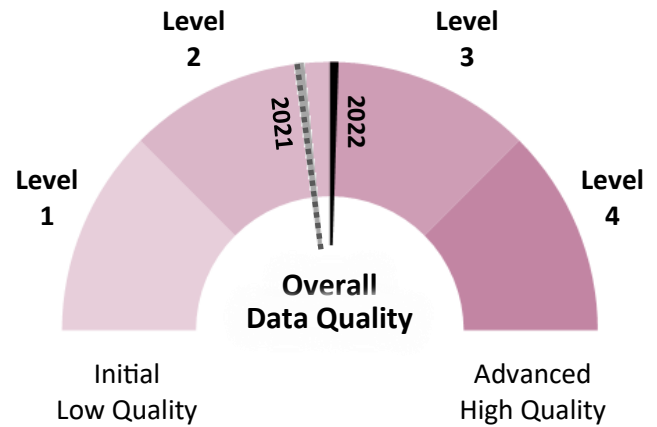
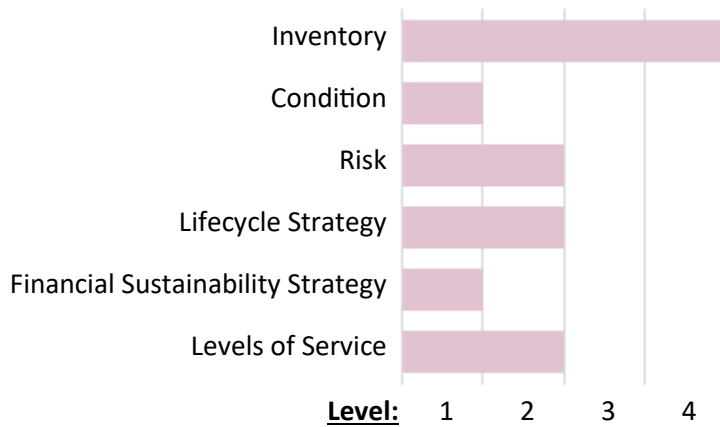
Estimated replacement value \$ 7,403,349

# ROADSIDE ELEMENTS (CONT'D)

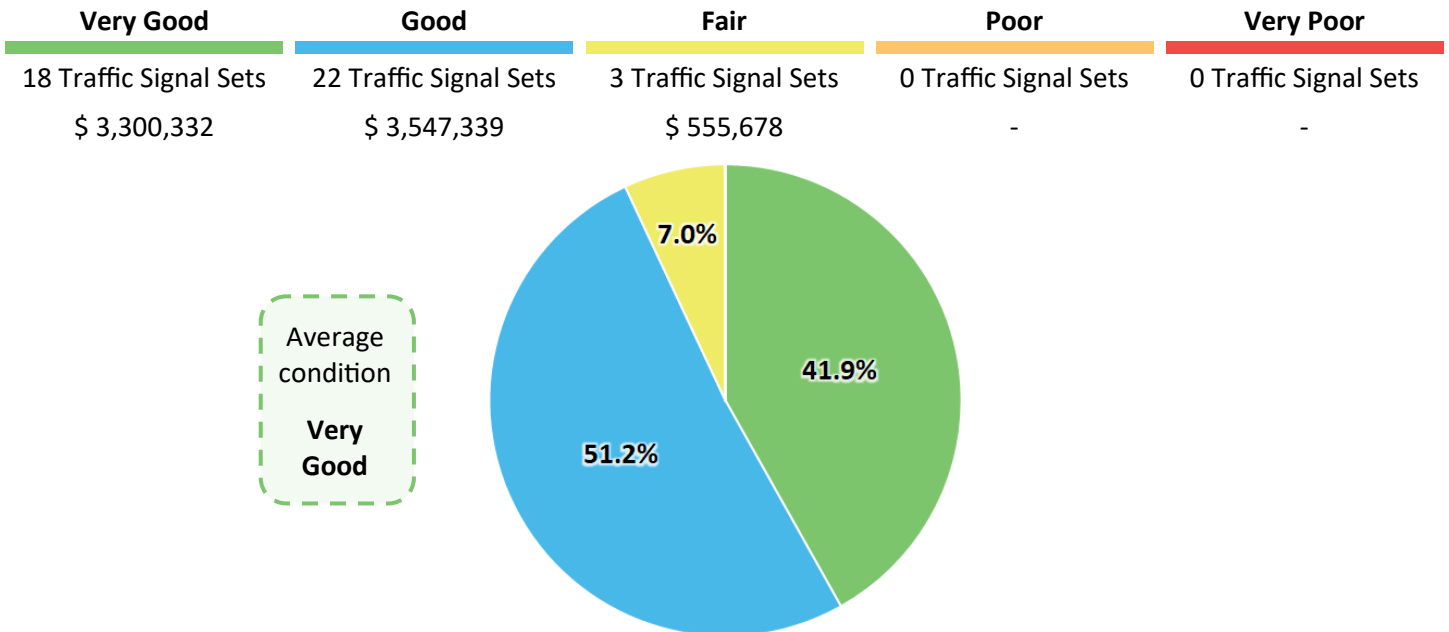
OTHER  
ASSETS

## Data Quality Indicator

### Data Quality Parameters:



## Condition



## Risk



## Funding Needs

Ten-Year Average  
Annual  
Operating Needs



\$ 352,948


# VEHICLES AND EQUIPMENT


## OTHER ASSETS




### 2022 Highlights and Comments


- The method for calculating inventory was updated to better reflect inventory numbers as of December 31<sup>st</sup> each reporting year. The former method did not consider vehicles and equipment that came into service during the year, were disposed of during the year, and/or transferred to different departments throughout the year.
- Equipment pools, singular assets which represent multiple pieces of equipment, are currently included within this report. They are currently included as single assets in all inventory numbers and counts. However, these pools will be reported within their own section in the next version of the AMP to ensure a clearer description of equipment pools owned by the County.

### Inventory and Key Levels of Service

	
<b>Total number of Vehicles</b>	<b>184</b>
Licensed vehicles	115
Unlicensed vehicles	69

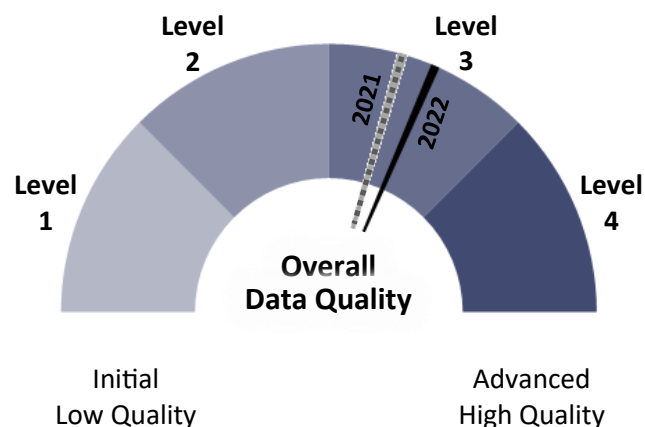
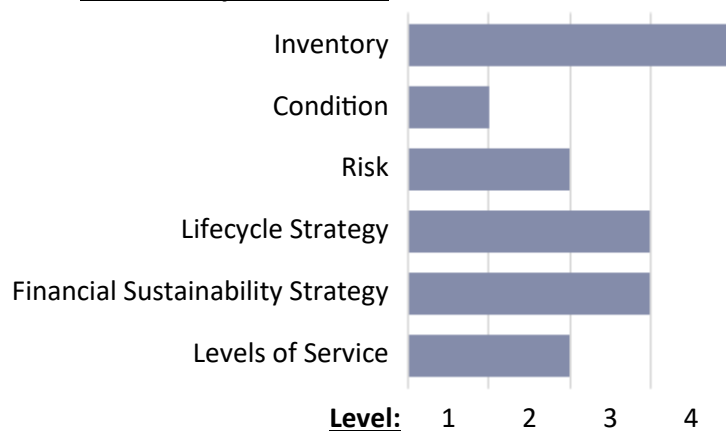
	Average number of fleet maintenance WOs completed per month	119
	Average number of vehicles seen by fleet mechanics per month	49

			
<b>Total number of Equipment</b>	<b>143</b>		
Electronic vehicle chargers	3		
Solar panels	15		
Generators	9		

	Operating and maintenance costs per vehicle	\$ 19,848
	<u>Estimated replacement value:</u>	
	Vehicles	\$ 23,267,339
	Equipment	\$ 5,752,297
	<b>Network total</b>	<b>\$ 29,019,635</b>

### Data Quality Indicator

#### Data Quality Parameters:

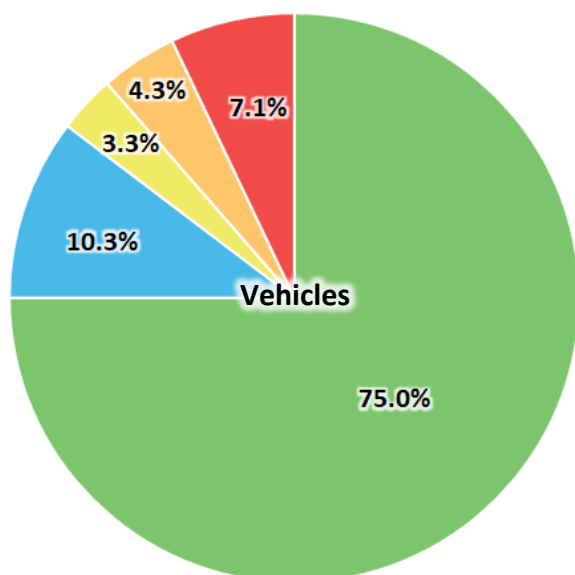


# VEHICLES AND EQUIPMENT (CONT'D)

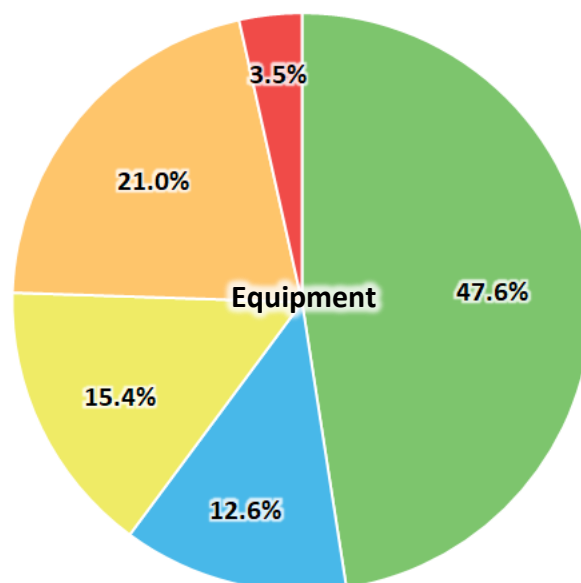
## OTHER ASSETS

### Condition

Very Good	Good	Fair	Poor	Very Poor
138 Vehicles \$ 19,482,550	19 Vehicles \$ 2,855,752	6 Vehicles \$ 207,393	8 Vehicles \$ 344,024	13 Vehicles \$ 377,620
68 Equipment \$ 4,869,725	18 Equipment \$ 171,600	22 Equipment \$ 323,617	30 Equipment \$ 270,377	5 Equipment \$ 116,978
\$ 24,352,275 Total	\$ 3,027,352 Total	\$ 531,010 Total	\$ 614,401 Total	\$ 494,598 Total



Average  
condition  
**Good**



### Risk

Very Low	Low	Moderate	High	Very High
264 Assets	50 Assets	5 Assets	7 Assets	1 Asset
128 Vehicles \$ 8,184,118	45 Vehicles \$ 12,836,433	4 Vehicles \$ 567,214	6 Vehicles \$ 1,575,986	1 Vehicle \$ 103,587
136 Equipment \$ 5,231,330	5 Equipment \$ 362,211	1 Equipment \$ 101,338	1 Equipment \$ 57,418	- -
\$ 13,415,449	\$ 13,198,644	\$ 668,552	\$ 1,633,404	\$ 103,587

### Funding Needs

Ten-Year Average  
Annual  
Capital Needs



\$ 3,299,817

### 2022 Highlights and Comments

- Buildings is a new asset group and was not previously included in the Asset Management Plan (AMP). This group includes the total number of County owned facilities/structures, as well as the total number of social and affordable housing units. Reporting in this section is high level, and should be considered preliminary.
- County facilities/structures refers to large buildings such as offices and garages, and smaller structures like sheds. Social and affordable housing units are the total number of dwellings within the County's social housing portfolio, such as apartment buildings, townhouse complexes, semi-detached, and detached homes.
- A formal condition scale hasn't been developed yet for this asset group. Currently the condition is using the age of the asset, or a Building Condition Assessment (BCA), when available. Certain assets have fallen into the "very poor" condition rating due to their age, this is not reflective of their actual condition. Full details on this profile group will be reported in the next version of the AMP.
- The replacement values for the County facilities/structures were based on their 2022 building insurance valuations. The replacement values for social and affordable housing units were calculated using the 2022 Construction Guide Average.
- The current building assets in CityWide are being refined to better align with industry standards and best practices. Over time and in future versions of this report and the AMP, building assets will be reviewed and updated accordingly, in order to better reflect the County's inventory.

### Inventory and Key Levels of Service



Number of County  
Facilities/Structures 37



Number of Social and  
Affordable Housing Units 1,320



Number of customer request  
forms handled by Property Services 1,100



Percentage of projects managed  
by Property Services completed  
on/under budget 100%

Number of Social Housing  
work orders per year 6,209

Percentage of Social Housing  
buildings inspected annually 100%



Estimated replacement value  
(Non-Social Housing) \$ 232,314,490

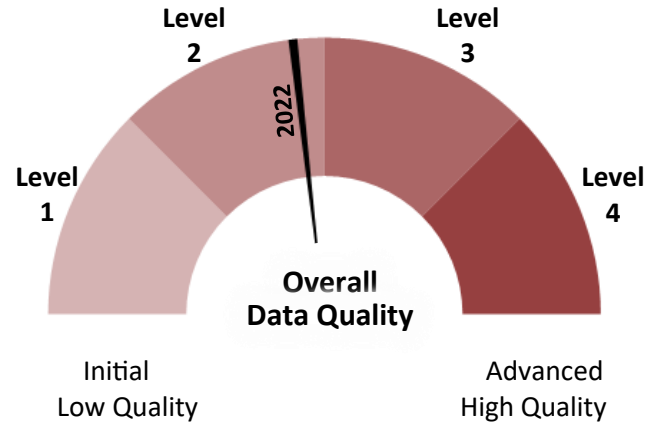
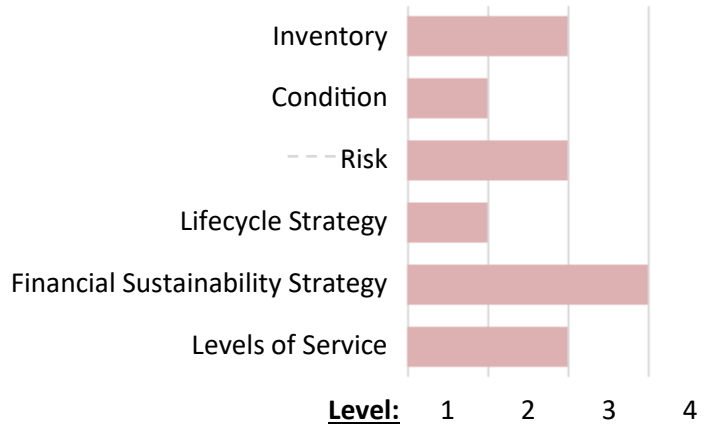
Estimated replacement value  
(Social Housing) \$ 288,219,930

# BUILDINGS\* (CONT'D)

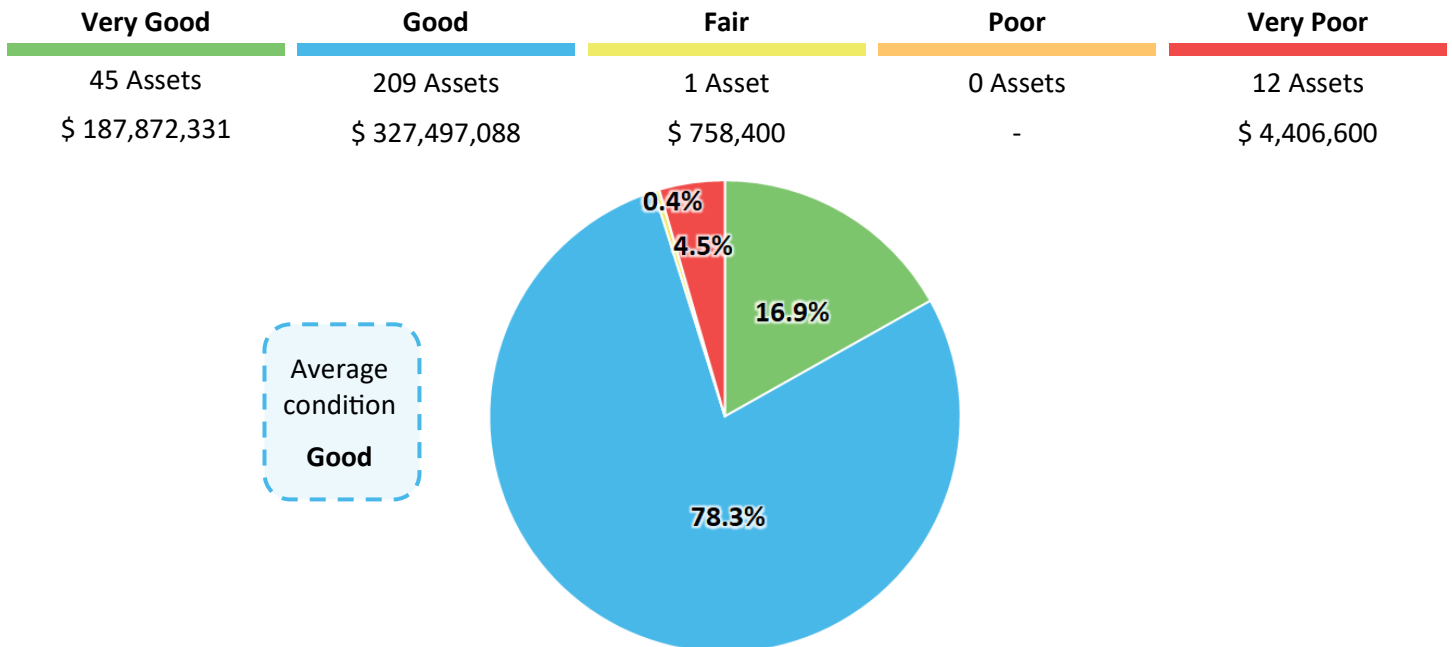
## OTHER ASSETS

### Data Quality Indicator

#### Data Quality Parameters:



### Condition



### Risk



### Funding Needs

Ten-Year Average  
Annual  
Capital Needs



\$ 26,535,162



# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Human Resources Committee  
**From:** Susan Aram, Deputy Treasurer  
**Date:** Tuesday, November 21, 2023  
**Subject:** **Provincial Changes to the Development Charges Act through Bill 23 and Bill 134**

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### Background:

On November 28, 2022, the More Homes Built Faster Act (Bill 23) was enacted. Bill 23 is intended to support Ontario's Housing Supply Action Plan, with a stated aim of increasing housing supply in the Province. The bill included a new Development Charge exemption for Affordable Housing that was to be based on eligibility criteria published in a bulletin by the Minister of Municipal Affairs and Housing (MMAH). This bulletin is to provide the average market rent and average purchase price to be used in defining affordable residential units. This bulletin has not yet been published by the Minister.

The proposed Affordable Homes and Good Jobs Act (Bill 134) will change the definition of affordable residential unit for the purpose of development charge exemptions in the Development Charges Act (D.C.A). Bill 134 was posted to the Environmental Registry of Ontario on September 28, 2023, had a comment period that is now closed until October 28, 2023, received Second Reading in the legislature and has been referred to the Standing Committee on Heritage, Infrastructure and Cultural Policy.

The current D.C.A. definition is based solely on a market-price approach. The proposed new definition would be based on the existing definition of affordable housing in the Provincial Policy Statement (PPS), 2020, which considers local income in addition to market prices.

**Rental** - Previously the definition of an affordable residential rental unit was based on rent that is no greater than 80% of the average market rent. The proposed definition is no rent that is greater than the lesser of:

1. The income-based affordable rent as set out in the MMAH bulletin, and
2. The average market rent as set out in the MMAH bulletin.

**Ownership** – Previously the definition of an affordable residential ownership unit was based on a price that is no greater than 80% of the average purchase price. The proposed definition is no price greater than the lesser of:

1. The income-based affordable purchase price, and
2. 90% of the average purchase price.

For the rent/purchase price based on income, MMAH will:

1. Determine the income of a household that is at the 60<sup>th</sup> percentile of gross annual incomes for the renter households/all households in the applicable local municipality, and
2. Identify the rent/purchase price that is equal to 30% of the income of the above households.



## **Watson & Associates Re: Assessment of Bill 134, Affordable Homes and Good Jobs Act, 2023 (Attachment 1)**

Watson & Associates has provided illustrative examples comparing the proposed Bill 134 definition of affordable housing against the current D.C.A. definition using PPS Housing Tables to provide some measure of local income. The actual source data to be used by the Province for the Affordable Residential Units bulletin, and the level of disaggregation (by geography and unit type) has not been specified.

### **County of Wellington Examples:**

#### **Rental Housing Example:**

- The average annual household income for renter households in the 60<sup>th</sup> percentile in 2022 was \$78,400<sup>1</sup>.
- 30% of this annual household income is \$23,520 or \$1,960 per month.
- The average market rent is \$1,424<sup>2</sup>.
- 80% of the average market rent is \$1,139.
- Under the proposed definition, affordable residential units with a rental rate of \$1,424 per month or less would be exempt from Development Charges (D.C.s). This rental threshold is 25% (or \$285/month) higher than the current D.C.A definition, which would establish this rental threshold at \$1,139 per month.

<b>Proposed Bill 134 D.C.A. Definition</b>	
Lesser of a) or b)	
a) The income-based affordable purchase price based on 60th percentile household income \$78,400.	\$1,960
b) average market rent identified for the residential unit	\$1,424
<b>Affordable Rental Unit (max. rent)</b>	<b>\$1,424</b>

<b>Current D.C.A Definition</b>	
Rent no more than 80% of the average market rent.	\$1,139
<b>Affordable Rental Unit (max. rent)</b>	<b>\$1,139</b>

#### **Ownership Housing Example:**

- The average annual household income for all households in the 60<sup>th</sup> percentile in 2022 was \$128,200<sup>3</sup>.
- Annual accommodation costs equal to 30% of annual household income ( $\$128,200 \times 0.3/12 = \$3,205$ ) represent the carrying cost per month derived from typical monthly mortgage costs, property taxes, and mortgage insurance costs). This calculation equates to a purchase price of \$440,900.
- 90% of the average purchase price is \$747,400 (based on average resale house price of \$830,400<sup>4</sup>)
- 80% of the average purchase price is \$664,320.

<sup>1</sup> Watson & Associates Re: Assessment of Bill 134, Affordable Homes and Good Jobs Act, 2023, Appendix, Table3

<sup>2</sup> Watson & Associates Re: Assessment of Bill 134, Affordable Homes and Good Jobs Act, 2023, Appendix, Table4

<sup>3</sup> Watson & Associates Re: Assessment of Bill 134, Affordable Homes and Good Jobs Act, 2023, Appendix, Table1

<sup>4</sup> Watson & Associates Re: Assessment of Bill 134, Affordable Homes and Good Jobs Act, 2023, Appendix, Table2

- Under the proposed definition, affordable residential units purchased at \$440,900 or less would be exempt from D.C.s. This purchase price threshold is approximately 34% (or \$223,420) lower than under the current D.C.A. definition, which would establish the purchase price at \$664,320.

Proposed Bill 134 D.C.A. Definition		Current D.C.A Definition	
Lesser of a) or b)			
a) The income-based affordable purchase price based on 60th percentile household income \$128,200.	\$440,900	Where the price of the unit is no more than 80% of the average purchase price.	\$664,320
b) 90% of the average purchase price.	\$747,400		
Affordable Ownership Unit (max. purchase price)	\$440,900	Affordable Ownership Unit (max. purchase price)	\$664,320

In the correspondence attached from Watson and Associates Economists Ltd. several concerns and observations, with some implications for Wellington County regarding Bill 134 are outlined including the following:

- The rent at which a residential unit would be considered affordable is higher under the Bill 134 proposal, compared to the current D.C.A. definition. This implies that more rental units would receive the exemption if the definition was not changed.
- Conversely, the affordability threshold for ownership housing units would generally appear to be lower when applying the income-based approach and as a result **Bill 134 would incentivize purpose-built rental units over ownership housing.**
- Based on the data in the PPS tables, the average market purchase prices are approximately double the affordable purchase prices which means only very small residential units, such as studio-type condominium units, would qualify for the affordable residential unit exemption.
- While the proposed definition considers local income in addition to market prices and does indicate that annual incomes for households within the “applicable local municipality” will be used in the income-based test, the local municipality does not appear in the average market rent/purchase price definition. In other words, the PPS tables uses uniform County of Wellington household income, market rent and affordable housing price definitions. As a result, **more units in the northern part of the County will qualify for development charge exemptions than units in the southern part of the County.**
- Establishing average rents and purchase prices using overall averages across all dwelling unit types will provide higher average values than those established by dwelling unit type and size. This approach would favour smaller condominium units rather than larger family sized units.
- The introduction of the income test for affordable housing units will increase municipal administration costs of agreements and the requirement to ensure these units remain affordable over a 25-year period.

Bill 134 proposals and the affordable housing exemption put forward in Bill 23, will have a significant impact on municipal development charge revenues. Currently the County’s Official Plan has a target for residential development to be 25% affordable. If 25% to 35% of new residential development will be affordable housing, a conservative development charge revenue reduction estimate over the next ten years would be \$11.8 million to \$19.7 million respectively. The County will also incur increased

administrative costs for compliance, monitoring, and enforcement of agreements to ensure the 25-year affordable requirement. The concerns raised above are especially valid for the County of Wellington which has a large geographic scope, lower-density development, and varied income levels.

**Attachment 1:**

Watson & Associates Re: Assessment of Bill 134, Affordable Homes and Good Jobs Act, 2023

**Recommendation:**

That the report Provincial Changes to the Development Charges Act through Bill 23 and Bill 134 be received for information.

Respectfully submitted,

A handwritten signature in cursive script that reads "Susan Aram".

Susan Aram, CPA, CGA  
Deputy Treasurer

October 23, 2023

To Our Municipal Clients:

Re: Assessment of Bill 134, *Affordable Homes and Good Jobs Act, 2023*

On behalf of our many municipal clients, we are writing to inform you of the Ontario Legislature's proposed changes to the *Development Charges Act* (D.C.A.) and the *Planning Act*, under Bill 134 (*Affordable Homes and Good Jobs Act*). These proposed changes are with respect to the definition of an "affordable residential unit" for the purpose of exempting such developments from the payment of development charges (D.C.), community benefits charges (C.B.C.) and parkland dedication. The following comments will be included in our formal response to the Province, which we also intend to present to the Standing Committee on Heritage, Infrastructure and Cultural Policy (Standing Committee) on November 15/16, 2023.

## 1. Introduction

The exemptions for affordable residential units were included in the *More Homes Built Faster Act* (Bill 23), enacted by the Province on November 28, 2022. Under this legislation, affordable residential units were defined within subsection 4.1 of the D.C.A. and exemptions for D.C., C.B.C. and parkland dedication were provided in respect of this definition. While the legislation was enacted in November 2022, the ability for municipalities to implement the exemptions required the Minister of Municipal Affairs and Housing to publish an "Affordable Residential Units for the Purposes of the Development Charges Act, 1997 Bulletin." This bulletin would inform average market rent and purchase price to be used in determining which developments qualify as affordable residential units. At the time of writing, this bulletin had not been published by the Minister.

The proposed legislation was posted to the Environmental Registry of Ontario on September 28, 2023 (ERO 019-7669). The 30-day comment period closes on October 28, 2023. Bill 134 has received Second Reading in the legislature (October 4, 2023) and has been ordered referred to the Standing Committee.

## 2. Proposed Amendments to the D.C.A.

The definition proposed under Bill 134 modifies the affordable residential unit definition by:

- introducing an income-based test for affordable rent and purchase price; and
- increasing the threshold for the market test of affordable rent and purchase price.



The proposed amendment would provide the exemption based on the lesser of the two measures. Moreover, the rules in subsection 4.1 of the D.C.A. are unchanged with respect to:

- the tenant and purchaser transacting the affordable unit being at arm's length;
- the intent of maintaining the affordable residential unit definition for a 25-year period, requiring an agreement with the municipality (which may be registered on title); and
- exemptions for attainable residential units and associated rules (requiring further regulations).

The following table provides a comparison of the current definitions within the D.C.A. and those being proposed in Bill 134 (underlining added for emphasis).

Item	D.C.A. Definition	Bill 134 Definition
Affordable residential unit rented (subsection 4.1 (2), para. 1)	The rent is no greater than <u>80 per cent of the average market rent</u> , as determined in accordance with subsection (5).	The rent is no greater than <u>the lesser of</u> , i. the <u>income-based affordable rent</u> for the residential unit set out in the Affordable Residential Units bulletin, as identified by the Minister of Municipal Affairs and Housing in accordance with subsection (5), and ii. the <u>average market rent</u> identified for the residential unit set out in the Affordable Residential Units bulletin.
Average market rent/rent based on income (subsection 4.1 (5)) for the purposes of subsection 4.1 (2), para. 1	the <u>average market rent for the year in which the residential unit is occupied by a tenant</u> , as identified in the bulletin entitled the "Affordable Residential Units for the Purposes of the Development Charges Act, 1997 Bulletin."	The Minister of Municipal Affairs and Housing shall, (a) determine the <u>income of a household</u> that, in the Minister's opinion, is <u>at the 60<sup>th</sup> percentile of gross annual incomes for renter households in the applicable local municipality</u> ; and (b) identify the <u>rent</u> that, in the Minister's opinion, is <u>equal to 30 per cent of the income of the household</u> referred to in clause (a).



Item	D.C.A. Definition	Bill 134 Definition
Affordable residential unit ownership (subsection 4.1 (3), para. 1)	The price of the residential unit is no greater than <u>80 per cent of the average purchase price</u> , as determined in accordance with subsection (6).	The price of the residential unit is no greater than <u>the lesser of</u> , i. the <u>income-based affordable purchase price</u> for the residential unit set out in the Affordable Residential Units bulletin, as identified by the Minister of Municipal Affairs and Housing in accordance with subsection (6), and ii. <u>90 per cent of the average purchase price</u> identified for the residential unit set out in the Affordable Residential Units bulletin.
Average market purchase price/purchase price based on income (subsection 4.1 (6)) for the purposes of subsection 4.1 (3), para. 1	the <u>average purchase price for the year in which the residential unit is sold</u> , as identified in the bulletin entitled the “Affordable Residential Units for the Purposes of the Development Charges Act, 1997 Bulletin,” as it is amended from time to time, that is published by the Minister of Municipal Affairs and Housing on a website of the Government of Ontario.	the Minister of Municipal Affairs and Housing shall, (a) determine the <u>income of a household</u> that, in the Minister’s opinion, is at the <u>60<sup>th</sup> percentile of gross annual incomes for households in the applicable local municipality</u> ; and (b) identify the <u>purchase price</u> that, in the Minister’s opinion, <u>would result in annual accommodation costs equal to 30 per cent of the income of the household</u> referred to in clause (a)

### 3. Illustration of the Proposed Amendment

The proposed definition of an affordable residential unit is generally consistent with the 2020 Provincial Policy Statement (P.P.S.) and considers both income-based and market-price approaches to derive an affordable housing definition for both rental and ownership housing units. This is in contrast to the current D.C.A. definition implemented through Bill 23, which is solely based on the market-price approach.



The following provides an illustrative example of the two approaches and how the application of the affordable residential unit definitions would differ for rental and ownership housing. This example uses 2022 data for the Kingston regional market area. Note, this example is meant to be illustrative and uses data from the P.P.S. Housing Tables. The source of data to be used by the Province for the Affordable Residential Units bulletin, and the level of data disaggregation (by geography and unit type) has not yet been specified.

We have also provided, in an appendix, the P.P.S. Housing Tables for 2022 that may be of assistance to you in undertaking a similar analysis. The information in the appendix includes household income data for all households and renter households, as well as average resale house prices and rents.

### 3.1 Rental Housing Example

Applying the proposed affordable residential unit definition under Bill 134 for the Kingston regional market area:

- The average annual household income for renter households in the 60<sup>th</sup> percentile in 2022 was \$68,900.
- 30% of this annual household income is \$20,670 or \$1,720 per month.
- The average market rent is \$1,390 per month.
- 80% of the average market rent is \$1,120 per month.
- Under the proposed definition, affordable residential units with a rental rate of \$1,390 per month or less would be exempt from D.C.s. This rental threshold is 25% (or \$278/month) higher than the current D.C.A. definition, which would establish this rental threshold at \$1,112 per month.

#### Proposed Bill 134 D.C.A. Definition (October 2023)

##### Lesser of a) or b) of the following

a) the income-based affordable rent based on 60 <sup>th</sup> percentile average household income \$68,900.	\$1,720 (1)
b) average market rent identified for the residential unit.	\$1,390 (2)
<b>Affordable Rental Unit (max. rent)</b>	<b>\$1,390</b>

#### Current D.C.A. Definition (More Homes Built Faster Act)

Where rent is no more than 80% of the average market rent	\$1,112 (2)
<b>Affordable Rental Unit (max. rent)</b>	<b>\$1,112</b>

Notes:

(1) Provincial Policy Statement Housing Table - Table 3: Renter Household Incomes and Affordable Rents, 2022

(2) Provincial Policy Statement Housing Table - Table 4. Average Rent by Bedroom Count



## 3.2 Ownership Housing Example

Applying the proposed affordable residential unit definition under Bill 134 for the Kingston regional market area:

- The average annual household income for all households in the 60<sup>th</sup> percentile in 2022 was \$108,300.
- Annual accommodation costs equal to 30% of this annual household income ( $\$108,300 \times 0.3 / 12 = \$2,708$ ) represent the carrying cost per month derived from typical monthly mortgage costs, property taxes, and mortgage insurance costs.<sup>[1]</sup> This calculation equates to a purchase price of \$372,500.
- 90% of the average purchase price is \$523,500 (based on an average resale house price of \$581,700).
- 80% of the average purchase price is \$465,360.
- Under the proposed definition, affordable residential units purchased at \$372,500 or less would be exempt from D.C.s. This purchase price threshold is approximately 20% (or \$92,860) lower than under the current D.C.A. definition, which would establish the purchase price at \$465,360.

### Proposed Bill 134 D.C.A. Definition (October 2023) Lesser of a) or b) of the following

a) the income-based affordable purchase price based on 60 <sup>th</sup> income percentile household income of \$108,300.	\$372,500 (1)
b) 90% of the average purchase price.	\$523,500 (2)
<b>Affordable Ownership Unit (max. purchase price)</b>	<b>\$372,500</b>

Notes:

(1) Provincial Policy Statement Housing Table - Table 1: All Households Incomes and Affordable House Prices, 2022

(2) Provincial Policy Statement Housing Table - Table 2: Average Resale House Price and 10% Below Average Resale Price, 2022

### Current D.C.A. Definition (More Homes Built Faster Act)

Where the price of the unit is no more than 80% of the average purchase price.	\$465,360 (2)
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<b>Affordable Ownership Unit (max. purchase price)</b>	<b>\$465,360</b>
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## 4. Comments on the Proposed Amendment

In comparison to the current D.C.A. definition of affordable residential units, the following observations are provided:

<sup>[1]</sup> Mortgage payments based on a 25-year mortgage at 4.79% interest rate and 5% down payment. Estimated monthly property taxes = 0.125% of house value. Canada Mortgage and Housing Corporation mortgage loan insurance premium = 4.0% of loan amount. It is not yet clear if/to what extent these align with “accommodation costs” to be considered for the purposes of the income-based test proposed in Bill 134.





- The refined definition of affordable residential units presented in Bill 134 aligns with the income-based approach utilized in the 2020 P.P.S. This, in contrast to the current market-based approach, better aligns with how a number of municipalities define affordable developments in their housing strategies. However, as provided in our comments on Bill 23, while it is an admirable goal to create additional affordable housing units, further D.C., C.B.C., and parkland exemptions will continue to provide further financial burdens on municipalities to fund these exemptions.
- Based on the P.P.S. Housing Tables provided in the appendix:
  - The rent at which a residential unit would be considered affordable is higher under the Bill 134 proposal, compared to the current D.C.A. definition. This would imply that more rental units would receive the exemption relative to the wording provided in Bill 23, providing a greater incentive for affordable rental units.
  - Based on the information contained in this data source, the income test appears to be irrelevant for rental units, as market rent is consistently lower than the affordable rent (based on 60<sup>th</sup> percentile average household income) across all regional market areas.
  - Conversely, the affordability threshold for ownership housing units, exhibited in this data source, would generally appear to be lower when applying the income-based approach. As a result, Bill 134 is anticipated to incentivize purpose-built rental units over ownership housing.
  - Moreover, this would appear to provide exemptions for ownership affordable residential units that are more aligned with household income than market value.
  - It should also be noted that, based on the provincial average in the data tables, average market purchase prices are approximately double the affordable purchase prices. Based on this observation, only very small residential units, such as studio-type condominium units, may be priced at a point where they would qualify for the affordable residential units exemption. This would mean that establishing affordability using averages across all unit types may not help address the problem of “missing middle”<sup>[1]</sup> housing, which would typically be geared towards families.

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<sup>[1]</sup> The “missing middle” describes a range of medium-density housing types between single-detached houses and apartment buildings. This includes a range of multi-unit or clustered housing types compatible in scale with single-family homes that help meet the growing demand for walkable urban living, such as duplexes, triplexes, fourplexes, rowhouses, and townhouses. Source: [https://www.evergreen.ca/downloads/pdfs/2018/What is the Missing Middle Evergreen CUI s2.pdf](https://www.evergreen.ca/downloads/pdfs/2018/What%20is%20the%20Missing%20Middle%20Evergreen%20CUI%20s2.pdf)



- The proposed definition considers local income in addition to market prices. While the definition clearly identifies that annual incomes for households within the “applicable local municipality” will be used in the income-based test, the local municipality does not appear in the average market rent/purchase price definition. Concerns about the geographic scope of the bulletin and potential implications across local municipalities due to variations in income levels still remain.
- The income level is set at the 60<sup>th</sup> percentile of gross annual income in the applicable local municipality, distinguishing between renter households and all other households. The basis for determination of gross annual income is not provided in the legislation and will be informed by the Minister’s bulletin.
- For affordable households, the rent would be established at 30% of income, and purchase price at accommodation costs equal to 30% of income. A definition of accommodation costs is not provided in the legislation and will be informed by the Minister’s bulletin. The basis for calculating accommodation costs is unclear, and carrying costs need to reflect representative costs of home ownership, including typical mortgage costs, property taxes, and property insurance, as well as condominium fees, where applicable.
- The basis for market rents and purchase prices will be required. Many municipalities utilize Canada Mortgage and Housing Corporation data for establishing average market rents in affordable housing strategies. As noted earlier, it is unclear from the legislation how the average market rents and purchase prices will be determined.
- As currently written, the legislation is unclear if market rent and purchase price will be determined using overall averages or averages disaggregated by dwelling unit type or size. Establishing average rents and purchase prices using overall averages across all dwelling unit types will provide higher average values than those established by dwelling unit type and size, which would have greater exemption implications for municipalities with a larger amount of high-density development. As noted earlier, this approach would also tend to favour smaller condominium units, which would more likely meet the affordability threshold, in contrast to larger family sized units, which would likely not qualify for D.C. exemptions.
- Subsections 4.1 (5) and (6) of the D.C.A. currently identify the market rent/purchase price in the year the unit is occupied/sold as identified in the bulletin. This would appear to indicate an annual publication of the bulletin. The proposed definition of the “affordable residential units bulletin” does not imply an annual publication. The timing for publishing the bulletin should be clarified.
- The market test proposed in the definition is increased from 80% of average market rent/purchase price under the D.C.A. currently, to average market rent and 90% of the average market purchase price.



- The D.C.A. defines “rental housing development” for the purposes of the mandatory instalment payments in section 26.1 of the D.C.A. and the discounts for rental housing development in section 26.2. Affordable residential rental units within subsection 4.1 (2) are not specifically defined as rental housing development and, therefore, it does not appear that there is a requirement for those units to be in a building or structure with four or more units.
- The introduction of the income test for affordable residential units will increase municipal administration costs of agreements and the requirement to ensure these units remain affordable over a 25-year period. These administrative burdens will be cumbersome and will need to be monitored and coordinated by both upper-tier and lower-tier municipalities. Further clarification is required with respect to:
  - The parties to the agreement (e.g., developer vs. builder vs. owner);
  - The Minister of Municipal Affairs and Housing establishing standard forms of agreement, as provided under subsection 4.1 (12); and
  - Reporting requirements and onus (i.e., should the municipality reach out to the parties of each agreement or should the parties to the agreement be required to report to the municipality?).

As summarized above, there are several concerns and areas of clarification that Watson will be advancing in our submission through the Environmental Registry of Ontario. Watson will also be seeking an opportunity to speak as a delegation to the Standing Committee to provide our concerns on behalf of our municipal clients.

We will continue to monitor the progress of Bill 134 through the legislature and will continue to keep our clients informed of any changes. If you have any questions, please do not hesitate to contact us.

Yours very truly,

WATSON & ASSOCIATES ECONOMISTS LTD.

Gary Scandlan, BA, PLE, Managing Partner

Andrew Grunda, MBA, CPA, CMA, Principal

Jamie Cook, MCIP, RPP, PLE, Managing Partner

Peter Simcisko, BA (Hons), MBE, Managing Partner

Sean-Michael Stephen, MBA, Managing Partner

Jack Ammendolia, BES, PLE, Managing Partner



# Appendix

Provincial Policy Statement – Housing Table

Table 1: All Households Incomes and Affordable House Prices, 2022

Regional Market Area	10th Income Percentile	10th Percentile Affordable House Price	20th Income Percentile	20th Percentile Affordable House Price	30th Income Percentile	30th Percentile Affordable House Price	40th Income Percentile	40th Percentile Affordable House Price	50th Income Percentile	50th Percentile Affordable House Price	60th Income Percentile	60th Percentile Affordable House Price	70th Income Percentile	70th Percentile Affordable House Price	80th Income Percentile	80th Percentile Affordable House Price	90th Income Percentile	90th Percentile Affordable House Price
<b>Ontario</b>	\$31,200	\$107,200	\$49,100	\$168,800	\$65,400	\$225,000	\$82,300	\$283,200	\$100,500	\$345,900	\$120,400	\$414,300	\$145,800	\$501,700	\$179,000	\$615,800	\$236,400	\$813,400
City of Toronto	\$26,300	\$90,600	\$42,400	\$146,000	\$58,800	\$202,200	\$75,100	\$258,500	\$92,800	\$319,300	\$112,700	\$387,700	\$138,100	\$475,100	\$176,800	\$608,200	\$247,500	\$851,400
<b>Central</b>	\$36,700	\$126,200	\$56,100	\$193,100	\$74,600	\$256,600	\$92,800	\$319,300	\$112,700	\$387,700	\$134,800	\$463,700	\$160,200	\$551,200	\$196,600	\$676,600	\$254,100	\$874,300
Regional Municipality of Durham	\$40,700	\$139,900	\$61,400	\$211,300	\$80,100	\$275,600	\$99,400	\$342,100	\$118,200	\$406,700	\$140,300	\$482,700	\$165,700	\$570,200	\$198,900	\$684,200	\$251,900	\$866,600
Regional Municipality of Halton	\$42,400	\$146,000	\$66,300	\$228,100	\$87,800	\$302,200	\$110,500	\$380,100	\$133,700	\$459,900	\$160,200	\$551,200	\$192,200	\$661,400	\$234,200	\$805,800	\$309,300	\$1,064,300
City of Hamilton	\$29,600	\$101,900	\$46,000	\$158,100	\$61,400	\$211,300	\$77,300	\$266,100	\$93,900	\$323,100	\$113,800	\$391,500	\$137,000	\$471,300	\$169,000	\$581,600	\$221,000	\$760,200
District Municipality of Muskoka	\$29,400	\$101,100	\$46,400	\$159,600	\$61,000	\$209,800	\$75,100	\$258,500	\$91,700	\$315,500	\$108,300	\$372,500	\$129,300	\$444,700	\$159,100	\$547,400	\$209,900	\$722,200
Regional Municipality of Niagara	\$30,000	\$103,400	\$45,100	\$155,100	\$58,300	\$200,700	\$72,400	\$249,000	\$87,800	\$302,200	\$105,000	\$361,100	\$124,800	\$429,500	\$152,500	\$524,600	\$198,900	\$684,200
Regional Municipality of Peel	\$40,200	\$138,400	\$61,900	\$212,900	\$81,200	\$279,400	\$99,400	\$342,100	\$118,200	\$406,700	\$139,200	\$478,900	\$164,600	\$566,400	\$196,600	\$676,600	\$251,900	\$866,600
County of Simcoe	\$35,100	\$120,900	\$52,600	\$180,900	\$69,400	\$238,700	\$85,600	\$294,600	\$102,700	\$353,500	\$121,500	\$418,100	\$143,600	\$494,100	\$173,400	\$596,800	\$223,200	\$767,800
Regional Municipality of York	\$38,000	\$130,800	\$59,700	\$205,300	\$80,600	\$277,500	\$100,500	\$345,900	\$123,700	\$425,700	\$149,100	\$513,100	\$179,000	\$615,800	\$218,700	\$752,600	\$282,800	\$973,100
<b>Eastern</b>	\$31,400	\$108,000	\$49,100	\$168,800	\$65,400	\$225,000	\$81,800	\$281,300	\$99,400	\$342,100	\$118,200	\$406,700	\$142,500	\$490,300	\$174,600	\$600,600	\$227,600	\$783,000
City of Cornwall	\$27,000	\$92,700	\$40,700	\$139,900	\$53,000	\$182,500	\$66,700	\$229,600	\$80,600	\$277,500	\$97,200	\$334,500	\$116,000	\$399,100	\$141,400	\$486,500	\$183,400	\$631,000
County of Hastings	\$28,900	\$99,600	\$43,300	\$148,000	\$55,700	\$191,600	\$68,900	\$237,200	\$82,900	\$285,100	\$99,400	\$342,100	\$118,200	\$406,700	\$142,500	\$490,300	\$183,400	\$631,000
Kawartha Lakes Division	\$29,600	\$101,900	\$45,500	\$156,600	\$60,100	\$206,800	\$74,000	\$254,700	\$90,600	\$311,700	\$107,200	\$368,700	\$129,300	\$444,700	\$154,700	\$532,200	\$203,300	\$699,400
Haliburton County	\$27,800	\$95,800	\$41,500	\$142,900	\$54,400	\$187,000	\$66,700	\$229,600	\$81,200	\$279,400	\$97,200	\$334,500	\$116,000	\$399,100	\$140,300	\$482,700	\$182,200	\$661,400
City of Kawartha Lakes + Haliburton	\$29,200	\$100,300	\$44,600	\$153,600	\$58,800	\$202,200	\$72,900	\$250,900	\$87,800	\$302,200	\$105,000	\$361,100	\$125,900	\$433,300	\$152,500	\$524,600	\$201,100	\$691,800
City of Kingston	\$28,700	\$98,800	\$45,100	\$155,100	\$59,200	\$203,700	\$74,000	\$254,700	\$89,500	\$307,900	\$108,300	\$372,500	\$130,400	\$448,500	\$160,200	\$551,200	\$209,900	\$722,200
County of Lanark	\$32,500	\$111,800	\$49,900	\$171,800	\$65,400	\$225,000	\$80,100	\$275,600	\$97,200	\$334,500	\$114,900	\$395,300	\$135,900	\$467,500	\$163,500	\$562,600	\$212,100	\$729,800
UC of Leeds and Grenville	\$30,500	\$104,900	\$46,000	\$158,100	\$60,100	\$206,800	\$75,100	\$258,500	\$90,600	\$311,700	\$107,200	\$368,700	\$128,200	\$440,900	\$155,800	\$536,000	\$201,100	\$691,800
County of Lennox and Addington	\$32,300	\$111,000	\$48,600	\$167,200	\$64,500	\$222,000	\$79,000	\$271,800	\$93,900	\$323,100	\$110,500	\$380,100	\$129,300	\$444,700	\$158,000	\$543,600	\$194,400	\$669,000
Prince Edward Division	\$32,000	\$110,200	\$46,800	\$161,200	\$60,500	\$208,300	\$74,600	\$256,600	\$90,600	\$311,700	\$107,200	\$368,700	\$127,000	\$437,100	\$156,900	\$539,800	\$212,100	\$729,800
County of Lennox & Addington + Prince Edward Division	\$32,000	\$110,200	\$47,700	\$164,200	\$62,800	\$215,900	\$77,300	\$266,100	\$92,800	\$319,300	\$109,400	\$376,300	\$128,200	\$440,900	\$156,900	\$539,800	\$201,100	\$691,800
County of Northumberland	\$32,900	\$113,300	\$48,600	\$167,200	\$63,200	\$217,400	\$77,300	\$266,100	\$92,800	\$319,300	\$110,500	\$380,100	\$131,500	\$452,300	\$160,200	\$551,200	\$207,700	\$714,600
City of Ottawa	\$35,100	\$120,900	\$56,100	\$193,100	\$75,100	\$258,500	\$93,900	\$323,100	\$112,700	\$387,700	\$134,800	\$463,700	\$162,400	\$558,800	\$198,900	\$684,200	\$258,500	\$889,500
City of Peterborough	\$29,400	\$101,100	\$44,200	\$152,000	\$58,300	\$200,700	\$72,400	\$249,000	\$87,300	\$300,300	\$105,000	\$361,100	\$125,900	\$433,300	\$154,700	\$532,200	\$203,300	\$699,400
UC of Prescott and Russell	\$33,100	\$114,000	\$51,300	\$176,400	\$69,800	\$240,200	\$87,300	\$300,300	\$105,000	\$361,100	\$124,800	\$429,500	\$146,900	\$505,500	\$175,700	\$604,400	\$218,700	\$752,600
County of Renfrew	\$29,400	\$101,100	\$44,600	\$153,600	\$59,700	\$205,300	\$74,000	\$254,700	\$89,500	\$307,900	\$105,000	\$361,100	\$125,900	\$433,300	\$151,400	\$520,700	\$192,200	\$661,400
<b>Southwestern</b>	\$31,400	\$108,000	\$47,700	\$164,200	\$62,300	\$214,400	\$77,900	\$268,000	\$93,900	\$323,100	\$112,700	\$387,700	\$134,800	\$463,700	\$164,600	\$566,400	\$214,300	\$737,400
City of Brantford	\$31,200	\$107,200	\$47,700	\$164,200	\$62,300	\$214,400	\$77,900	\$268,000	\$93,900	\$323,100	\$112,700	\$387,700	\$133,700	\$459,900	\$161,300	\$555,000	\$205,500	\$707,000
County of Bruce	\$31,600	\$108,700	\$48,200	\$165,700	\$62,800	\$215,900	\$79,000	\$271,800	\$96,100	\$330,700	\$116,000	\$399,100	\$143,600	\$494,100	\$176,800	\$608,200	\$240,800	\$828,600
Municipality of Chatham-Kent	\$28,300	\$97,300	\$41,100	\$141,400	\$53,000	\$182,500	\$65,000	\$223,500	\$79,500	\$273,700	\$95,000	\$326,900	\$114,900	\$395,300	\$139,200	\$478,900	\$183,400	\$631,000
County of Dufferin	\$38,900	\$133,800	\$61,000	\$209,800	\$82,300	\$283,200	\$100,500	\$345,900	\$119,300	\$410,500	\$141,400	\$486,500	\$164,600	\$566,400	\$196,600	\$676,600	\$245,300	\$843,800
County of Grey	\$28,700	\$98,800	\$43,300	\$149,000	\$56,600	\$194,600	\$70,700	\$243,300	\$86,200	\$296,500	\$103,800	\$357,300	\$124,800	\$429,500	\$153,600	\$528,400	\$205,500	\$707,000
County of Huron	\$29,400	\$101,100	\$44,200	\$152,000	\$57,400	\$197,700	\$72,400	\$249,000	\$86,700	\$298,400	\$102,700	\$353,500	\$123,700	\$425,700	\$151,400	\$520,700	\$198,900	\$684,200
County of Lambton	\$30,900	\$106,400	\$46,400	\$159,600	\$61,000	\$209,800	\$76,200	\$262,300	\$91,700	\$315,500	\$109,400	\$376,300	\$132,600	\$456,100	\$162,400	\$558,800	\$214,300	\$737,400
City of London	\$28,900	\$99,600	\$44,200	\$152,000	\$58,300	\$200,700	\$72,400	\$249,000	\$87,800	\$302,200	\$105,000	\$361,100	\$127,000	\$437,100	\$155,800	\$536,000	\$205,500	\$707,000
County of Norfolk	\$32,000	\$110,200	\$48,600	\$167,200	\$63,200	\$217,400	\$78,400	\$269,900	\$95,000	\$326,900	\$111,600	\$383,900	\$132,600	\$456,100	\$158,000	\$543,600	\$201,100	\$691,800
County of Oxford	\$33,600	\$115,600	\$50,800	\$174,900	\$65,000	\$223,500	\$79,500	\$273,700	\$96,100	\$330,700	\$112,700	\$387,700	\$132,600	\$456,100	\$159,100	\$547,400	\$203,300	\$699,400
City of St. Thomas	\$31,800	\$109,600	\$47,300	\$161,200	\$61,400	\$211,300	\$76,200	\$262,300	\$91,700	\$315,500	\$107,200	\$368,700	\$127,000	\$437,100	\$152,500	\$524,600	\$192,200	\$661,400
City of Stratford	\$32,500	\$111,800	\$48,600	\$167,200	\$62,300	\$214,400	\$77,300	\$266,100	\$92,800	\$319,300	\$110,500	\$380,100	\$130,400	\$448,500	\$156,900	\$539,800	\$201,100	\$691,800
Regional Municipality of Waterloo	\$34,000	\$117,100	\$51,700	\$177,900	\$68,100	\$234,100	\$84,500	\$290,800	\$101,600	\$349,700	\$121,500	\$418,100	\$144,700	\$497,900	\$175,700	\$604,400	\$227,600	\$783,000
County of Wellington	\$35,400	\$121,600	\$54,400	\$187,000	\$71,300	\$245,200	\$88,400	\$304,100	\$107,200	\$368,700	\$128,200	\$440,900	\$151,400	\$520,700	\$183,400	\$631,000	\$238,600	\$821,000
City of Windsor	\$30,500	\$104,900	\$46,400	\$159,600	\$60,100	\$206,800	\$74,000	\$256,600	\$90,600	\$311,700	\$108,300	\$372,500	\$130,400	\$448,500	\$162,400	\$558,800	\$212,100	\$729,800
<b>Northeastern</b>	\$27,400	\$94,300	\$41,500	\$142,900	\$54,400	\$187,000	\$68,500	\$235,700	\$84,500	\$290,800	\$102,700	\$353,500	\$124,800	\$429,500	\$153,600	\$528,400	\$198,900	\$684,200
Algoma District	\$26,500	\$91,200	\$38,400	\$132,300	\$50,400	\$173,300	\$62,800	\$215,900	\$77,300	\$266,100	\$95,000	\$326,900	\$116,000	\$399,100	\$142,500	\$490,300	\$185,600	\$638,600
Algoma DSSAB	\$26,100	\$89,700	\$36,700	\$126,200	\$47,700	\$164,200	\$58,800	\$202,200	\$72,400	\$249,000	\$89,500	\$307,900	\$109,400	\$376,300	\$135,900	\$467,500	\$176,800	\$608,200
Cochrane DSSAB	\$27,200	\$93,500	\$41,500	\$142,900	\$55,200	\$190,100	\$70,700	\$243,300	\$86,700	\$298,400	\$107,200	\$368,700	\$130,400	\$448,500	\$162,400	\$558,800	\$205,500	\$707,000
City of Greater Sudbury	\$29,800	\$102,600	\$46,000	\$158,100	\$61,000	\$209,800	\$75,700	\$260,400	\$92,800	\$319,300	\$112,700	\$387,700	\$138,100	\$475,100	\$169,000	\$581,600	\$221,000	\$760,200
Manitowlin District	\$24,300	\$83,600	\$34,200	\$117,800	\$46,800	\$161,200	\$58,300	\$200,700	\$71,300	\$245,200	\$85,600	\$294,600	\$102,700	\$353,500	\$123,700	\$425,700	\$160,200	\$551,200
Sudbury District	\$27,400	\$94,300	\$42,400	\$146,000	\$55,700	\$191,600	\$68,900	\$237,200	\$84,500	\$290,800	\$100,500	\$345,900	\$121,500	\$418,100	\$148,000	\$509,300	\$190,000	\$653,800
Manitowlin - Sudbury DSSAB	\$27,200	\$93,500	\$42,000	\$144,400	\$54,800	\$188,500	\$67,600	\$232,600	\$82,900	\$285,100	\$98,300	\$338,300	\$118,200	\$406,700	\$142,500	\$490,300	\$185,600	\$638,600
Nipissing DSSAB	\$26,700	\$92,000	\$39,800	\$136,800	\$52,100	\$179,400	\$65,000	\$223,500	\$80,100	\$275,600	\$96,100	\$330,700	\$117,100	\$402,900				

**Table 2: 10% Below Average Resale Price, 2022**

Regional Market Area	Average Resale Price 2022	10% Below Average Resale Price 2022
<b>Ontario</b>	\$813,000	\$731,700
City of Toronto	\$1,146,500	\$1,031,800
<b>Central</b>	\$1,030,100	\$927,100
Regional Municipality of Durham	\$893,000	\$803,700
Regional Municipality of Halton	\$1,206,300	\$1,085,700
City of Hamilton	\$805,100	\$724,600
District Municipality of Muskoka	\$920,800	\$828,700
Regional Municipality of Niagara	\$667,700	\$601,000
Regional Municipality of Peel	\$1,052,500	\$947,300
County of Simcoe	\$791,500	\$712,300
Regional Municipality of York	\$1,271,000	\$1,143,900
<b>Eastern</b>	\$536,800	\$483,100
City of Cornwall	\$384,400	\$345,900
County of Hastings	\$495,000	\$445,500
City of Kawartha Lakes	\$671,100	\$604,000
City of Kingston	\$581,700	\$523,500
County of Lanark	\$520,300	\$468,200
UC of Leeds and Grenville	\$470,000	\$423,000
County of Lennox and Addington	\$638,700	\$574,800
County of Northumberland	\$673,300	\$606,000
City of Ottawa	\$670,900	\$603,800
City of Peterborough	\$675,200	\$607,700
UC of Prescott and Russell	\$462,400	\$416,200
County of Renfrew	\$399,600	\$359,700
<b>Southwestern</b>	\$650,900	\$585,800
City of Brantford	\$672,400	\$605,200
County of Bruce	\$589,500	\$530,500
Municipality of Chatham-Kent	\$410,900	\$369,800
County of Dufferin	\$923,900	\$831,500
County of Grey	\$712,200	\$641,000
County of Huron	\$569,700	\$512,700
County of Lambton	\$527,000	\$474,300
City of London	\$621,600	\$559,400
County of Norfolk	\$626,900	\$564,200
County of Oxford	\$639,000	\$575,100
City of St. Thomas	\$558,400	\$502,600
City of Stratford	\$609,000	\$548,100
Regional Municipality of Waterloo	\$754,800	\$679,300
County of Wellington	\$830,400	\$747,400
City of Windsor	\$523,400	\$471,000
<b>Northeastern</b>	\$375,800	\$338,200
Algoma DSAB	\$256,700	\$231,000
Cochrane DSSAB	\$254,400	\$229,000
City of Greater Sudbury	\$414,600	\$373,100
Manitoulin-Sudbury DSSAB	\$332,800	\$299,500
Nipissing DSSAB	\$393,800	\$354,400
Parry Sound DSSAB	\$692,300	\$623,100
Sault Ste. Marie DSSAB	\$312,600	\$281,300
Timiskaming DSSAB	\$246,300	\$221,700
<b>Northwestern</b>	\$322,500	\$290,300
Kenora DSSAB	\$356,400	\$320,800
Rainy River DSSAB	\$247,800	\$223,000
Thunder Bay DSSAB	\$320,400	\$288,300

Source: Real Property Solutions House Price Index

Note: The average resale price may be influenced, particularly in smaller areas, by the number and type of house resales.

Contact: Stewart Houghton | Community and Supportive Housing Division | [Housing.Research@ontario.ca](mailto:Housing.Research@ontario.ca)



Provincial Policy Statement – Housing Table

Table 3: Renter Household Incomes and Affordable Rents, 2022

Regional Market Area	10th Income Percentile	10th Percentile Affordable Rent	20th Income Percentile	20th Percentile Affordable Rent	30th Income Percentile	30th Percentile Affordable Rent	40th Income Percentile	40th Percentile Affordable Rent	50th Income Percentile	50th Percentile Affordable Rent	60th Income Percentile	60th Percentile Affordable Rent	70th Income Percentile	70th Percentile Affordable Rent	80th Income Percentile	80th Percentile Affordable Rent	90th Income Percentile	90th Percentile Affordable Rent
<b>Ontario</b>	\$23,000	<b>\$570</b>	\$30,700	<b>\$770</b>	\$41,500	<b>\$1,040</b>	\$52,600	<b>\$1,310</b>	\$64,500	<b>\$1,610</b>	\$77,900	<b>\$1,950</b>	\$93,900	<b>\$2,350</b>	\$113,800	<b>\$2,840</b>	\$149,100	<b>\$3,730</b>
City of Toronto	\$22,500	<b>\$560</b>	\$31,400	<b>\$780</b>	\$43,700	<b>\$1,090</b>	\$56,600	<b>\$1,410</b>	\$69,800	<b>\$1,750</b>	\$84,500	<b>\$2,110</b>	\$101,600	<b>\$2,540</b>	\$123,700	<b>\$3,090</b>	\$163,500	<b>\$4,090</b>
<b>Central</b>	\$24,500	<b>\$610</b>	\$33,400	<b>\$830</b>	\$44,600	<b>\$1,120</b>	\$56,100	<b>\$1,400</b>	\$68,500	<b>\$1,710</b>	\$82,300	<b>\$2,060</b>	\$98,300	<b>\$2,460</b>	\$120,400	<b>\$3,010</b>	\$155,800	<b>\$3,890</b>
Regional Municipality of Durham	\$25,000	<b>\$620</b>	\$34,000	<b>\$850</b>	\$45,100	<b>\$1,130</b>	\$55,700	<b>\$1,390</b>	\$68,100	<b>\$1,700</b>	\$81,800	<b>\$2,040</b>	\$97,200	<b>\$2,430</b>	\$118,200	<b>\$2,960</b>	\$152,500	<b>\$3,810</b>
Regional Municipality of Halton	\$25,600	<b>\$640</b>	\$38,000	<b>\$950</b>	\$51,300	<b>\$1,280</b>	\$65,000	<b>\$1,620</b>	\$79,500	<b>\$1,990</b>	\$95,000	<b>\$2,380</b>	\$114,900	<b>\$2,870</b>	\$140,300	<b>\$3,510</b>	\$187,800	<b>\$4,700</b>
City of Hamilton	\$20,800	<b>\$520</b>	\$28,900	<b>\$720</b>	\$38,900	<b>\$970</b>	\$47,700	<b>\$1,190</b>	\$57,900	<b>\$1,450</b>	\$69,800	<b>\$1,750</b>	\$83,400	<b>\$2,090</b>	\$100,500	<b>\$2,510</b>	\$129,300	<b>\$3,230</b>
District Municipality of Muskoka	\$21,400	<b>\$540</b>	\$27,600	<b>\$690</b>	\$35,400	<b>\$880</b>	\$45,500	<b>\$1,140</b>	\$53,900	<b>\$1,350</b>	\$65,400	<b>\$1,640</b>	\$77,900	<b>\$1,950</b>	\$93,900	<b>\$2,350</b>	\$124,800	<b>\$3,120</b>
Regional Municipality of Niagara	\$21,700	<b>\$540</b>	\$28,300	<b>\$710</b>	\$36,700	<b>\$920</b>	\$46,500	<b>\$1,120</b>	\$53,900	<b>\$1,350</b>	\$64,500	<b>\$1,610</b>	\$77,900	<b>\$1,920</b>	\$95,000	<b>\$2,380</b>	\$122,600	<b>\$3,070</b>
Regional Municipality of Peel	\$25,200	<b>\$630</b>	\$38,400	<b>\$960</b>	\$52,100	<b>\$1,300</b>	\$65,000	<b>\$1,620</b>	\$78,400	<b>\$1,960</b>	\$92,800	<b>\$2,320</b>	\$109,400	<b>\$2,730</b>	\$130,400	<b>\$3,260</b>	\$166,800	<b>\$4,170</b>
County of Simcoe	\$25,000	<b>\$620</b>	\$32,900	<b>\$820</b>	\$43,700	<b>\$1,090</b>	\$53,900	<b>\$1,350</b>	\$65,800	<b>\$1,650</b>	\$79,000	<b>\$1,970</b>	\$93,900	<b>\$2,350</b>	\$113,800	<b>\$2,840</b>	\$146,900	<b>\$3,670</b>
Regional Municipality of York	\$24,500	<b>\$610</b>	\$35,400	<b>\$880</b>	\$47,700	<b>\$1,190</b>	\$61,400	<b>\$1,540</b>	\$75,700	<b>\$1,890</b>	\$90,600	<b>\$2,260</b>	\$109,400	<b>\$2,730</b>	\$133,700	<b>\$3,340</b>	\$176,800	<b>\$4,420</b>
<b>Eastern</b>	\$22,800	<b>\$570</b>	\$30,300	<b>\$760</b>	\$40,700	<b>\$1,020</b>	\$50,800	<b>\$1,270</b>	\$62,300	<b>\$1,580</b>	\$75,100	<b>\$1,880</b>	\$90,600	<b>\$2,260</b>	\$109,400	<b>\$2,730</b>	\$141,400	<b>\$3,540</b>
City of Cornwall	\$21,400	<b>\$540</b>	\$26,700	<b>\$670</b>	\$32,500	<b>\$810</b>	\$41,100	<b>\$1,030</b>	\$49,500	<b>\$1,240</b>	\$58,800	<b>\$1,470</b>	\$71,300	<b>\$1,780</b>	\$86,700	<b>\$2,170</b>	\$111,600	<b>\$2,790</b>
County of Hastings	\$22,500	<b>\$560</b>	\$28,100	<b>\$700</b>	\$35,400	<b>\$880</b>	\$44,600	<b>\$1,120</b>	\$53,000	<b>\$1,330</b>	\$63,200	<b>\$1,580</b>	\$76,800	<b>\$1,920</b>	\$92,800	<b>\$2,320</b>	\$118,200	<b>\$2,960</b>
Kawartha Lakes Division	\$19,400	<b>\$490</b>	\$26,100	<b>\$650</b>	\$31,800	<b>\$800</b>	\$41,100	<b>\$1,030</b>	\$49,900	<b>\$1,250</b>	\$61,900	<b>\$1,550</b>	\$74,600	<b>\$1,860</b>	\$95,000	<b>\$2,380</b>	\$124,800	<b>\$3,120</b>
Haliburton County	\$20,100	<b>\$500</b>	\$27,000	<b>\$670</b>	\$32,300	<b>\$810</b>	\$40,700	<b>\$1,020</b>	\$48,200	<b>\$1,200</b>	\$58,300	<b>\$1,460</b>	\$74,000	<b>\$1,850</b>	\$93,900	<b>\$2,350</b>	\$119,300	<b>\$2,980</b>
City of Kawartha Lakes + Haliburton	\$19,400	<b>\$490</b>	\$26,100	<b>\$650</b>	\$31,800	<b>\$800</b>	\$41,100	<b>\$1,030</b>	\$49,500	<b>\$1,240</b>	\$61,400	<b>\$1,540</b>	\$74,600	<b>\$1,860</b>	\$93,900	<b>\$2,350</b>	\$122,600	<b>\$3,070</b>
City of Kingston	\$21,000	<b>\$520</b>	\$29,200	<b>\$730</b>	\$38,400	<b>\$960</b>	\$47,300	<b>\$1,180</b>	\$57,400	<b>\$1,440</b>	\$68,900	<b>\$1,720</b>	\$82,900	<b>\$2,070</b>	\$100,500	<b>\$2,510</b>	\$132,600	<b>\$3,310</b>
County of Lanark	\$21,200	<b>\$530</b>	\$27,800	<b>\$700</b>	\$37,100	<b>\$930</b>	\$45,500	<b>\$1,140</b>	\$54,400	<b>\$1,360</b>	\$65,000	<b>\$1,620</b>	\$75,700	<b>\$1,890</b>	\$93,900	<b>\$2,350</b>	\$122,600	<b>\$3,070</b>
UC of Leeds and Grenville	\$21,700	<b>\$540</b>	\$27,400	<b>\$680</b>	\$35,100	<b>\$880</b>	\$42,900	<b>\$1,070</b>	\$51,300	<b>\$1,280</b>	\$61,900	<b>\$1,550</b>	\$75,700	<b>\$1,890</b>	\$90,600	<b>\$2,260</b>	\$116,000	<b>\$2,900</b>
County of Lennox and Addington	\$22,500	<b>\$560</b>	\$28,500	<b>\$710</b>	\$35,100	<b>\$880</b>	\$45,100	<b>\$1,130</b>	\$55,700	<b>\$1,390</b>	\$65,800	<b>\$1,650</b>	\$79,000	<b>\$1,970</b>	\$100,500	<b>\$2,510</b>	\$123,700	<b>\$3,090</b>
Prince Edward Division	\$24,100	<b>\$600</b>	\$28,900	<b>\$720</b>	\$38,000	<b>\$950</b>	\$46,400	<b>\$1,160</b>	\$57,400	<b>\$1,440</b>	\$66,300	<b>\$1,660</b>	\$77,900	<b>\$1,950</b>	\$98,300	<b>\$2,460</b>	\$127,000	<b>\$3,180</b>
County of Lennox + Addington + Prince Edward Division	\$23,000	<b>\$570</b>	\$28,700	<b>\$720</b>	\$36,200	<b>\$910</b>	\$46,000	<b>\$1,150</b>	\$56,600	<b>\$1,410</b>	\$66,300	<b>\$1,660</b>	\$78,400	<b>\$1,960</b>	\$100,500	<b>\$2,510</b>	\$125,900	<b>\$3,150</b>
County of Northumberland	\$23,200	<b>\$580</b>	\$28,900	<b>\$720</b>	\$37,600	<b>\$940</b>	\$45,500	<b>\$1,140</b>	\$54,800	<b>\$1,370</b>	\$66,300	<b>\$1,660</b>	\$81,200	<b>\$2,030</b>	\$98,300	<b>\$2,460</b>	\$125,900	<b>\$3,150</b>
City of Ottawa	\$23,600	<b>\$590</b>	\$34,200	<b>\$860</b>	\$46,000	<b>\$1,150</b>	\$58,300	<b>\$1,460</b>	\$70,700	<b>\$1,770</b>	\$85,100	<b>\$2,130</b>	\$100,500	<b>\$2,510</b>	\$121,500	<b>\$3,040</b>	\$156,900	<b>\$3,920</b>
City of Peterborough	\$21,700	<b>\$540</b>	\$27,800	<b>\$700</b>	\$35,400	<b>\$880</b>	\$43,700	<b>\$1,090</b>	\$53,000	<b>\$1,330</b>	\$63,600	<b>\$1,590</b>	\$76,200	<b>\$1,910</b>	\$91,700	<b>\$2,290</b>	\$117,100	<b>\$2,930</b>
UC of Prescott and Russell	\$23,200	<b>\$580</b>	\$28,100	<b>\$700</b>	\$35,800	<b>\$890</b>	\$44,200	<b>\$1,100</b>	\$53,000	<b>\$1,330</b>	\$66,300	<b>\$1,660</b>	\$80,100	<b>\$2,000</b>	\$97,200	<b>\$2,430</b>	\$124,800	<b>\$3,120</b>
County of Renfrew	\$21,000	<b>\$520</b>	\$27,400	<b>\$680</b>	\$37,100	<b>\$930</b>	\$46,800	<b>\$1,170</b>	\$57,900	<b>\$1,450</b>	\$71,300	<b>\$1,780</b>	\$85,100	<b>\$2,130</b>	\$101,600	<b>\$2,540</b>	\$129,300	<b>\$3,230</b>
<b>Southwestern</b>	\$22,100	<b>\$550</b>	\$29,800	<b>\$750</b>	\$39,300	<b>\$980</b>	\$48,600	<b>\$1,220</b>	\$58,300	<b>\$1,460</b>	\$69,400	<b>\$1,730</b>	\$83,400	<b>\$2,090</b>	\$100,500	<b>\$2,510</b>	\$129,300	<b>\$3,230</b>
City of Brantford	\$23,200	<b>\$580</b>	\$29,800	<b>\$750</b>	\$38,900	<b>\$970</b>	\$47,700	<b>\$1,190</b>	\$57,400	<b>\$1,440</b>	\$69,400	<b>\$1,730</b>	\$82,300	<b>\$2,060</b>	\$101,600	<b>\$2,540</b>	\$129,300	<b>\$3,230</b>
County of Bruce	\$21,900	<b>\$550</b>	\$27,400	<b>\$680</b>	\$35,800	<b>\$890</b>	\$44,200	<b>\$1,100</b>	\$53,500	<b>\$1,340</b>	\$63,200	<b>\$1,580</b>	\$76,400	<b>\$1,960</b>	\$98,300	<b>\$2,460</b>	\$134,800	<b>\$3,370</b>
Municipality of Chatham-Kent	\$19,400	<b>\$490</b>	\$27,000	<b>\$670</b>	\$33,600	<b>\$840</b>	\$41,500	<b>\$1,040</b>	\$49,500	<b>\$1,240</b>	\$58,300	<b>\$1,460</b>	\$70,300	<b>\$1,760</b>	\$85,100	<b>\$2,130</b>	\$108,300	<b>\$2,710</b>
County of Dufferin	\$25,000	<b>\$620</b>	\$31,800	<b>\$800</b>	\$40,200	<b>\$1,010</b>	\$51,300	<b>\$1,280</b>	\$63,600	<b>\$1,590</b>	\$78,400	<b>\$1,960</b>	\$92,800	<b>\$2,320</b>	\$113,800	<b>\$2,840</b>	\$145,800	<b>\$3,650</b>
County of Grey	\$18,800	<b>\$470</b>	\$26,300	<b>\$660</b>	\$32,300	<b>\$810</b>	\$40,700	<b>\$1,020</b>	\$49,100	<b>\$1,230</b>	\$58,300	<b>\$1,460</b>	\$71,300	<b>\$1,780</b>	\$87,800	<b>\$2,200</b>	\$116,000	<b>\$2,900</b>
County of Huron	\$20,500	<b>\$510</b>	\$26,700	<b>\$670</b>	\$34,200	<b>\$860</b>	\$43,300	<b>\$1,080</b>	\$52,100	<b>\$1,300</b>	\$61,900	<b>\$1,550</b>	\$75,100	<b>\$1,880</b>	\$92,800	<b>\$2,320</b>	\$125,900	<b>\$3,150</b>
County of Lambton	\$20,100	<b>\$500</b>	\$27,800	<b>\$700</b>	\$35,100	<b>\$880</b>	\$43,700	<b>\$1,090</b>	\$53,900	<b>\$1,350</b>	\$64,100	<b>\$1,600</b>	\$76,800	<b>\$1,920</b>	\$93,900	<b>\$2,350</b>	\$123,700	<b>\$3,090</b>
City of London	\$20,800	<b>\$520</b>	\$29,400	<b>\$730</b>	\$38,400	<b>\$960</b>	\$47,700	<b>\$1,190</b>	\$57,000	<b>\$1,430</b>	\$67,600	<b>\$1,690</b>	\$80,600	<b>\$2,020</b>	\$97,200	<b>\$2,430</b>	\$122,600	<b>\$3,070</b>
County of Norfolk	\$21,400	<b>\$540</b>	\$27,800	<b>\$700</b>	\$35,800	<b>\$890</b>	\$44,200	<b>\$1,100</b>	\$54,400	<b>\$1,360</b>	\$64,500	<b>\$1,610</b>	\$80,100	<b>\$2,000</b>	\$100,500	<b>\$2,510</b>	\$134,800	<b>\$3,370</b>
County of Oxford	\$24,500	<b>\$610</b>	\$30,700	<b>\$770</b>	\$40,700	<b>\$1,020</b>	\$50,800	<b>\$1,270</b>	\$60,500	<b>\$1,510</b>	\$72,400	<b>\$1,810</b>	\$85,100	<b>\$2,130</b>	\$102,700	<b>\$2,570</b>	\$128,200	<b>\$3,200</b>
City of St. Thomas	\$23,200	<b>\$580</b>	\$28,300	<b>\$710</b>	\$35,400	<b>\$880</b>	\$43,700	<b>\$1,090</b>	\$52,100	<b>\$1,300</b>	\$62,300	<b>\$1,560</b>	\$74,600	<b>\$1,860</b>	\$90,600	<b>\$2,260</b>	\$113,800	<b>\$2,840</b>
City of Stratford	\$24,100	<b>\$600</b>	\$31,400	<b>\$780</b>	\$40,700	<b>\$1,020</b>	\$49,100	<b>\$1,230</b>	\$57,900	<b>\$1,450</b>	\$68,900	<b>\$1,720</b>	\$82,900	<b>\$2,070</b>	\$101,600	<b>\$2,540</b>	\$129,300	<b>\$3,230</b>
Regional Municipality of Waterloo	\$24,500	<b>\$610</b>	\$34,000	<b>\$850</b>	\$45,100	<b>\$1,130</b>	\$55,200	<b>\$1,380</b>	\$66,300	<b>\$1,660</b>	\$78,400	<b>\$1,960</b>	\$92,800	<b>\$2,320</b>	\$111,600	<b>\$2,790</b>	\$142,500	<b>\$3,560</b>
County of Wellington	\$24,700	<b>\$620</b>	\$33,400	<b>\$830</b>	\$44,200	<b>\$1,100</b>	\$55,200	<b>\$1,380</b>	\$65,800	<b>\$1,650</b>	\$78,400	<b>\$1,960</b>	\$92,800	<b>\$2,320</b>	\$110,500	<b>\$2,760</b>	\$140,300	<b>\$3,510</b>
City of Windsor	\$19,700	<b>\$490</b>	\$27,600	<b>\$690</b>	\$36,200	<b>\$910</b>	\$44,600	<b>\$1,120</b>	\$53,500	<b>\$1,340</b>	\$63,200	<b>\$1,580</b>	\$75,700	<b>\$1,890</b>	\$92,800	<b>\$2,320</b>	\$120,400	<b>\$3,010</b>
<b>Northeastern</b>	\$19,700	<b>\$490</b>	\$26,500	<b>\$660</b>	\$32,900	<b>\$820</b>	\$41,500	<b>\$1,040</b>	\$49,900	<b>\$1,250</b>	\$60,100	<b>\$1,500</b>	\$72,900	<b>\$1,820</b>	\$88,400	<b>\$2,210</b>	\$117,100	<b>\$2,930</b>
Algoma District	\$18,300	<b>\$460</b>	\$25,900	<b>\$650</b>	\$30,700	<b>\$770</b>	\$38,000	<b>\$950</b>	\$45,500	<b>\$1,140</b>	\$53,900	<b>\$1,350</b>	\$65,000	<b>\$1,620</b>	\$80,100	<b>\$2,000</b>	\$105,000	<b>\$2,620</b>
Algoma DSSAB	\$18,300	<b>\$460</b>	\$25,400	<b>\$640</b>	\$28,900	<b>\$720</b>	\$35,400	<b>\$880</b>	\$42,900	<b>\$1,070</b>	\$50,800	<b>\$1,270</b>	\$61,000	<b>\$1,520</b>	\$75,100	<b>\$1,880</b>	\$100,500	<b>\$2,510</b>
Cochrane DSSAB	\$19,000	<b>\$480</b>	\$26,500	<b>\$660</b>	\$31,400	<b>\$780</b>	\$40,200	<b>\$1,010</b>	\$48,600	<b>\$1,220</b>	\$59,200	<b>\$1,480</b>	\$75,100	<b>\$1,890</b>	\$92,800	<b>\$2,320</b>	\$121,500	<b>\$3,040</b>
City of Greater Sudbury	\$21,400	<b>\$540</b>	\$28,700	<b>\$720</b>	\$37,600	<b>\$940</b>	\$46,000	<b>\$1,150</b>	\$55,700	<b>\$1,390</b>	\$66,700	<b>\$1,670</b>	\$79,000	<b>\$1,970</b>	\$97,200	<b>\$2,430</b>	\$123,700	<b>\$3,090</b>
Manitoulin District	\$23,600	<b>\$590</b>	\$26,300	<b>\$660</b>	\$32,700	<b>\$820</b>	\$42,900	<b>\$1,070</b>	\$52,100	<b>\$1,300</b>	\$65,000	<b>\$1,620</b>	\$76,200	<b>\$1,910</b>	\$90,600	<b>\$2,260</b>	\$112,700	<b>\$2,820</b>
Sudbury District	\$17,700	<b>\$440</b>	\$25,400	<b>\$640</b>	\$29,200	<b>\$730</b>	\$39,300	<b>\$980</b>	\$49,900	<b>\$1,250</b>	\$59,7							

## Average Apartment Rents, Ontario, 2022

Table 4. Average Rent by Bedroom Count

Regional Market Area	Bachelor Rent	1 Bedroom Rent	2 Bedroom Rent	3 Bedroom Rent	4+ Bedroom Rent	Total Bedroom Rent
<b>Ontario</b>	\$1,179	\$1,350	\$1,555	\$1,835	\$2,549	\$1,470
City of Toronto	\$1,316	\$1,537	\$1,811	\$2,083	\$2,633	\$1,673
<b>Central</b>	\$1,297	\$1,514	\$1,754	\$2,014	\$2,425	\$1,644
Regional Municipality of Durham	\$1,074	\$1,284	\$1,460	\$1,662	**	\$1,425
Regional Municipality of Halton	\$1,145	\$1,510	\$1,784	\$1,910	**	\$1,696
City of Hamilton	\$919	\$1,142	\$1,334	\$1,486	**	\$1,238
District Municipality of Muskoka	\$814	\$965	\$1,203	\$1,281	**	\$1,143
Regional Municipality of Niagara	\$858	\$1,071	\$1,260	\$1,389	**	\$1,199
Regional Municipality of Peel	\$1,148	\$1,484	\$1,666	\$1,849	\$1,768	\$1,601
County of Simcoe	\$985	\$1,226	\$1,430	\$1,572	**	\$1,338
Regional Municipality of York	\$1,048	\$1,383	\$1,539	\$1,881	**	\$1,489
<b>Eastern</b>	\$1,078	\$1,273	\$1,485	\$1,694	\$2,773	\$1,381
City of Cornwall	\$780	\$825	\$1,003	\$1,035	**	\$941
County of Hastings	\$913	\$1,109	\$1,295	\$1,579	**	\$1,245
City of Kawartha Lakes	\$777	\$1,070	\$1,292	\$1,294	**	\$1,169
Haliburton County	**	**	**	**	**	**
City of Kawartha Lakes + Haliburton County	\$777	\$1,070	\$1,292	\$1,294	**	\$1,169
City of Kingston	\$975	\$1,211	\$1,472	\$1,624	**	\$1,390
County of Lanark	**	\$900	\$1,119	**	**	\$982
UC of Leeds and Grenville	\$767	\$912	\$1,141	\$1,161	**	\$1,066
County of Lennox and Addington	**	\$913	\$989	**	**	\$955
Prince Edward Division	**	\$1,024	\$1,124	**	**	\$1,089
County of Lennox & Addington + Prince Edward Division	**	\$943	\$1,042	**	**	\$1,002
County of Northumberland	**	\$1,231	\$1,650	\$1,756	**	\$1,544
City of Ottawa	\$1,122	\$1,348	\$1,633	\$1,865	**	\$1,462
City of Peterborough	\$873	\$1,090	\$1,339	\$1,517	**	\$1,244
UC of Prescott and Russell	\$501	\$680	\$1,131	**	**	\$1,014
County of Renfrew	\$508	\$879	\$1,066	**	**	\$1,028
<b>Southwestern</b>	\$888	\$1,132	\$1,354	\$1,472	**	\$1,261
City of Brantford	\$885	\$1,165	\$1,259	\$1,326	**	\$1,233
County of Bruce	**	\$1,054	\$1,409	\$1,488	**	\$1,324
Municipality of Chatham-Kent	\$867	\$954	\$1,088	\$1,058	**	\$1,036
County of Dufferin	**	\$1,269	\$1,455	\$1,588	**	\$1,372
County of Grey	\$742	\$931	\$1,069	\$1,145	**	\$1,019
County of Huron	**	\$787	\$948	**	**	\$877
County of Lambton	\$873	\$1,011	\$1,221	\$1,554	**	\$1,142
City of London	\$863	\$1,127	\$1,400	\$1,617	**	\$1,291
County of Norfolk	\$610	\$882	\$1,021	**	**	\$979
County of Oxford	\$886	\$1,161	\$1,384	\$1,468	**	\$1,311
City of St. Thomas	\$790	\$1,042	\$1,292	**	**	\$1,208
City of Stratford	\$743	\$1,257	\$1,350	\$1,434	**	\$1,310
Regional Municipality of Waterloo	\$1,075	\$1,245	\$1,469	\$1,631	**	\$1,398
County of Wellington	\$989	\$1,324	\$1,490	\$1,504	**	\$1,424
City of Windsor	\$791	\$1,010	\$1,174	\$1,316	**	\$1,065
<b>Northeastern</b>	\$751	\$914	\$1,151	\$1,281	**	\$1,064
Algoma District	\$741	\$880	\$1,009	\$964	**	\$958
Algoma DSSAB	\$741	\$880	\$1,009	\$964	**	\$958
Cochrane DSSAB	\$570	\$944	\$1,062	\$1,120	**	\$1,004
City of Greater Sudbury	\$796	\$930	\$1,254	\$1,472	**	\$1,135
Manitoulin District	**	**	**	**	**	**
Sudbury District	**	**	**	**	**	**
Manitoulin - Sudbury DSSAB	**	**	**	**	**	**
Nipissing DSSAB	\$674	\$905	\$1,116	\$1,311	**	\$1,040
Parry Sound DSSAB	**	**	**	**	**	**
City of Sault Ste. Marie	\$746	\$917	\$1,087	\$1,005	**	\$1,015
Timiskaming DSSAB	**	**	**	**	**	**
<b>Northwestern</b>	\$751	\$956	\$1,168	\$1,446	**	\$1,084
Kenora DSSAB	**	\$836	\$1,008	**	**	\$911
Rainy River DSSAB	**	**	**	**	**	**
Thunder Bay DSSAB	\$757	\$964	\$1,175	\$1,457	**	\$1,094

Source: CMHC, Rental Market Survey, October 2022

\*\* Data suppressed to protect confidentiality, not statistically reliable or not available

Contact: Stewart Houghton | Community and Supportive Housing Division | [Housing.Research@ontario.ca](mailto:Housing.Research@ontario.ca)





# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Human Resources Committee  
**From:** Jackie Osti, Manager of Purchasing and Risk Management Services  
**Date:** Tuesday, November 21, 2023  
**Subject:** **2024 County Insurance Programme Renewal**

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### Background:

The County's insurance programme is managed by Intact Public Entities (IPE) and HSC-Marsh (HSC). IPE has managed the County's insurance programme since 2007 and as of the last renewal period made a corporate decision not to underwrite non-profit housing. Unfortunately, Ontario has seen a dramatic decrease in the number of insurers willing to underwrite multi-residential properties due to their high-risk profile. HSC offers guaranteed coverage to Ontario housing providers under the provisions of the Housing Services Act.

### Insurance Coverage Overview

#### Comprehensive General Liability (CGL)

Both IPE and HSC have the appropriate limits of CGL with a \$50,000 deductible per claim with no annual general aggregate. IPE's maximum CGL coverage is \$25M - \$15M Primary and \$10M Excess. HSC's maximum CGL coverage is \$30M - \$22.5 from the Claims Trust Fund underwriting the balance up to the maximum limit.

#### Property Insurance

IPE has property coverage (all risk) for buildings and contents at full replacement cost using a blanket limit. HSC has property coverage (all risk) for buildings and contents with a +15% capped limit.

#### Automobile

The County's licensed fleet is insured at full replacement cost with a \$10,000 deductible per claim.

### Insured values

Description	Insured Value
Property (County)	\$277,149,000 – includes contents and unlicensed equipment
Property (Housing)	\$310,117,737 – includes contents
Rental Income (Housing)	\$ 15,330,341 – based on declared market rent values
Licensed Fleet	\$ 20,020,000

## Claims Overview

### IPE

IPE was the County's primary insurer up to December 31, 2022. The County's housing insurance programme was assumed by HSC thereafter. Since 2007, the County has accumulated an estimated \$3,369,905 in insurable losses, our portion of the deductible is \$971,754. Open claims with IPE to date consist of eleven motor vehicle accidents, two slip and fall incidents occurring at social housing units and three residential tenant fires.

### HSC

Since binding insurance with HSC-March on January 1, 2023, three major fires have been reported at our residential housing buildings with damages estimated at approximately \$494,000 our portion of the deductible is \$150,000.

## Premium Increases

### IPE

The bottom-line increase is 8.4% which was impacted primarily by an increase of 16.5% for property which is a combination of a 9% inflation factor and the purchase of the Wellington District School Board properties plus a 13% increase on Owned Auto for six additional vehicles and having the fleet insured at full replacement value. IPE indicated that the insurance industry is entering a soft market which is positive news for future renewals.

### HSC

The bottom-line increase is 21.5% which directly relates to a significant increase in costly fire claims and the high cost to make repairs. The \$22.5M Claims Trust Fund was fully depleted by July. HSC uses the claims trust fund to self-insure against losses to avoid expensive underwriting costs. Even though HSC aggressively pursues subrogation there have been fewer opportunities to recover funds as most tenants do not have insurance.

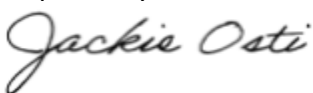
## Recommendation:

That the 2024 insurance programme renewal submitted by Intact Public Entities be accepted at the quoted premium of \$1,295,343.00; and

That the 2024 insurance programme renewal for housing submitted by HSC-Marsh be accepted at the total quoted premium of \$362,016.70; and

That staff be authorized to bind insurance as required.

Respectfully submitted,



Jackie Osti  
Manager  
Purchasing and Risk Management Services



# COUNTY OF WELLINGTON

## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Human Resources Committee  
**From:** Ken DeHart, County Treasurer  
**Date:** Tuesday, November 21, 2023  
**Subject:** **Ontario Municipal Partnership Fund Allocation - 2024**

### Background:

On October 20, 2023, the Province announced the Ontario Municipal Partnership Fund (OMPF) allocations for 2024. The OMPF is the province's main general assistance grant to municipalities. The province began to phase down the OMPF allocations in 2013. The OMPF consists of five components: Assessment Equalization, Northern Communities, Rural Communities, Northern and Rural Fiscal Circumstances and Transitional Assistance.

The provincial government will provide \$500 million to 390 municipalities in 2024. The OMPF primarily supports northern and rural communities, is unconditional, and can be used for local priorities.

### Impact on the County

The County's 2024 OMPF funding amount is identified entirely under transitional assistance. It should be noted that all of the funding components (other than transitional) are now targeted towards single and lower-tier municipalities. The OMPF formula no longer targets any funding towards upper-tier municipalities and as such, the County's funding allocation can be anticipated to decline for the foreseeable future.

In 2024, minimum funding guarantees have been set at 85% for southern Ontario. The County's 2024 OMPF allocation is now \$669,300; which is \$118,100 lower than its 2023 allocation (\$787,400). In total, the County has lost just over \$4.0 million in OMPF funding annually and over \$33.3 million cumulatively since 2012.

### Impact on Member Municipalities

There are once again in 2024 a number of shifts in OMPF funding depending on how the formula worked out for each of the County's member municipalities. Overall, there is a drop of \$186,200 in 2024 to municipalities in Wellington. The change in funding is summarized below:

Municipality	2023	2024	Difference
Centre Wellington	\$ 167,000	\$ 142,000	\$ (25,000)
Erin	\$ 600,800	\$ 602,700	\$ 1,900
Guelph/Eramosa	\$ 462,200	\$ 453,000	\$ (9,200)
Mapleton	\$ 938,600	\$ 914,800	\$ (23,800)
Minto	\$ 1,492,300	\$ 1,473,600	\$ (18,700)
Puslinch	\$ 423,100	\$ 433,800	\$ 10,700
Wellington North	\$ 1,355,900	\$ 1,351,900	\$ (4,000)
County of Wellington	\$ 787,400	\$ 669,300	\$ (118,100)
	<b>\$ 6,227,300</b>	<b>\$ 6,041,100</b>	<b>\$ (186,200)</b>

A summary of OMPF funding in Wellington and its member municipalities since the programme began its phase-down of funding in 2013 is summarized in the table below. Overall, OMPF funding has dropped by just over \$5.1 million in annual funding since 2012 for all Wellington County municipalities.

Municipality	2012	2020	2021	2022	2023	2024
Centre Wellington	\$ 999,700	\$ 271,700	\$ 231,000	\$ 196,400	\$ 167,000	\$ 142,000
Erin	\$ 654,000	\$ 591,100	\$ 592,600	\$ 594,800	\$ 600,800	\$ 602,700
Guelph/Eramosa	\$ 579,700	\$ 494,200	\$ 488,800	\$ 496,200	\$ 462,200	\$ 453,000
Mapleton	\$ 1,321,800	\$ 832,700	\$ 862,600	\$ 875,200	\$ 938,600	\$ 914,800
Minto	\$ 1,354,300	\$ 1,540,800	\$ 1,520,200	\$ 1,525,500	\$ 1,492,300	\$ 1,473,600
Puslinch	\$ 447,800	\$ 417,400	\$ 419,800	\$ 422,200	\$ 423,100	\$ 433,800
Wellington North	\$ 1,088,600	\$ 1,283,700	\$ 1,277,500	\$ 1,300,600	\$ 1,355,900	\$ 1,351,900
County of Wellington	\$ 4,720,200	\$ 1,281,900	\$ 1,089,700	\$ 926,300	\$ 787,400	\$ 669,300
	<b>\$ 11,166,100</b>	<b>\$ 6,713,500</b>	<b>\$ 6,482,200</b>	<b>\$ 6,337,200</b>	<b>\$ 6,227,300</b>	<b>\$ 6,041,100</b>

### Recommendation:

That the County Treasurer's report re: Ontario Municipal Partnership Fund Allocation - 2024 be received for information.

Respectfully submitted,



Ken DeHart, CPA, CGA  
County Treasurer



# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Human Resources Committee  
**From:** Ken DeHart, County Treasurer  
**Date:** Tuesday, November 21, 2023  
**Subject:** **Administration 2024 User Fees and Charges**

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### Background:

The authority to establish fees for County services is set out in various statutes, including:

- Part XII of the *Municipal Act*
- Section 23 of the *Public Libraries Act*
- Section 69 of the *Planning Act*

The attached schedule sets out the proposed user fees for 2024, and includes a comparison to 2023 rates. If necessary, new by-laws will be submitted to Council on November 30, 2023 and any new or revised fees will come into effect on January 1, 2024.

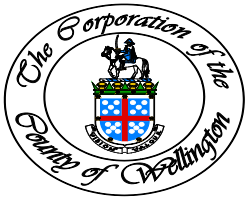
### Recommendation:

That the attached 2024 User Fees and Charges for Administration be approved.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Ken DeHart', with a stylized flourish extending to the right.

Ken DeHart, CPA, CGA  
County Treasurer



## COUNTY OF WELLINGTON 2024 USER FEES AND CHARGES

Programme/Service:	Administration
Department:	Office of the CAO and Clerk; Treasury Department
Governance:	Administration, Finance and Human Resources Committee

Description	2023 fee	2024 fee	% change	HST (add/incl/na)
Dishonoured payment fee (NSF cheques and electronic transfers)	\$35.00	\$35.00	0%	Incl
Dishonoured payment fee for Social Services Clients payments (NSF cheques and electronic transfers)	Bank service charge plus \$20.00, maximum of \$35.00	Bank service charge plus \$20.00, maximum of \$35.00	0%	Incl
Interest on overdue accounts	2% per month	2% per month	0%	N/A
Electric Vehicle Charging Station Fee	\$12.00/hour pro-rated by the minute plus flat fee of \$2.50 per session	\$12.00/hour pro-rated by the minute plus flat fee of \$2.50 per session	0%	Incl

**Note:**

Authority to impose fees and charges is set out in Part XII of the Municipal Act, 2001, S.O. 2001, c. 25 and in by-law #5779-22 of the Corporation of the County of Wellington.



# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Human Resources Committee  
**From:** Ken DeHart, County Treasurer  
**Date:** Tuesday, November 21, 2023  
**Subject:** **County-Wide 2024 User Fees and Charges**

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### Background:

The authority to establish fees for County services is set out in various statutes, including:

- Part XII of the *Municipal Act*
- Section 23 of the *Public Libraries Act*
- Section 69 of the *Planning Act*

The attached schedule sets out the proposed user fees for 2024, and includes a comparison to 2023 rates. If necessary, new by-laws will be submitted to Council on November 30, 2023, and any new or revised fees will come into effect on January 1, 2024. The attached schedules are reflective of any changes that were made at the committee level – with more information to come back in January to both the Library Board and SWS Committee.

Note that the Wellington Terrace and Economic Development User fees are not included with this package as they were deferred to the January committee meeting.

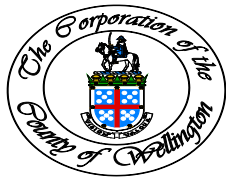
### Recommendation:

That the attached 2024 User Fees and Charges be approved.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Ken DeHart', with a stylized flourish extending to the right.

Ken DeHart, CPA, CGA  
County Treasurer



## COUNTY OF WELLINGTON 2024 USER FEES AND CHARGES

Programme/Service:	<b>Roads</b>
Department:	Engineering Services
Governance:	Roads Committee

Description	2023 fee	2024 fee	% change	HST (add/incl/na)
Driveway Entrance Permit – Residential, Farm, Field (Security deposit of \$2,000)	\$100.00	\$280.00	180%	N/A
Driveway Entrance Permit – Commercial, Industrial, etc. (Security deposit of \$3,500)	\$250.00	\$280.00	12%	N/A
Road Entrance Permit – Public, Private, Emergency (Security deposit of \$3,500)	\$500.00	\$500.00	0%	N/A
Road Occupancy Permit - Basic (Security deposit of \$500 + \$5.00 per metre of work greater than 100 metres in length)	\$100.00	\$280.00	180%	N/A
Road Occupancy Permit - Fibre Installation (Security deposit of \$500 + \$5.00 per metre of work greater than 100 metres in length)	\$250.00	\$280.00	12%	N/A
Oversize Load Permit - One-time	\$100.00	\$100.00	0%	N/A
Oversize Load Permit - Annual	\$400.00	\$400.00	0%	N/A
Utility Alignment Permit - under 50 metres	\$0.00	\$280.00	100%	N/A
Utility Alignment Permit - over 50 metres, base cost	\$0.00	\$2,000.00	100%	N/A
Utility Alignment Permit - over 50 metres, linear cost per metre	\$0.00	\$1.15	100%	N/A
Encroachment Agreements	\$100.00	\$280.00	180%	N/A
Lawyer charges for By-Laws	\$250.00	\$250.00	0%	Incl
Removal of sign pursuant to by-law # 4555-03	\$200.00 or actual cost, whichever is greater	\$200.00 or actual cost, whichever is greater	0%	Incl
Storage charge for signs removed pursuant to by-law #4555-03	\$20.00/day or \$2.00 per square metre of sign face per day, whichever is greater	\$20.00/day or \$2.00 per square metre of sign face per day, whichever is greater	0%	Incl

**Note:**

Authority to impose fees and charges is set out in Part XII of the Municipal Act, S.O. 2001, c. 25 and in by-law #5842-23 of the Corporation of the County of Wellington.





# COUNTY OF WELLINGTON

## 2024 USER FEES AND CHARGES

Programme/Service:	<b>Solid Waste Services</b>
Department:	Engineering Services
Governance:	Solid Waste Services Committee

Description	2023 fee	2024 fee	% change	HST (add/incl/ na)
Curbside User Pay Bags – large	\$2.00	\$2.00	0%	N/A
Curbside User Pay Bags – small	\$1.50	\$1.50	0%	N/A
<b>Landfill site and transfer station tipping fees</b>				
Tipping fees	\$125.00	\$130.00	4%	N/A
Landfills/transfer sites with scales	tonne	tonne		
	\$15.00	\$15.00	0%	N/A
	minimum	minimum		
	scale fee	scale fee		
Asbestos Surcharge	\$150	\$150	0%	N/A
Appliances (freon removed & tagged)	\$10.00	\$10.00	0%	N/A
Appliances (with freon)	\$25.00	\$25.00	0%	N/A
Freon removal	\$15.00 unit	\$15.00 unit	0%	N/A
Bagged waste in excess of minimum waste fee, up to 10 bags (or unbagged equivalent)	\$2.00 per bag	\$2.00 per bag	0%	N/A
<b>Waste reduction</b>				
Desk top blue boxes	\$3.50	\$3.50	0%	Incl
Blue Boxes (additional)	\$10.00	\$10.00	0%	Incl
Composters	\$50.00	\$50.00	0%	Incl
Green Cone Digester	\$100.00	\$100.00	0%	Incl
Green Bins	\$20.00	\$20.00	0%	Incl
Can Carts – new	\$95.00	\$95.00	0%	Incl
Can Carts – used	\$50.00	\$50.00	0%	Incl

### **Note:**

Authority to impose fees and charges is set out in Part XII of the Municipal Act, S.O. 2001, c. 25 and in by-law #5843-23 of the Corporation of the County of Wellington.



## COUNTY OF WELLINGTON 2024 USER FEES AND CHARGES

Programme/Service:	<b>Police Services</b>
Department:	Wellington County O.P.P.
Governance:	Wellington County Police Services Board

Description	2023 fee	2024 fee	% change	HST (add/ incl/na)
<b>Penalties and fines set out in other by-laws</b>				
Various parking fines as set out in By-Law 6000-23	Various	Various	--	N/A
At-fault false alarm fines (within a 12 month period commencing at the time of the first at-fault false alarm) as set out in Wellington County Police Services Board By-law #1-22 (1)	\$385.00 per occurrence	\$405.00 per occurrence	5%	N/A
<b>Taxicabs, Accessible Taxicabs and Limousines - By-Law 5605-19</b>				
Driver's Licence - New Application	\$100.00	\$100.00	--	N/A
Driver's Licence - Renewal	\$75.00	\$75.00	--	N/A
Vehicle Plate - New	\$100.00	\$100.00	--	N/A
Vehicle Plate - Renewal	\$75.00	\$75.00	--	N/A
Vehicle Plate - Transfer	\$40.00	\$40.00	--	N/A
Vehicle Plate - Replacement	\$40.00	\$40.00	--	N/A
<b>Vehicles for Hire - By-Law 5605-19</b>				
Business Licence - Class "A" - 100+ Vehicles	\$7,253 + \$0.18/Trip	\$7,253 + \$0.18/Trip	--	N/A
Business Licence - Class "B" - 25-99 Vehicles	\$2,469 + \$0.18/Trip	\$2,469 + \$0.18/Trip	--	N/A
Business Licence - Class "C" - 1-24 Vehicles	\$807 + \$0.18/Trip	\$807 + \$0.18/Trip	--	N/A
Various fines as set out in By-Law 5605-19	Various			N/A

### **Notes:**

- Authority to impose fees and charges is set out in Part XII of the Municipal Act, 2001, S.O. 2001, c. 25 and in by-law #1-22 of the Wellington County Police Services Board.
- All fees, other than At-Fault False Alarm Fines, are set out in Part XII of the Municipal Act, 2001, S.O. 2001, c. 25 and in by-laws #6000-23, #5605-19 and #5844-23 of the Corporation of the County of Wellington.



# COUNTY OF WELLINGTON 2024 USER FEES AND CHARGES

Programme/Service:	<b>Planning and Land Division</b>
Department:	Planning Department
Governance:	Planning and Land Division Committee

Description	2023 fee	2024 fee	% change	HST (add/ incl/na)
<b>Subdivision</b>				
Draft Plan of Subdivision application (1)	\$12,250	\$12,740	4%	N/A
Per Lot / Unit Fee				
0 - 25	\$170	\$180	6%	N/A
26 - 100	\$125	\$130	4%	N/A
101 - 200	\$90	\$95	6%	N/A
200+	\$75	\$80	7%	N/A
Director's Final Approval – Subdivision	\$3,010	\$3,130	4%	N/A
Major Plan Revision – Subdivision	\$7,230	\$7,520	4%	N/A
Minor Plan Revision – Subdivision	\$3,790	\$3,940	4%	N/A
Draft Approval Extension – Subdivision	\$1,300	\$1,350	4%	N/A
Emergency Extension – Subdivision	\$1,300	\$1,350	4%	N/A
<b>Condominium</b>				
Draft Plan of Condominium application (1)	\$22,050	\$22,930	4%	N/A
Per Lot / Unit Fee	\$215	\$220	2%	N/A
Director's Final Approval – Condominium	\$3,010	\$3,130	4%	N/A
Major Plan Revision – Condominium	\$7,230	\$7,520	4%	N/A
Minor Plan Revision – Condominium	\$3,790	\$3,940	4%	N/A
Draft Approval Extension – Condominium	\$1,300	\$1,350	4%	N/A
Emergency Extension – Condominium	\$1,300	\$1,350	4%	N/A
<b>Official Plan Amendment</b>				
County official plan amendment application (1)	\$18,170	\$18,900	4%	N/A
Local official plan amendment application (1)	\$3,390	\$3,530	4%	N/A
Minor/Small-Scale Pit or Quarry Official Plan Amendment Application (1)	\$23,730	\$24,680	4%	N/A
Complex Pit or Quarry Official Plan Amendment Application (1)	\$57,380	\$59,680	4%	N/A
<b>Part Lot Control</b>				
Per Lot / Unit Fee	\$115	\$120	4%	N/A
Part Lot Control By-law Director's Final Approval	\$1,010	\$1,050	4%	N/A
<b>Land Division</b>				
Severance application (1)(2)(3)	\$4,960	\$5,160	4%	N/A
Per additional lot created	\$2,070	\$2,150	4%	N/A
Severance registration (4)	\$1,860	\$1,930	4%	N/A
Change of Conditions for severance applications	\$1,720	\$1,790	4%	N/A

Tax Codes: Add = Tax is in addition to fee; Incl = Tax is included in fee; N/A = Tax not applicable



# COUNTY OF WELLINGTON

## 2024 USER FEES AND CHARGES

Programme/Service:	<b>Planning and Land Division</b>
Department:	Planning Department
Governance:	Planning and Land Division Committee

Description	2023 fee	2024 fee	% change	HST (add/ incl/na)
<b>Local Municipal Charges (5)</b>				
Hourly Rate	\$170	\$180	6%	N/A
Meeting Charge	\$335	\$350	4%	N/A
Rezoning Application Review (6)	\$7,180	\$7,470	4%	N/A
Site Plan Application Review	\$2,500	\$2,600	4%	N/A
Minor Variance Application Review	Hourly rate \$170 plus Meeting Charge of \$335 as applicable	Hourly rate \$180 plus Meeting Charge of \$350 as applicable	5%	N/A

### Notes:

- Peer Review** - the applicant is responsible for the full costs of undertaking peer reviews for any studies or drawings submitted in support of the application. These costs shall include a 10% administration fee
- Land Division/Severance** - validation of Title, Technical Severance, Mortgage Discharge is \$1,675
- Land Division/Severances – Multiple lots from same property** - Initial Application - \$5,160;  
Each Additional Lot Created - \$2,150
- Land Division/Severance** - Additional Registration Fee for each retained parcel(s) - \$885
- Local Municipal Charges** - are charged under the authority set out in Part XII of the Municipal Act, S.O. 2001, c. 25
- Rezoning application review** - does not include lifting of holding zone or extension of temporary use provisions. Hourly and meeting rates as applicable will apply in these cases.

All fees, other than Local Municipal Charges, are established under the authority of Section 69 of the Planning Act, R.S.O. 1990, c. P.13; all fees are under the authority of by-law #5839-23 of the Corporation of the County of Wellington.



## COUNTY OF WELLINGTON 2024 USER FEES AND CHARGES

Programme/Service:	Ontario Works
Department:	Social Services
Governance:	Social Services Committee

Description	2023 Fee	2024 Fee	% Change	HST (add/incl /na)
Photocopies (> 50 / month)	\$0.05/ pg	\$0.05/ pg	0%	Incl.
Fax jobs (in province, > 50 / month)	\$0.05/ pg	\$0.05/ pg	0%	Incl.
Fax jobs (out of province)	\$0.50/ pg	\$0.50/ pg	0%	Incl.
Printed material (> 50 /month)	\$0.05/ pg	\$0.05/ pg	0%	Incl.
Interpreter Services	\$30 / hr	\$30 / hr	0%	Incl.
Interpreter Services Charged to External Organizations	\$35 / hr + mileage	\$35 / hr + mileage	0%	Incl.

**Note:**

Authority to impose fees and charges is set out in Part XII of the Municipal Act, S.O. 2001, c. 25 and in by-law #5725-21 of the Corporation of the County of Wellington.



## COUNTY OF WELLINGTON 2024 USER FEES AND CHARGES

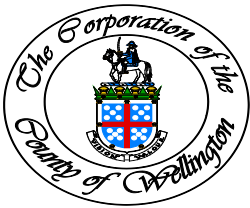
Programme/Service:	<b>County Museum and Archives</b>
Department:	Museum and Archives
Governance:	Information, Heritage and Seniors' Committee

Description	2023 fee	2024 fee	% change	HST (add/incl/ na)
<b>ARCHIVES:</b>				
Research fees 15 minutes	\$6.25	\$6.25	0%	Add
Research fees 1 hour	\$30.00	\$30.00	0%	Add
Photocopy fees 8.5x11	\$0.20	\$0.25	25%	Add
Photocopy fees 11x17	\$0.50	\$0.50	0%	Add
Digital microfilm copy 8.5x11/14	\$0.20	\$0.25	25%	Add
Digital microfilm copy 11x17	\$0.50	\$0.50	0%	Add
Digital Image via email	\$12.00	\$12.00	0%	Add
Digital Colour to Paper 4.5x5.5	\$8.00	\$8.00	0%	Add
Digital Colour to Paper 8.5x11	\$12.00	\$12.00	0%	Add
Digital Colour to Paper 11x17	\$18.00	\$18.00	0%	Add
Digital Colour to Paper, actual size	\$3.00	\$3.00	0%	Add
Freedom of Information–legislated fee	\$5.00	\$5.00	0%	N/A
<b>Museum Memberships</b>				
Single	\$50.00	\$50.00	0%	Add
Family	\$80.00	\$80.00	0%	Add
Corporate	\$500.00	\$500.00	0%	Add
<b>Programmes</b>				
Programmes – Museum	\$3.00	\$3.00	0%	N/A
Programmes - Outreach	\$50.00	\$50.00	0%	N/A
Kids Camp full day				
Member	\$200.00	\$200.00	0%	Add
Non member	\$200.00	\$250.00	25%	Add
Kids PD Day Camp full day				
Member	\$40.00	\$40.00	0%	Add
Non member	\$50.00	\$50.00	0%	Add
Group Tours	\$5/pp	\$5/pp	0%	Add
Events/Programmes/Festivals	\$5 - \$65/pp	\$5 - \$65/pp	0%	Add
<b>Aboyne Hall - setup, kitchen included</b>				
Aboyne Hall -Monday to Friday - Daytime 8:00am - 4:00pm/HR	N/A	\$25.00	N/A	Add
Aboyne Hall -Monday to Friday - Evening 4:00pm - 8:00pm/HR	N/A	\$34.00	N/A	Add
Aboyne Hall -Saturday or Sunday - Daytime 9:00am - 3:00pm/HR	N/A	\$65.00	N/A	Add
Aboyne Hall -Saturday or Sunday - Evening(before 8:00pm)/HR	N/A	\$150.00	N/A	Add
Aboyne Hall -Saturday or Sunday - Night(after 8:00pm)/HR	N/A	\$165.00	N/A	Add
Wedding reception - Aboyne Hall	\$1,500.00	\$2,000.00	33%	Add
<b>Nicholas Keith Room - setup, kitchen included</b>				
Nicholas Keith -Monday to Friday - Daytime 8:00am - 4:00pm/HR	N/A	\$15.00	N/A	Add
Nicholas Keith -Monday to Friday - Evening 4:00pm - 8:00pm/HR	N/A	\$24.00	N/A	Add
Nicholas Keith -Saturday or Sunday - Daytime 9:00am - 3:00pm/HR	N/A	\$55.00	N/A	Add
Nicholas Keith -Saturday or Sunday - Evening(before 8:00pm)/HR	N/A	\$150.00	N/A	Add
Nicholas Keith -Saturday or Sunday - Night(after 8:00pm)/HR	N/A	\$165.00	N/A	Add
Wedding reception - Nicholas Keith Room	\$800.00	\$1,000.00	25%	Add
<b>Heritage Barn Rental</b>				
Heritage Barn -Monday to Friday - Daytime 9:30am - 4:00pm/HR	N/A	\$37.50	N/A	Add
Heritage Barn -Monday to Friday - Evening 4:00pm - 8:00pm/HR	N/A	\$100.00	N/A	Add

Heritage Barn -Saturday or Sunday - Daytime 9:30am - 4:00pm/HR	N/A	\$100.00	N/A	Add
Heritage Barn -Saturday or Sunday - Evening 4:00pm - 8:00pm/HR	N/A	\$165.00	N/A	Add
Wedding Ceremony	\$900.00	\$1,000.00	11%	Add
Photos, Heritage Barn (during regular hours)	\$100.00	\$100.00	0%	Add
<b>Pavilion</b>				
Pavilion - Monday to Friday - Daytime 9:30am - 4:00pm/HR	N/A	\$75.00	N/A	Add
Pavilion - Monday to Friday - Evening 4:00pm - 8:00pm/HR	N/A	\$100.00	N/A	Add
Pavilion - Saturday or Sunday - Daytime 9:30am - 4:00pm/HR	N/A	\$100.00	N/A	Add
Pavilion - Saturday or Sunday - Evening 4:00pm - 8:00pm/HR	N/A	\$150.00	N/A	Add
Pavilion - Saturday or Sunday - Night (after 8:00pm)/HR	N/A	\$175.00	N/A	Add
Wedding reception	N/A	\$1,500.00	N/A	Add
<b>Victorian Garden</b>				
Victorian Garden - Daytime 9:30am - 4:00pm/HR	N/A	\$25.00	N/A	Add
Victorian Garden - Evening 4:00pm - 8:00pm/HR	N/A	\$75.00	N/A	Add
Victorian Garden Wedding Ceremony	\$630.00	\$700.00	11%	Add
<b>When Renter(s) Serving Alcohol</b>				
General Commercial Liability Insurance	\$150.00	\$150.00	0%	Add
<b>2023 Room Rentals - Nicholas Keith/Aboyne Hall - setup, kitchen included</b>				
M-F 1/2 day rental 4hrs or less during the day	\$60.00	N/A	N/A	Add
M-F 8:00am - 5:00pm	\$110.00	N/A	N/A	Add
M-F 5:00pm - 8:00pm	\$165.00	N/A	N/A	Add
Saturday or Sunday 1/2 day rental 4hrs. or less during day	\$165.00	N/A	N/A	Add
Saturday or Sunday 9:00am - 5:00pm	\$330.00	N/A	N/A	Add
Saturday or Sunday 5:00pm - 8:00pm	\$450.00	N/A	N/A	Add
Victorian Garden full day except weddings (9:00am - 5:00pm)	\$200.00	N/A	N/A	Add
Victorian Garden 4 hours or less during the day	\$100.00	N/A	N/A	Add
Victorian Garden - Evening 4:00pm - 8:00pm	\$300.00	N/A	N/A	Add
<b>2023 Barn Rental</b>				
M-F 1/2 day rental 4hrs or less during the day	\$150.00	N/A	N/A	Add
M-F 8:00am - 5:00pm	\$200.00	N/A	N/A	Add
M-F 5:00pm - 10:00pm	\$300.00	N/A	N/A	Add
Saturday or Sunday 1/2 day rental 4hrs. Or less during day	\$300.00	N/A	N/A	Add
Saturday or Sunday 9:00am - 4:00pm	\$500.00	N/A	N/A	Add
Saturday or Sunday 4:00pm - 8:00pm Except weddings	\$660.00	N/A	N/A	Add
Wedding - Aboyne Hall and Heritage Barn	\$2,400.00	N/A	N/A	Add
Wedding - Nicholas Keith and Heritage Barn	\$1,700.00	N/A	N/A	Add
Wedding - Aboyne Hall, Heritage Barn and Victorian Garden	\$3,030.00	N/A	N/A	Add
Wedding - Nicholas Keith Room, Heritage Barn and Victorian Garden	\$2,330.00	N/A	N/A	Add
Wedding - Aboyne Hall, Nicholas Keith and Victorian Garden	\$2,930.00	N/A	N/A	Add
Wedding - Aboyne Hall, Nicholas Keith and Heritage Barn	\$3,200.00	N/A	N/A	Add
Wedding - Aboyne Hall, Nicholas Keith, Heritage Barn and Victorian Garden	\$3,830.00	N/A	N/A	Add

**Notes:**

1. Authority to impose fees and charges is set out in Part XII of the Municipal Act, 2001, S.O. 2001, c. 25 and in by-law #5841-23 of the Corporation of the County of Wellington.
  2. Research fees would be HST exempt if they result from an F.O.I. request
- \* Minimum Cost to be determined on a case by case basis depending upon requirements
3. The Barn is open seasonally only, from May to October inclusive, weather permitting.



## COUNTY OF WELLINGTON 2024 USER FEES AND CHARGES

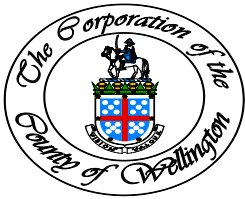
Programme/Service:	<b>County Library System</b>
Department:	Library
Governance:	Wellington County Public Library Board

Description	2023 fee	2024 fee	% change	HST (add/incl/na)
Non Resident Membership	\$120.00 per household	\$120.00 per household	0%	N/A
Membership Card Replacement	\$2.00	\$2.00	0%	Incl.
Photocopying/Printing/Scanning	\$0.20 per page	\$0.25 per page	25%	Incl.
Colour Printing	\$0.50 per page	\$0.50 per page	0%	Incl.
Faxing	\$2.00	\$2.00	0%	Incl.
Admin Fee For Lost or Damaged Books	\$3.00	\$3.00	0%	Incl.
Arthur, Clifford, Drayton, Elora, Fergus, Harriston, Hillsburgh, Mt. Forest, Puslinch, Aboyne Community Room Rental, Hillsburgh Kitchen <sup>2</sup>	\$110/per day	\$110/per day	0%	Add
	\$60/per half day	\$60/per half day	0%	Add
	\$15/per hour	\$15/per hour	0%	Add

### **Notes:**

1. Authority to impose fees and charges is set out in Section 23 of the Public Libraries Act, and in by-law #5840-23 of the Corporation of the County of Wellington.
2. Hillsburgh Meeting Room and Hillsburgh Kitchen are to be rented separately. Minimum four hours for Hillsburgh Kitchen Rental.





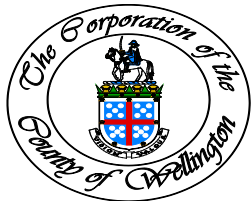
## COUNTY OF WELLINGTON 2024 USER FEES AND CHARGES

Programme/Service:	<b>Administration</b>
Department:	Office of the CAO and Clerk; Treasury Department
Governance:	Administration, Finance and Human Resources Committee

Description	2023 fee	2024 fee	% change	HST (add/incl/na)
Dishonoured payment fee (NSF cheques and electronic transfers)	\$35.00	\$35.00	0%	Incl
Dishonoured payment fee for Social Services Clients payments (NSF cheques and electronic transfers)	Bank service charge plus \$20.00, maximum of \$35.00	Bank service charge plus \$20.00, maximum of \$35.00	0%	Incl
Interest on overdue accounts	2% per month	2% per month	0%	N/A
Electric Vehicle Charging Station Fee	\$12.00/hour pro-rated by the minute plus flat fee of \$2.50 per session	\$12.00/hour pro-rated by the minute plus flat fee of \$2.50 per session	0%	Incl

**Note:**

Authority to impose fees and charges is set out in Part XII of the Municipal Act, 2001, S.O. 2001, c. 25 and in by-law #5779-22 of the Corporation of the County of Wellington.



# COUNTY OF WELLINGTON

## 2024 USER FEES AND CHARGES

Programme/Service:	<b>Children's Early Years</b>
Department:	Social Services
Governance:	Social Services Committee

Description		2023	2024	% change	HST (add/incl/na)
<b>Mount Forest, Palmerston, Wellington Place and Willowdale Child Care and Learning Centre</b>					
Infant - full day, 5 days per week	Per Day	\$30.65	\$30.65	0%	N/A
Infant - full day, less than 5 days per week	Per Day	\$36.70	\$36.70	0%	N/A
Infant - half day with lunch	Per Day	\$19.93	\$19.93	0%	N/A
Infant - half day with no lunch	Per Day	\$18.35	\$18.35	0%	N/A
Toddlers - full day, 5 days per week	Per Day	\$24.78	\$24.78	0%	N/A
Toddlers - weekly, less than 5 days per week	Per Day	\$27.13	\$27.13	0%	N/A
Toddlers - half day with lunch	Per Day	\$16.88	\$16.88	0%	N/A
Toddlers - half day no lunch	Per Day	\$14.53	\$14.53	0%	N/A
Preschool - full day, 5 days per week	Per Day	\$21.78	\$21.78	0%	N/A
Preschool - full day, less than 5 days per week	Per Day	\$24.03	\$24.03	0%	N/A
Preschool - half day with lunch	Per Day	\$13.98	\$13.98	0%	N/A
Preschool - half day no lunch	Per Day	\$12.20	\$12.20	0%	N/A
<b>Reaching IN...Reaching OUT (RIRO) and Bounce Back and Thrive (BBT)</b>					
RIRO Trainer Intensive	Per Participant	\$0.00	\$1,850.00	N/A	incl
BBT Trainer Intensive	Per Participant	\$0.00	\$1,850.00	N/A	incl
Mentor-Inten Model	Per Participant	\$0.00	\$818.00	N/A	incl

### Notes:

1. Authority to impose fees and charges is set out in Part XII of the Municipal Act, S.O. 2001, c. 25 and in by-law #5835-23 of the Corporation of the County of Wellington.
2. Parent Fees: parents will pay the lesser of the calculated affordable parent fee as determined by the income test (Reg. 262 - Day Nurseries Act) or the daily/weekly user fee listed in the above schedule.