

Programme Overview

Programme/Service:	Planning and Land Division
Department:	Planning
Governance:	Planning and Land Division Committee

Programme Description

- This budget covers the operation of the Planning Department (development services and policy division), the Land Division Committee, County Weed Inspectors and Tree Conservation Officers, as well as mapping/GIS projects, trail development and County Forest Management.
- The budget also includes funding for the Rural Water Quality Programme in partnership with the Grand River Conservation Authority; and the funding of the Wellington Source Water Protection Programme which includes the Risk Management Officer employed by the Township of Centre Wellington.
- The new Climate Change and Sustainability Division also falls within the Planning Department. This was developed as a result of Council's support of Future Focused - a Climate Change Mitigation Plan for the County of Wellington.

2022 Budget Highlights

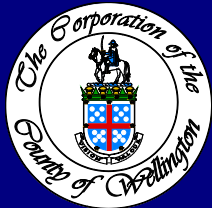
Operating Budget:

- The 2022 budget contains funding to implement some of the major components of the climate change mitigation plan. This include a home energy retrofit programme as well as a living labs study. These initiatives are expected to be largely funded from grants.
- A new contract position will be added to the Climate Change division to assist with data collection and analysis, grant funding applications, community engagement activities, and member municipality initiatives.
- A new contract position will be split between Climate Change and Smart Cities (in Economic Development). This position is intended to ensure the County can get maximum value from the opportunities the Our Food Future partnership is presenting.

Capital Budget:

- Continued investment in the Official Plan and Municipal Comprehensive Review (MCR) updates to ensure conformity with provincial policy
- Corporate Climate Change related capital initiatives total \$2.1 million and are included in the first two years of the forecast.

Staff Complement (Full time equivalents)	2021	2022
Planning and Development	15.0	15.0
Land Division Committee	2.0	2.0
Climate Change	1.0	2.1
Weed Inspection / Tree Cutting	0.5	0.5
Total	17.5	18.6
Current employee count: 19		



Performance Measures

Programme/Service:	Planning and Land Division
Department:	Planning
Governance:	Planning and Land Division Committee

Programme Goals and Objectives

The Wellington County Official Plan identifies the following concepts as fundamental beliefs:

- **Sustainable Development** that meets the need of the present without compromising the ability of future generations to meet their own need. **(Making the best decisions)**
- **Land Stewardship** recognizes that preserving natural features and protecting the environment is a shared value between government, community groups and landowners. County Council believes that all landowners are entitled to reasonable use and enjoyment of their land but they are also stewards of the land with responsibility to the community for the long-term environment health of their land. **(Providing the highest level and best quality services)**
- **Healthy Communities** are those which foster physical, mental, social and economic well being, provide residents with a sense of control over decisions which affect them, are designed to reduce the stress of daily living and meet the life-long needs of its residents and makes accessible employment, social, health, educational and recreational opportunities to all segments of the community. **(People as the main priority of Wellington County)**

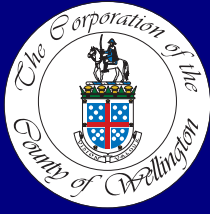
The County of Wellington Climate Change Mitigation Plan strives to integrate climate change into our decision-making by developing actions and policy to lead the community in the reduction of greenhouse gas emissions through the following goals and objectives:

- **Communicate** – develop a common understanding of climate change and climate change action to improve our collective climate literacy. **(People as the main priority of Wellington County)**
- **Connect** – leverage and expand interconnections across all levels of the community and corporation to build social infrastructure and support climate change action. **(Planning for and providing the best physical infrastructure)**
- **Build** – create policy, tools and programmes to support and amplify climate change action. **(Providing the highest level and best quality services)**
- **Act** – implement actions to support climate change prevention and preparedness by and for community members and the corporation. **(Providing the highest level and best quality services)**
- **Assess and Evaluate** – develop and report on metrics to measure the County's progress on reducing greenhouse gas emission and lowering climate change risk. Utilize measurements to iterate and inform climate actions. **(Making the best decisions)**

Performance Measures

In order to progress toward accomplishing the County's Strategic Action Plan and the Programme's goals and objectives, the following performance measures are considered:

	Actual	Projected		
	2020	2020	2021	2022
Percent of 2020 building permits in settlement areas	82%	80%	80%	80%
Percent of agricultural land retained since year 2000	99.6%	99.6%	99.6%	99.6%
Number of building permits issued	497	440	450	500
Corporate greenhouse gas emission % reduction yr/yr	N/A	N/A	N/A	1.0%
Community greenhouse gas emissions % reduction yr/yr	N/A	N/A	N/A	0.8%



COUNTY OF WELLINGTON

2022 OPERATING BUDGET

Programme/Service:

Planning and Land Division

Department:

Planning

Governance:

Planning and Land Division Committee

	2020	2020	2021	2021	2022	\$ Change	% Change
	Actuals	Budget	Preliminary Actuals	Budget	Budget	Budget	Budget
Revenue							
Grants & Subsidies	\$92,901	\$62,500	\$5,766	\$10,000	\$405,000	\$395,000	3,950.0%
Municipal Recoveries	\$315,605	\$180,000	\$375,367	\$290,000	\$290,000	\$ -	-
User Fees & Charges	\$1,017,999	\$809,800	\$1,005,938	\$932,000	\$957,000	\$25,000	2.7%
Other Revenue	\$2,162	\$ -	\$186	\$ -	\$ -	\$ -	-
Internal Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total Revenue	\$1,428,667	\$1,052,300	\$1,387,257	\$1,232,000	\$1,652,000	\$420,000	34.1%
Expenditure							
Salaries, Wages and Benefits	\$2,118,484	\$2,120,800	\$1,952,360	\$2,181,100	\$2,317,000	\$135,900	6.2%
Supplies, Material & Equipment	\$21,772	\$39,100	\$44,713	\$53,900	\$54,500	\$600	1.1%
Purchased Services	\$252,777	\$392,700	\$104,704	\$364,900	\$918,900	\$554,000	151.8%
Transfer Payments	\$729,724	\$831,700	\$439,933	\$725,000	\$725,000	\$ -	-
Insurance & Financial	\$42,241	\$44,900	\$40,105	\$45,400	\$40,000	(\$5,400)	(11.9%)
Internal Charges	\$4,305	\$6,600	\$7,394	\$6,600	\$6,600	\$ -	-
Total Expenditure	\$3,169,303	\$3,435,800	\$2,589,209	\$3,376,900	\$4,062,000	\$685,100	20.3%
Net Operating Cost / (Revenue)	\$1,740,636	\$2,383,500	\$1,201,952	\$2,144,900	\$2,410,000	\$265,100	12.4%
Debt and Transfers							
Transfer from Reserve	(\$116,668)	(\$106,700)	\$ -	(\$10,000)	\$ -	\$10,000	(100.0%)
Transfer to Capital	\$8,500	\$8,500	\$17,500	\$17,500	\$23,000	\$5,500	31.4%
Transfers to Reserve	\$18,850	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total Debt and Transfers	(\$89,318)	(\$98,200)	\$17,500	\$7,500	\$23,000	\$15,500	206.7%
NET COST / (REVENUE)	\$1,651,318	\$2,285,300	\$1,219,452	\$2,152,400	\$2,433,000	\$280,600	13.0%



COUNTY OF WELLINGTON
10 YEAR OPERATING BUDGET AND TAX RATE FORECAST
Planning

	Approved 2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
REVENUE											
Grants & Subsidies	10,000	405,000									
Municipal Recoveries	290,000	290,000	296,700	303,400	310,100	316,800	323,500	330,200	336,900	343,600	343,600
User Fees & Charges	932,000	957,000	968,300	976,600	984,900	993,300	999,600	1,008,100	1,034,200	1,061,200	1,082,100
Total Revenue	1,232,000	1,652,000	1,265,000	1,280,000	1,295,000	1,310,100	1,323,100	1,338,300	1,371,100	1,404,800	1,425,700
EXPENDITURES											
Salaries, Wages and Benefits	2,302,900	2,317,000	2,465,800	2,637,000	2,735,000	2,769,100	2,841,400	2,939,900	3,039,100	3,139,900	3,243,300
Supplies, Material & Equipment	53,900	54,500	46,600	47,800	49,000	50,200	51,400	52,400	53,200	54,000	54,600
Purchased Services	364,900	918,900	430,100	640,800	451,700	462,900	474,500	486,300	499,800	513,700	523,000
Transfer Payments	725,000	725,000	725,000	695,000	665,000	665,000	665,000	665,000	665,000	665,000	665,000
Insurance & Financial	47,900	40,000	42,600	45,800	47,400	47,900	49,100	50,900	52,900	54,600	56,600
Internal Charges	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600
Total Expenditures	3,501,200	4,062,000	3,716,700	4,073,000	3,954,700	4,001,700	4,088,000	4,201,100	4,316,600	4,433,800	4,549,100
Net Operating Cost / (Revenue)	2,269,200	2,410,000	2,451,700	2,793,000	2,659,700	2,691,600	2,764,900	2,862,800	2,945,500	3,029,000	3,123,400
yr/yr % change		6.2%	1.7%	13.9%	(4.8%)	1.2%	2.7%	3.5%	2.9%	2.8%	3.1%
DEBT AND TRANSFERS											
Transfer from Reserves	(10,000)										
Transfer to Capital	17,500	23,000	39,000					25,000			
Total Debt and Transfers	7,500	23,000	39,000					25,000			
TAX LEVY REQUIREMENT											
	2,276,700	2,433,000	2,490,700	2,793,000	2,659,700	2,691,600	2,764,900	2,887,800	2,945,500	3,029,000	3,123,400
yr/yr % change		6.9%	2.4%	12.1%	(4.8%)	1.2%	2.7%	4.4%	2.0%	2.8%	3.1%



County of Wellington
10 Year Capital Budget
Planning

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10 Year Total
Planning											
Planning and Trails											
Official Plan / MCR Update	230,000	180,000									410,000
Official Plan Review/Update		210,000					250,000				460,000
Total Planning and Trails	230,000	390,000					250,000				870,000
Climate Change Initiatives											
Adaptation Plan		180,000									180,000
Corporate Building Automation		26,000									26,000
Corporate EV Charging Infrastructure	80,000	1,570,000									1,650,000
Green Development Standards	100,000										100,000
Green Fleet Strategy		100,000									100,000
Total Climate Change Initiatives	180,000	1,876,000									2,056,000
Total Planning	410,000	2,266,000					250,000				2,926,000
Total	410,000	2,266,000					250,000				2,926,000
Sources of Financing											
Subsidies	50,000	770,000									820,000
Current Revenues	23,000	39,000					25,000				87,000
Reserves	130,000	1,106,000									1,236,000
Development Charges	207,000	351,000					225,000				783,000
Total Financing	410,000	2,266,000					250,000				2,926,000



Programme Overview

Programme/Service:	Green Legacy
Department:	Planning
Governance:	Planning and Land Division Committee

Programme Description

- The mission of the Green Legacy programme is to inspire and enable the Wellington County community to grow and plant trees to improve our environment for future generations.
- The Green Legacy is a dynamic programme that includes the growing of trees and community involvement in the process. The programme was established in 2004 and by the spring of 2022, over three million trees will have been distributed and planted within the County.
- Trees produced are distributed to Wellington County landowners, municipalities, organizations, schools and conservation authorities for planting in the County.

2022 Budget Highlights

- The 2022-2031 capital budget forecast includes end of lifecycle vehicle and equipment replacements totalling \$322,000.
- The building retrofit project addresses parking lot repairs and HVAC replacements at the southern nursery.

Staff Complement (Full time equivalents)	2021	2022
Green Legacy Manager	1.0	1.0
Brad Whitcombe Nursery	4.7	4.7
Northern Tree Nursery	2.5	2.5
Total	8.2	8.2
Current employee count: 13		



Performance Measures

Programme/Service: Green Legacy

Department: Planning

Governance: Planning and Land Division Committee

Programme Goals and Objectives

Green Legacy provides trees and volunteer experiences for students and the community of Wellington.

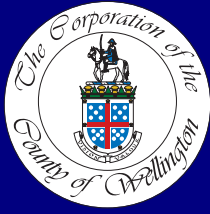
- Provide 175,000 high quality trees a year to residents of the County of Wellington. **(Providing the highest level and best quality services)**
- Provide a work and educational experience for all students from K-8 in the Upper Grand District School Board and the Wellington Catholic School Board. **(People as the main priority of Wellington County)**
- Provide volunteer opportunities for residents of Wellington County to assist in the production of Green Legacy trees. **(People as the main priority of Wellington County)**
- Provide trees and expertise to Wellington County member municipalities, conservation authorities and service groups. **(Providing the highest level and best quality services)**

Performance Measures

In order to progress toward accomplishing the County's Strategic Action Plan and the Programme's goals and objectives, the following performance measures are considered:

	Projected 2020	Actual 2020	Projected 2021	Projected 2022
Provide 175,000 high quality trees a year	175,000	165,305*	173,628	160,000*
Provide a work and education experience for all kids grades K-8	11,000	0*	0*	2,000*
Number of volunteer opportunities	750	0*	0*	500*
Provide trees to municipalities, conservation authorities and service groups	30,000	15,966*	28,050	30,000

*COVID 19 restrictions adversely affected volunteer opportunities and community projects.



COUNTY OF WELLINGTON

2022 OPERATING BUDGET

Programme/Service:

Green Legacy

Department:

Planning

Governance:

Planning and Land Division Committee

	2020	2020	2021	2021	2022	\$ Change	% Change
	Actuals	Budget	Preliminary Actuals	Budget	Budget	Budget	Budget
Revenue							
Sales Revenue	\$9,919	\$2,000	\$8,603	\$2,000	\$2,000	\$ -	-
Other Revenue	\$100	\$1,500	\$1,300	\$1,500	\$1,500	\$ -	-
Total Revenue	\$10,019	\$3,500	\$9,903	\$3,500	\$3,500	\$ -	-
Expenditure							
Salaries, Wages and Benefits	\$641,444	\$604,800	\$625,254	\$631,200	\$647,900	\$16,700	2.6%
Supplies, Material & Equipment	\$55,268	\$103,600	\$88,775	\$99,500	\$99,500	\$ -	-
Purchased Services	\$48,862	\$92,300	\$45,300	\$86,800	\$85,300	(\$1,500)	(1.7%)
Insurance & Financial	\$19,810	\$23,100	\$22,347	\$25,100	\$24,600	(\$500)	(2.0%)
Minor Capital Expenses	\$ -	\$5,000	\$ -	\$35,000	\$ -	(\$35,000)	(100.0%)
Internal Charges	\$796	\$5,600	\$30	\$5,600	\$5,600	\$ -	-
Total Expenditure	\$766,180	\$834,400	\$781,706	\$883,200	\$862,900	(\$20,300)	(2.3%)
Net Operating Cost / (Revenue)	\$756,161	\$830,900	\$771,803	\$879,700	\$859,400	(\$20,300)	(2.3%)
Debt and Transfers							
Transfer from Reserve	(\$7,438)	(\$5,000)	\$ -	(\$35,000)	\$ -	\$35,000	(100.0%)
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transfers to Reserve	\$ -	\$ -	\$30,000	\$30,000	\$30,000	\$ -	-
Total Debt and Transfers	(\$7,438)	(\$5,000)	\$30,000	(\$5,000)	\$30,000	\$35,000	(700.0%)
NET COST / (REVENUE)	\$748,723	\$825,900	\$801,803	\$874,700	\$889,400	\$14,700	1.7%



COUNTY OF WELLINGTON
10 YEAR OPERATING BUDGET AND TAX RATE FORECAST
Green Legacy

	Approved 2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
REVENUE											
Sales Revenue	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,100	2,100
Other Revenue	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Total Revenue	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,600	3,600
EXPENDITURES											
Salaries, Wages and Benefits	631,200	647,900	671,400	691,900	715,900	741,900	766,700	792,400	819,500	847,200	875,600
Supplies, Material & Equipment	99,500	99,500	102,800	109,900	109,800	113,400	117,100	124,500	124,500	128,100	130,500
Purchased Services	86,800	85,300	88,200	91,000	93,900	96,800	99,800	102,200	105,300	107,900	109,800
Insurance & Financial	25,100	24,600	27,000	28,600	30,300	32,300	34,100	36,400	38,600	40,900	43,900
Minor Capital Expenses	35,000			16,000	11,000	18,000	27,000		10,000	7,000	73,000
Internal Charges	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600
Total Expenditures	883,200	862,900	895,000	943,000	966,500	1,008,000	1,050,300	1,061,100	1,103,500	1,136,700	1,238,400
Net Operating Cost / (Revenue)	879,700	859,400	891,500	939,500	963,000	1,004,500	1,046,800	1,057,600	1,100,000	1,133,100	1,234,800
yr/yr % change		(2.3%)	3.7%	5.4%	2.5%	4.3%	4.2%	1.0%	4.0%	3.0%	9.0%
DEBT AND TRANSFERS											
Transfer from Reserves	(35,000)			(16,000)	(11,000)	(18,000)	(27,000)		(10,000)	(7,000)	(73,000)
Transfer to Reserves	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Total Debt and Transfers	(5,000)	30,000	30,000	14,000	19,000	12,000	3,000	30,000	20,000	23,000	(43,000)
TAX LEVY REQUIREMENT											
yr/yr % change		1.7%	3.6%	3.5%	3.0%	3.5%	3.3%	3.6%	3.0%	3.2%	3.1%



County of Wellington
10 Year Capital Budget
Green Legacy

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10 Year Total
Green Legacy											
Green Legacy Pick up Replacement			55,000								55,000
Green Legacy Van Replacement	45,000							57,000			102,000
Northern Nursery Pick Up Replacement							61,000				61,000
Skid Steer Replacement Northern		104,000									104,000
Southern Nursery Capital Retrofits	50,000										50,000
Total	95,000	104,000	55,000				61,000	57,000			372,000
Sources of Financing											
Reserves	95,000	104,000	55,000				61,000	57,000			372,000
Total Financing	95,000	104,000	55,000				61,000	57,000			372,000



Programme Overview

Programme/Service:	Community Emergency Management
Department:	Planning
Governance:	Planning and Land Division Committee

Programme Description

- The aim of emergency management is to address increasing public safety risks in Ontario communities by developing or improving emergency management programmes based upon international best practices.
- Emergency Management programmes include conducting training exercises; creating public awareness and education; and establishing an emergency response plan approved by Council.
- The programme also requires hazard identification and risk assessment for each municipality in the County. The responsibility for the development, implementation and maintenance of community emergency programmes is vested with the Community's Emergency Management Coordinator, who also acts as the CEMC for all seven member municipalities.

2022 Budget Highlights

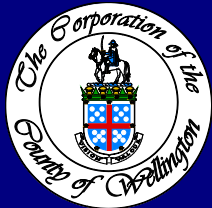
Operating Budget

- The addition of an Emergency Management student in 2022
- Fire safety training, which is funded by the County on behalf of all seven local municipalities, is continued throughout 2022-2031
- Annual subscription to the Weather Alert communication system, cost shared with the Roads Department

Capital Budget

- Two new initiatives identified in 2022: a generator replacement programme, to assist in the cost of generators located at paging / radio sites and an allocation for paging site battery replacements.
- Portable and mobile radio replacements in 2028
- Vehicle replacement scheduled for 2028

Staff Complement (Full time equivalents)	2021	2022
Community Emergency Management	4.0	4.3
Total	4.0	4.3
Current employee count: 4		



Performance Measures

Programme/Service:	Community Emergency Management
Department:	Planning
Governance:	Planning and Land Division Committee

Programme Goals and Objectives

The 2020 Wellington County and Member Municipality Emergency Response Plan outlines the five components of a risk based management approach:

- Prevention – actions taken to stop an emergency or disaster from occurring.
- Mitigation – actions taken to reduce the adverse impacts of an emergency or disaster.
- Preparedness – actions taken prior to an emergency or disaster to ensure an effective response.
- Response – the provision of emergency services and public assistance or intervention during or immediately after an incident in order to protect people, property, the environment, the economy and/or critical infrastructure.
- Recovery – the process of restoring a municipality including its residents, economy, environmental, critical infrastructure to a new normal and considering opportunities to build back better.

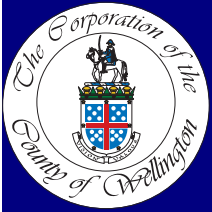
Wellington County has developed a risk-based emergency management programme that consists of the following prescribed elements that may include these five components:

- Development of Emergency Response (ER) Plans including Risk-based Emergency Response Plans and Service Continuity Plans. **(Making the best decisions)**
- Training for members of the Municipal Emergency Control Groups (MECG), support staff, and partner agencies and organizations. **(People as the main priority of Wellington County)**
- Public awareness and education on municipal risks to public safety and on personal preparedness for emergencies. **(Providing the highest level and best quality services)**
- Conduct exercises to test all or portions of the Emergency Response Plan, municipal specific plans/procedures and /or its partner response agencies plans/procedures. **(Providing the highest level and best quality services)**

Performance Measures

In order to progress toward accomplishing the County's Strategic Action Plan and the Programme's goals and objectives, the following performance measures are considered:

	Projected 2020	Actual 2020	Projected 2021	Projected 2022
Number of ER Plans developed or updated	N/A	N/A	13	20
Number of new MECG members trained	N/A	N/A	6	10
Number of public educational engagements conducted	N/A	N/A	9	12
Number of training exercises completed	N/A	N/A	9	11



COUNTY OF WELLINGTON

2022 OPERATING BUDGET

Programme/Service:

Community Emergency Management

Department:

Planning

Governance:

Planning and Land Division Committee

	2020	2020	2021	2021	2022	\$ Change	% Change
	Actuals	Budget	Preliminary Actuals	Budget	Budget	Budget	Budget
Expenditure							
Salaries, Wages and Benefits	\$304,007	\$342,000	\$336,311	\$365,800	\$414,600	\$48,800	13.3%
Supplies, Material & Equipment	\$345,084	\$25,700	\$295,660	\$9,900	\$10,900	\$1,000	10.1%
Purchased Services	\$390,566	\$194,200	\$466,793	\$200,500	\$198,500	(\$2,000)	(1.0%)
Transfer Payments	\$147,764	\$151,200	\$109,379	\$151,200	\$151,200	\$ -	-
Insurance & Financial	\$8,969	\$9,800	\$10,234	\$10,600	\$10,900	\$300	2.8%
Internal Charges	\$68,542	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total Expenditure	\$1,264,932	\$722,900	\$1,218,377	\$738,000	\$786,100	\$48,100	6.5%
Net Operating Cost / (Revenue)	\$1,264,932	\$722,900	\$1,218,377	\$738,000	\$786,100	\$48,100	6.5%
Debt and Transfers							
Transfer from Reserve	(\$606,169)	\$ -	(\$454,684)	\$ -	\$ -	\$ -	-
Transfer to Capital	\$300,000	\$300,000	\$ -	\$ -	\$ -	\$ -	-
Total Debt and Transfers	(\$306,169)	\$300,000	(\$454,684)	\$ -	\$ -	\$ -	-
NET COST / (REVENUE)	\$958,763	\$1,022,900	\$763,693	\$738,000	\$786,100	\$48,100	6.5%

*2021 Preliminary Actuals include County Wide COVID-19 Pandemic costs approximating \$580,000



COUNTY OF WELLINGTON
10 YEAR OPERATING BUDGET AND TAX RATE FORECAST
Emergency Management

	Approved 2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
REVENUE											
Total Revenue											
EXPENDITURES											
Salaries, Wages and Benefits	365,800	414,600	441,100	462,300	486,100	510,100	527,300	545,200	563,800	583,300	602,900
Supplies, Material & Equipment	9,900	10,900	11,000	26,900	11,200	11,300	11,400	27,300	11,600	11,700	11,800
Purchased Services	200,500	198,500	204,700	211,200	247,700	224,400	231,800	238,900	246,100	253,700	258,900
Transfer Payments	151,200	151,200	151,200	151,200	151,200	151,200	151,200	151,200	151,200	151,200	151,200
Insurance & Financial	10,600	10,900	11,900	12,800	13,500	14,300	15,100	15,800	16,600	17,600	18,600
Total Expenditures	738,000	786,100	819,900	864,400	909,700	911,300	936,800	978,400	989,300	1,017,500	1,043,400
Net Operating Cost / (Revenue)	738,000	786,100	819,900	864,400	909,700	911,300	936,800	978,400	989,300	1,017,500	1,043,400
yr/yr % change		6.5%	4.3%	5.4%	5.2%	0.2%	2.8%	4.4%	1.1%	2.9%	2.5%
DEBT AND TRANSFERS											
Total Debt and Transfers											
TAX LEVY REQUIREMENT	738,000	786,100	819,900	864,400	909,700	911,300	936,800	978,400	989,300	1,017,500	1,043,400
yr/yr % change		6.5%	4.3%	5.4%	5.2%	0.2%	2.8%	4.4%	1.1%	2.9%	2.5%



County of Wellington
10 Year Capital Budget
Emergency Management

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10 Year Total
Emergency Management											
CEM Vehicle Replacement							55,000				55,000
EM Portable and Mobile Radio Replacement							37,000				37,000
Generator Replacement Programme	75,000						55,000				130,000
Paging Site Battery Replacements	35,000					42,000					77,000
Total	110,000					42,000	147,000				299,000
Sources of Financing											
Reserves	110,000					42,000	147,000				299,000
Total Financing	110,000					42,000	147,000				299,000

COUNTY OF WELLINGTON
2022 Budget - Planning
Explanation of Significant Budget Items

Planning

Operating Budget

The proposed budget represents operating expenditures of \$4,062,000 along with offsetting revenues of \$1,652,000. Budget highlights are as follows:

Rural Water Quality

As reported to committee in October, the Source Water Protection Coordinator position (employed through Centre Wellington) had been delayed significantly due to the COVID-19 pandemic and has just recently been filled. As a result of the delay the position end date has been adjusted to end mid-year 2024. Previously the position was budgeted to end in 2023. The transfer payments line in the 10-year forecast will now reflect this change.

In September, Planning staff brought forth a report and five-year budget forecast in order to guide the implementation of the Future Focused climate change mitigation plan for the County. A separate cost centre within Planning has been established in order to track costs for climate change initiatives outlined in the five-year Climate Change forecast. The significant revenues and expenditures in 2022 related to the implementation of the plan are detailed in sections below.

Revenue

- Grants and subsidies revenue represents:
 1. \$280,000 for the Home Energy Retrofit Programme;
 2. \$125,000 for Living Labs
 3. At this time no funding confirmation is in place for either grant and the related programmes will not proceed without successful approval of the grant applications
- User fees and charges have been updated to reflect experience to date in 2021

Expenditures

- Two contract positions including:
 - A new Energy Data and Engagement Assistant (\$51,400 April 1st start date)
 - A new Sustainability Programme Assistant (\$51,400 April 1st start date)
 - This position is split with Smart Cities (in Economic Development) and is offset by \$30,000 in anticipated Smart Cities funding
- Two programmes anticipated to be partially offset by grants:
 1. Home Energy Retrofit Programme (\$350,000) – net cost of \$70,000 after grant
 2. Living Labs Study (\$150,000) – net cost of \$25,000 after grant
- Electronic Vehicle Adoption (\$50,000) by the community – including outreach and education

The overall levy impact from the implementation of the climate change mitigation plan under the Planning Department is anticipated to be just over \$250,000. In addition to this amount, \$10,000 has been budgeted throughout the forecast towards Social Housing building audits. This brings the overall County operating impacts of corporate climate change initiatives to close to \$260,000.

The overall net levy requirement for Planning in 2022 is \$2,433,000, which is a 13.1% increase from 2021. The majority of the increase is attributable to the above-mentioned climate change initiatives to be undertaken starting in 2022.

Capital Budget

In accordance with the Budget Management Policy, the list of capital works includes those initiatives that have a long-term benefit to the corporation and whose capital cost is at least \$25,000. Capital budgets are presented as inflated by 3.5% per year, which represents the five-year average of the non-residential construction price index. Projected capital spending of \$2.9 million includes:

- Additional budget to the existing Official Plan / MCR Update project to primarily cover the Municipal Comprehensive Review (MCR) component of the project.
- Future Official Plan updates include conformity/consistency with the Greenbelt Plan (2017), the Provincial Policy Statement (2020), and changes related to Source Water Protection Plans in Wellington County. Updates are included in 2023 and 2028.
- New to the forecast – Climate Change Initiatives projects as identified in the Corporate Climate Change Mitigation Plan are included in the forecast. Corporate items reflected in this budget total \$2.1 million and are funded through a mix of subsidies and the Climate Change Mitigation Reserve. **Note:** subsidies are included in this forecast however; no grant funding is secure at this time. Staff will evaluate project feasibility, as grant application results are communicated.
- Climate change initiatives affecting other departments are summarized below, and are budgeted within departmental budgets.

Department	Project	Year	Cost	Incremental Cost
Social Housing	Attic Insulation	2022-2025	225,000	225,000
Solid Waste Services	Pick up Truck EV Replacements	2023-2031	546,000	122,000
Roads	Pick up Truck EV Replacements	2024, 2027	810,000	312,000
Property	Pick up Truck EV Replacements	2025	128,000	18,000
CAO and Clerks	IT Van EV Replacement	2025	62,000	7,000
Library	Courier Van EV Replacement	2027	107,000	18,000
Total			\$1,878,000	\$702,000

COUNTY OF WELLINGTON
2022 Budget - Planning
Explanation of Significant Budget Items

Green Legacy

Operating Budget

The proposed budget represents operating expenditures of \$862,900 and offsetting revenues of \$3,500. Budget highlights are as follows:

Revenue

- Seedling sales and donations revenue from the Green Legacy programme have been maintained at \$3,500, but has varied widely from year-to-year

Expenditure

- Minor capital projects identified throughout the 10-year forecast include lifecycle facility replacements for building systems, structures and grounds. A corresponding transfer from the property reserve is included resulting in no levy impact.

The overall net levy requirement for the Green Legacy programme in 2022 is \$889,400, which is a 1.7% increase from 2021.

Capital Budget

- End of lifecycle vehicle and equipment replacements are included throughout the forecast for a total of \$322,000.
- The capital retrofit project includes a group of works that are capitalized to our asset registry but would not meet the capital threshold individually. The 2022 projects address the parking lot and HVAC replacements at the southern nursery.

COUNTY OF WELLINGTON
2022 Budget - Planning
Explanation of Significant Budget Items

Emergency Management

Operating Budget

COVID-related expenditures have been accumulated and funded through Emergency Management and have been unbudgeted. To date, these costs have been covered through emergency funding through upper-levels of government. We expect this will continue, although the County has Contingency and Stabilization reserves that could be utilized in the event that the funding does not. Budget highlights are as follows:

- Salaries, wages and benefits includes the addition of summer student hours in order to provide support for the Critical Infrastructure (CI) Common Operating Picture (COP) map, with photos and other more general updates.
- Purchased services includes a reduction (\$14,000) to the 9-1-1 contract amount as at the time of budget approval in 2021 the contract amount was still to be determined. This is offset by an additional software allocation in 2022 to bring the budget in line with the prior year budget.
- Fire safety training, which is funded by the County on behalf of all seven local municipalities, is continued throughout 2022-2031

Capital Budget

- An allocation for generator replacements is included in 2022 and 2028 that addresses the generators located at the paging / radio sites throughout the County, in partnership with the County's member municipalities. Additional details are provided through a separate report on this agenda.
- Paging site battery replacements are included in 2022 and 2027. The batteries supply twelve hours of power in the event of a power outage and are nearing the end of estimated life. Replacements are scheduled every five years.
- The capital forecast includes a vehicle replacement and the Emergency Management portable and mobile radios replacement in 2028.

The overall net levy requirement for the Emergency Management programme in 2022 is \$786,100, which is a 6.5% increase from 2021.