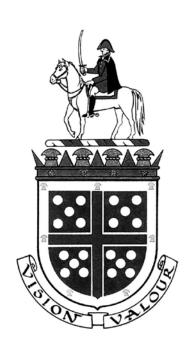
THE COUNTY OF WELLINGTON



CORPORATE FINANCIAL STATEMENTS

March 31, 2021





County of Wellington General Revenue & Expenditure

| | Annual | March | YTD | YTD | Remaining |
|-----------------------------------|-----------------|----------------|----------------|----------|----------------|
| | Budget | Actual \$ | Actual \$ | Actual % | Budget |
| Revenue | | | | | |
| Property Taxation | \$111,160,900 | \$26,618,200 | \$26,618,200 | 24% | \$84,542,700 |
| Grants and Subsidies | \$1,089,700 | \$0 | \$272,425 | 25% | \$817,275 |
| Sales Revenue | \$19,200 | \$0 | \$0 | 0% | \$19,200 |
| Other Revenue | \$2,837,000 | \$206,854 | \$(80,216) | (3%) | \$2,917,216 |
| Internal Recoveries | \$42,500 | \$2,191 | \$7,386 | 17% | \$35,114 |
| Total Revenue | \$115,149,300 | \$26,827,245 | \$26,817,795 | 23% | \$88,331,505 |
| Expenditures | | | | | |
| Supplies, Material, Equipment | \$29,300 | \$283 | \$1,304 | 4% | \$27,996 |
| Purchased Services | \$2,380,600 | \$42,971 | \$459,223 | 19% | \$1,921,377 |
| Insurance and Financial | \$1,365,600 | \$7,371 | \$219,283 | 16% | \$1,146,317 |
| Total Expenditures | \$3,775,500 | \$50,626 | \$679,810 | 18% | \$3,095,690 |
| NET OPERATING COST / (REVENUE) | \$(111,373,800) | \$(26,776,619) | \$(26,137,985) | 23% | \$(85,235,815) |
| Transfers | | | | | |
| Transfers from Reserves | \$(806,700) | \$(806,700) | \$(806,700) | 100% | \$0 |
| Transfer to Reserves | \$3,637,000 | \$0 | \$700,000 | 19% | \$2,937,000 |
| Total Transfers | \$2,830,300 | \$(806,700) | \$(106,700) | (4%) | \$2,937,000 |
| NET COST (REVENUE) | \$(108,543,500) | \$(27,583,319) | \$(26,244,685) | 24% | \$(82,298,815) |



County of Wellington County Council

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|-----------------|------------------|-----------------|---------------------|
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$972,200 | \$73,205 | \$219,610 | 23% | \$752,590 |
| Supplies, Material, Equipment | \$56,000 | \$2,027 | \$2,532 | 5% | \$53,468 |
| Purchased Services | \$232,800 | \$9,599 | \$29,657 | 13% | \$203,143 |
| Insurance and Financial | \$10,100 | \$753 | \$3,932 | 39% | \$6,168 |
| Total Expenditures | \$1,271,100 | \$85,583 | \$255,731 | 20% | \$1,015,369 |
| NET OPERATING COST / (REVENUE) | \$1,271,100 | \$85,583 | \$255,731 | 20% | \$1,015,369 |
| NET COST (REVENUE) | \$1,271,100 | \$85,583 | \$255,731 | 20% | \$1,015,369 |



County of Wellington Office of the CAO/Clerk

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Revenue | | | · | | |
| User Fees and Charges | \$600 | \$36 | \$74 | 12% | \$526 |
| Sales Revenue | \$20,000 | \$0 | \$0 | 0% | \$20,000 |
| Other Revenue | \$22,000 | \$1,683 | \$5,053 | 23% | \$16,947 |
| Internal Recoveries | \$1,605,800 | \$133,817 | \$401,450 | 25% | \$1,204,350 |
| Total Revenue | \$1,648,400 | \$135,535 | \$406,577 | 25% | \$1,241,823 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$4,028,000 | \$363,055 | \$1,008,729 | 25% | \$3,019,271 |
| Supplies, Material, Equipment | \$194,900 | \$25,471 | \$38,965 | 20% | \$155,935 |
| Purchased Services | \$1,525,300 | \$27,485 | \$779,257 | 51% | \$746,043 |
| Insurance and Financial | \$123,200 | \$60,128 | \$76,290 | 62% | \$46,910 |
| Internal Charges | \$2,100 | \$53 | \$67 | 3% | \$2,033 |
| Total Expenditures | \$5,873,500 | \$476,193 | \$1,903,308 | 32% | \$3,970,192 |
| NET OPERATING COST / (REVENUE) | \$4,225,100 | \$340,658 | \$1,496,731 | 35% | \$2,728,369 |
| Transfers | | | | | |
| Transfer to Reserves | \$300,000 | \$0 | \$300,000 | 100% | \$0 |
| Total Transfers | \$300,000 | \$0 | \$300,000 | 100% | \$0 |
| NET COST (REVENUE) | \$4,525,100 | \$340,658 | \$1,796,731 | 40% | \$2,728,369 |



Office of the CAO/Clerk

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|---------------------------------|-------------|----------|----------|-----------|-----------|--------|-----------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Technical Services | | | | | | | |
| 2020 Network Replacement | \$100,000 | \$0 | \$0 | \$64,181 | \$64,181 | 64 % | \$35,819 |
| 2021 Main Core Switches | \$120,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$120,000 |
| 2021 Wifi Unit Replacement | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| Advanced Malware Security | \$50,000 | \$0 | \$0 | \$42,473 | \$42,473 | 85 % | \$7,527 |
| Archive Storage Replacement | \$35,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$35,000 |
| Fire Suppression Data Centre | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| Firewall and VPN Replacement | \$70,000 | \$0 | \$0 | \$51,660 | \$51,660 | 74 % | \$18,340 |
| Point to Point Radios Guelph | \$30,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$30,000 |
| Subtotal Technical Services | \$555,000 | \$0 | \$0 | \$158,314 | \$158,314 | 29% | \$396,686 |
| Application Services | | | | | | | |
| Asset Management Software | \$350,000 | \$4,134 | \$4,134 | \$261,307 | \$265,441 | 76 % | \$84,559 |
| Financial Systems Software | \$45,000 | \$0 | \$0 | \$35,598 | \$35,598 | 79 % | \$9,402 |
| Kronos: Library Implementation | \$160,000 | \$68,172 | \$68,172 | \$0 | \$68,172 | 43 % | \$91,828 |
| Subtotal Application Services | \$555,000 | \$72,306 | \$72,306 | \$296,905 | \$369,211 | 67% | \$185,789 |
| Information Management | | | | | | | |
| Intranet Upgrade | \$67,000 | \$0 | \$0 | \$57,001 | \$57,001 | 85% | \$9,999 |
| Subtotal Information Management | \$67,000 | \$0 | \$0 | \$57,001 | \$57,001 | 85% | \$9,999 |
| Total Office of the CAO/Clerk | \$1,177,000 | \$72,306 | \$72,306 | \$512,220 | \$584,526 | 50 % | \$592,474 |



County of Wellington Treasury

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Revenue | | • | | | |
| Other Revenue | \$1,700 | \$0 | \$0 | 0% | \$1,700 |
| Internal Recoveries | \$561,000 | \$46,750 | \$140,250 | 25% | \$420,750 |
| Total Revenue | \$562,700 | \$46,750 | \$140,250 | 25% | \$422,450 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$2,077,600 | \$178,735 | \$493,777 | 24% | \$1,583,824 |
| Supplies, Material, Equipment | \$51,600 | \$3,621 | \$6,139 | 12% | \$45,461 |
| Purchased Services | \$565,700 | \$8,151 | \$181,553 | 32% | \$384,147 |
| Insurance and Financial | \$207,300 | \$17,226 | \$28,198 | 14% | \$179,102 |
| Internal Charges | \$3,000 | \$66 | \$287 | 10% | \$2,713 |
| Total Expenditures | \$2,905,200 | \$207,800 | \$709,954 | 24% | \$2,195,246 |
| NET OPERATING COST / (REVENUE) | \$2,342,500 | \$161,050 | \$569,704 | 24% | \$1,772,796 |
| Transfers | | | | | |
| Transfers from Reserves | \$(401,800) | \$0 | \$0 | 0% | \$(401,800) |
| Transfer to Reserves | \$175,000 | \$0 | \$175,000 | 100% | \$0 |
| Total Transfers | \$(226,800) | \$0 | \$175,000 | (77%) | \$(401,800) |
| NET COST (REVENUE) | \$2,115,700 | \$161,050 | \$744,704 | 35% | \$1,370,996 |



Human Resources

| | Annual | March | YTD | YTD | Remaining |
|-----------------------------------|-------------|-----------|-----------|----------|-------------|
| | Budget | Actual \$ | Actual \$ | Actual % | Budget |
| Revenue | | | | | |
| Other Revenue | \$26,800 | \$2,233 | \$6,703 | 25% | \$20,097 |
| Internal Recoveries | \$944,000 | \$78,666 | \$236,003 | 25% | \$707,997 |
| Total Revenue | \$970,800 | \$80,899 | \$242,706 | 25% | \$728,094 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$1,447,100 | \$131,924 | \$363,871 | 25% | \$1,083,229 |
| Supplies, Material, Equipment | \$156,100 | \$2,743 | \$8,704 | 6% | \$147,396 |
| Purchased Services | \$696,500 | \$118,400 | \$241,492 | 35% | \$455,008 |
| Transfer Payments | \$90,000 | \$0 | \$0 | 0% | \$90,000 |
| Insurance and Financial | \$283,300 | \$265,153 | \$269,645 | 95% | \$13,655 |
| Internal Charges | \$1,500 | \$52 | \$195 | 13% | \$1,305 |
| Total Expenditures | \$2,674,500 | \$518,272 | \$883,907 | 33% | \$1,790,593 |
| NET OPERATING COST / (REVENUE) | \$1,703,700 | \$437,372 | \$641,201 | 38% | \$1,062,499 |
| Transfers | | | | | |
| Transfers from Reserves | \$(582,200) | \$0 | \$0 | 0% | \$(582,200) |
| Total Transfers | \$(582,200) | \$0 | \$0 | 0% | \$(582,200) |
| NET COST (REVENUE) | \$1,121,500 | \$437,372 | \$641,201 | 57% | \$480,299 |



County of Wellington Property Services

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Revenue | | | | | |
| Licenses, Permits and Rents | \$1,242,700 | \$100,883 | \$321,622 | 26% | \$921,078 |
| User Fees and Charges | \$158,000 | \$5,460 | \$13,738 | 9% | \$144,262 |
| Other Revenue | \$27,500 | \$2,638 | \$7,836 | 28% | \$19,664 |
| Internal Recoveries | \$828,300 | \$67,242 | \$201,725 | 24% | \$626,575 |
| Total Revenue | \$2,256,500 | \$176,224 | \$544,921 | 24% | \$1,711,579 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$1,231,100 | \$104,152 | \$280,434 | 23% | \$950,666 |
| Supplies, Material, Equipment | \$217,500 | \$28,211 | \$46,645 | 21% | \$170,855 |
| Purchased Services | \$955,800 | \$79,297 | \$249,608 | 26% | \$706,192 |
| Insurance and Financial | \$70,700 | \$2,034 | \$48,070 | 68% | \$22,630 |
| Minor Capital Expenses | \$86,500 | \$7,991 | \$7,991 | 9% | \$78,509 |
| Debt Charges | \$292,100 | \$0 | \$36,060 | 12% | \$256,040 |
| Internal Charges | \$0 | \$446 | \$1,117 | 0% | \$(1,117) |
| Total Expenditures | \$2,853,700 | \$222,131 | \$669,927 | 23% | \$2,183,773 |
| NET OPERATING COST / (REVENUE) | \$597,200 | \$45,908 | \$125,005 | 21% | \$472,195 |
| Transfers | | | | | |
| Transfers from Reserves | \$(128,000) | \$0 | \$0 | 0% | \$(128,000) |
| Transfer to Reserves | \$754,300 | \$0 | \$650,000 | 86% | \$104,300 |
| Total Transfers | \$626,300 | \$0 | \$650,000 | 104% | \$(23,700) |
| NET COST (REVENUE) | \$1,223,500 | \$45,908 | \$775,005 | 63% | \$448,495 |



Property Services

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|--------------------------------|-------------|----------|----------|-------------|-------------|--------|-------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| 129 Wyndham: Tenant Elevator | \$200,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$200,000 |
| 15 Douglas: Window Replacement | \$120,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$120,000 |
| 2021 Building Condition Audits | \$47,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$47,000 |
| 21 Property Building Retrofits | \$135,000 | \$2,604 | \$2,604 | \$0 | \$2,604 | 2% | \$132,396 |
| Admin Centre: Cooling Systems | \$264,000 | \$0 | \$0 | \$219,282 | \$219,282 | 83% | \$44,718 |
| Admin Centre: Heating Replace | \$30,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$30,000 |
| Admin Centre: Lighting Upgrade | \$40,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$40,000 |
| Admin Centre: Pave Corner Lot | \$40,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$40,000 |
| Badenoch: Exterior Rehabilitat | \$80,000 | \$0 | \$1,360 | \$45,049 | \$46,409 | 58 % | \$33,591 |
| County Space Needs Study | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| Court House: HVAC Upgrades | \$135,000 | \$0 | \$0 | \$7,815 | \$7,815 | 6% | \$127,185 |
| Courthouse: Interior Upgrade | \$51,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$51,000 |
| Courthouse: Lighting Upgrade | \$40,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$40,000 |
| COVID HVAC Upgrades | \$400,000 | \$53,584 | \$83,710 | \$0 | \$83,710 | 21% | \$316,291 |
| Gaol: Facility Improvement | \$50,000 | \$0 | \$0 | \$39,105 | \$39,105 | 78% | \$10,895 |
| Gaol: Lighting Upgrade | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| Guelph Office Relocation | \$905,000 | \$0 | \$6,203 | \$881,034 | \$887,237 | 98% | \$17,763 |
| Total Property Services | \$2,687,000 | \$56,188 | \$93,876 | \$1,192,286 | \$1,286,162 | 48 % | \$1,400,838 |



County of Wellington Grants & Contributions

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Expenditures | | | | | |
| Transfer Payments | \$84,800 | \$73,954 | \$73,954 | 87% | \$10,846 |
| Debt Charges | \$377,000 | \$0 | \$(20,309) | (5%) | \$397,309 |
| Total Expenditures | \$461,800 | \$73,954 | \$53,645 | 12% | \$408,155 |
| NET OPERATING COST / (REVENUE) | \$461,800 | \$73,954 | \$53,645 | 12% | \$408,155 |
| Transfers | | | | | |
| Transfers from Reserves | \$(3,000) | \$0 | \$0 | 0% | \$(3,000) |
| Total Transfers | \$(3,000) | \$0 | \$0 | 0% | \$(3,000) |
| NET COST (REVENUE) | \$458,800 | \$73,954 | \$53,645 | 12% | \$405,155 |



County of Wellington POA Administration

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Revenue | | | | | |
| Municipal Recoveries | \$266,400 | \$20,342 | \$61,025 | 23% | \$205,375 |
| Total Revenue | \$266,400 | \$20,342 | \$61,025 | 23% | \$205,375 |
| NET OPERATING COST / (REVENUE) | \$(266,400) | \$(20,342) | \$(61,025) | 23% | \$(205,375) |
| Transfers | | | | | |
| Transfer to Reserves | \$80,000 | \$0 | \$80,000 | 100% | \$0 |
| Total Transfers | \$80,000 | \$0 | \$80,000 | 100% | \$0 |
| NET COST (REVENUE) | \$(186,400) | \$(20,342) | \$18,975 | (10%) | \$(205,375) |



POA Administration

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|--|----------------------|------------|------------|-----------------|-----------------|-------------|----------------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| 2020 POA Replacements 2021 POA Replacements | \$40,000 \$63,000 | \$0 \$0 | \$0 \$0 | \$22,794 \$0 | \$22,794 \$0 | 57 % 0 % | \$17,206 \$63,000 |
| Total POA Administration | \$103,000 | \$0 | \$0 | \$22,794 | \$22,794 | 22 % | \$80,206 |



Land Ambulance

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Expenditures | | | | | |
| Transfer Payments | \$4,705,500 | \$350,110 | \$1,050,329 | 22% | \$3,655,171 |
| Total Expenditures | \$4,705,500 | \$350,110 | \$1,050,329 | 22% | \$3,655,171 |
| NET OPERATING COST / (REVENUE) | \$4,705,500 | \$350,110 | \$1,050,329 | 22% | \$3,655,171 |
| Transfers | | | | | |
| Transfer to Reserves | \$600,000 | \$0 | \$600,000 | 100% | \$0 |
| Total Transfers | \$600,000 | \$0 | \$600,000 | 100% | \$0 |
| NET COST (REVENUE) | \$5,305,500 | \$350,110 | \$1,650,329 | 31% | \$3,655,171 |



Land Ambulance

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending March 31, 2021

| | Approved Budget | March Actual | Current Year | Previous Years | Total | % of Budget | Remaining Budget |
|--------------------------------|--------------------|-----------------|-----------------|-------------------|-----------|----------------|---------------------|
| | | | | | Total | Daaget | |
| County Led Projects | | | | | | | |
| Amb Station Feasibility Study | \$100,000 | \$0 | \$0 | \$16,078 | \$16,078 | 16% | \$83,922 |
| Erin Ambulance Station | \$500,000 | \$0 | \$0 | \$1,526 | \$1,526 | 0% | \$498,474 |
| Subtotal County Led Projects | \$600,000 | \$0 | \$0 | \$17,604 | \$17,604 | 3% | \$582,396 |
| City Led Projects | | | | | | | |
| 2019 Ambulance Equipment | \$158,000 | \$0 | \$0 | \$136,073 | \$136,073 | 86 % | \$21,927 |
| 2020 Amb Facilities & Studies | \$105,000 | \$0 | \$0 | \$45,389 | \$45,389 | 43% | \$59,611 |
| 2020 Ambulance Equipment | \$15,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$15,000 |
| 2020 Replacement Ambulances | \$160,000 | \$0 | \$0 | \$16,773 | \$16,773 | 10% | \$143,227 |
| 2021 Amb Facilities & Studies | \$15,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$15,000 |
| 2021 Ambulance Equipment | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| 2021 Ambulance IT Replacements | \$81,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$81,000 |
| 2021 Replacement Ambulances | \$300,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$300,000 |
| Subtotal City Led Projects | \$884,000 | \$0 | \$0 | \$198,234 | \$198,234 | 22% | \$685,766 |
| Total Land Ambulance | \$1,484,000 | \$0 | \$0 | \$215,839 | \$215,839 | 15 % | \$1,268,161 |



County of Wellington Public Health Unit

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|-----------------|------------------|-----------------|---------------------|
| Expenditures | | | | | |
| Supplies, Material, Equipment | \$0 | \$23,951 | \$70,701 | 0% | \$(70,701) |
| Purchased Services | \$0 | \$22,466 | \$22,749 | 0% | \$(22,749) |
| Transfer Payments | \$2,426,500 | \$0 | \$606,615 | 25% | \$1,819,885 |
| Debt Charges | \$347,100 | \$0 | \$(8,479) | (2%) | \$355,579 |
| Total Expenditures | \$2,773,600 | \$46,417 | \$691,586 | 25% | \$2,082,014 |
| NET OPERATING COST / (REVENUE) | \$2,773,600 | \$46,417 | \$691,586 | 25% | \$2,082,014 |
| NET COST (REVENUE) | \$2,773,600 | \$46,417 | \$691,586 | 25% | \$2,082,014 |



County of Wellington Roads and Engineering

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|-----------------|------------------|-----------------|---------------------|
| Revenue | | | | | |
| Municipal Recoveries | \$939,300 | \$84,199 | \$208,136 | 22% | \$731,164 |
| User Fees and Charges | \$358,000 | \$40,203 | \$48,213 | 13% | \$309,787 |
| Sales Revenue | \$420,000 | \$0 | \$448 | 0% | \$419,552 |
| Internal Recoveries | \$2,013,700 | \$393,802 | \$672,895 | 33% | \$1,340,805 |
| Total Revenue | \$3,731,000 | \$518,204 | \$929,692 | 25% | \$2,801,308 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$6,408,700 | \$687,013 | \$1,902,638 | 30% | \$4,506,062 |
| Supplies, Material, Equipment | \$6,845,600 | \$501,576 | \$1,808,253 | 26% | \$5,037,347 |
| Purchased Services | \$2,047,800 | \$207,159 | \$386,225 | 19% | \$1,661,575 |
| Insurance and Financial | \$623,300 | \$15,123 | \$505,777 | 81% | \$117,523 |
| Minor Capital Expenses | \$480,000 | \$0 | \$0 | 0% | \$480,000 |
| Debt Charges | \$927,600 | \$119,851 | \$84,058 | 9% | \$843,542 |
| Internal Charges | \$1,869,100 | \$391,038 | \$669,042 | 36% | \$1,200,058 |
| Total Expenditures | \$19,202,100 | \$1,921,760 | \$5,355,993 | 28% | \$13,846,107 |
| NET OPERATING COST / (REVENUE) | \$15,471,100 | \$1,403,556 | \$4,426,301 | 29% | \$11,044,799 |
| Transfers | | | | | |
| Transfers from Reserves | \$(794,300) | \$0 | \$0 | 0% | \$(794,300) |
| Transfer to Capital | \$10,513,500 | \$0 | \$10,513,500 | 100% | \$0 |
| Transfer to Reserves | \$5,050,000 | \$0 | \$4,400,000 | 87% | \$650,000 |
| Total Transfers | \$14,769,200 | \$0 | \$14,913,500 | 101% | \$(144,300) |
| NET COST (REVENUE) | \$30,240,300 | \$1,403,556 | \$19,339,801 | 64% | \$10,900,499 |



Roads and Engineering

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|------------------------------------|--------------|-----------|-----------|--------------|--------------|--------|-------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Roads General | | | | | | | |
| New Erin / Brucedale Shop | \$125,000 | \$0 | \$0 | \$20,667 | \$20,667 | 17% | \$104,333 |
| Rebuild Arthur Shop | \$2,200,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$2,200,000 |
| Roads Equipment 2021 | \$2,525,000 | \$0 | \$650,776 | \$0 | \$650,776 | 26% | \$1,874,224 |
| Various Facility Improv 2021 | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| Subtotal Roads General | \$4,950,000 | \$0 | \$650,776 | \$20,667 | \$671,443 | 14% | \$4,278,557 |
| Engineering | | | | | | | |
| 2020 Mill and Pave | \$754,000 | \$47 | \$59 | \$333,527 | \$333,587 | 44 % | \$420,413 |
| 2021 Pavement Condition Study | \$75,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$75,000 |
| 2021 Pavement Preservation | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$2,000,000 |
| 2021 Retaining Wall Inv & Cond | \$250,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$250,000 |
| 2021 Warranty Works | \$100,000 | \$23,316 | \$23,316 | \$0 | \$23,316 | 23 % | \$76,684 |
| Asset Management Hardware | \$45,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$45,000 |
| Culvert Condition Study | \$50,000 | \$0 | \$0 | \$2,962 | \$2,962 | 6% | \$47,038 |
| Intersection Safety Imprvmnts | \$500,000 | \$367,221 | \$367,512 | \$21,035 | \$388,547 | 78 % | \$111,453 |
| Storm Water Condition Review | \$500,000 | \$7,025 | \$95,174 | \$187,997 | \$283,171 | 57 % | \$216,829 |
| WR 109, Bridge Work Strategy | \$346,600 | \$6,306 | \$18,670 | \$112,059 | \$130,730 | 38 % | \$215,870 |
| Subtotal Engineering | \$4,620,600 | \$403,916 | \$504,732 | \$657,580 | \$1,162,313 | 25% | \$3,458,287 |
| Growth Related Construction | | | | | | | |
| Transportation Master Plan | \$290,000 | \$24,439 | \$24,439 | \$36,506 | \$60,946 | 21% | \$229,054 |
| WR 124 at WR 32 Intersection | \$1,135,000 | \$79,602 | \$79,602 | \$53,011 | \$132,612 | 12% | \$1,002,388 |
| WR 18 at Beatty Line Intersect | \$845,000 | \$0 | \$0 | \$26,709 | \$26,709 | 3% | \$818,291 |
| WR 18 at Gerrie Intersection | \$660,000 | \$0 | \$0 | \$29,489 | \$29,489 | 4% | \$630,511 |
| WR 18 at WR 26 Intersection | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| WR 46, WR 34 to 401 | \$11,939,200 | \$11,876 | \$12,639 | \$11,325,909 | \$11,338,548 | 95 % | \$600,652 |
| WR 7 @ 1st Line Roundabout | \$150,000 | \$0 | \$0 | \$38,118 | \$38,118 | 25 % | \$111,883 |
| WR124, Whitelaw Int to E of 32 | \$50,000 | \$0 | \$0 | \$7,410 | \$7,410 | 15% | \$42,590 |
| Subtotal Growth Related Constructi | \$15,169,200 | \$115,917 | \$116,680 | \$11,517,153 | \$11,633,832 | 77% | \$3,535,368 |



Roads and Engineering

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|--------------------------------|--------------|-----------|-----------|-------------|-------------|--------|-------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Roads Construction | | | | | _ | | |
| WR 124, Land & Utility GET Rd1 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$2,000,000 |
| WR 25, WR 52 to WR 42, 7 km | \$7,850,000 | \$0 | \$0 | \$2,955,651 | \$2,955,651 | 38 % | \$4,894,349 |
| WR 32, WR 33 to Con 2, 2.5 km | \$200,000 | \$5,284 | \$13,504 | \$74,696 | \$88,200 | 44 % | \$111,800 |
| WR 42 at WR 24 Interesection | \$75,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$75,000 |
| WR 45, Road/Slope @ WR 12 | \$550,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$550,000 |
| WR 5, WR 123 to Lett St Minto | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| WR 50, Third Line to WR 24 | \$6,125,000 | \$0 | \$0 | \$6,005,008 | \$6,005,008 | 98% | \$119,992 |
| WR 52, WR 124 to 9th Line | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| WR18 Geddes St Elora, RtngWall | \$125,000 | \$0 | \$0 | \$22,881 | \$22,881 | 18% | \$102,119 |
| Subtotal Roads Construction | \$17,125,000 | \$5,284 | \$13,504 | \$9,058,235 | \$9,071,739 | 53% | \$8,053,261 |
| Bridges | | | | | | | |
| WR 109, Bridges 128, 129 & 141 | \$1,300,000 | \$82,320 | \$82,320 | \$0 | \$82,320 | 6% | \$1,217,680 |
| WR 109, CR Bridge 4, B109133 | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| WR 109,CR Bridge 10 B109134 | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| WR 109,CR Bridge 6 B109132 | \$49,400 | \$0 | \$0 | \$34,874 | \$34,874 | 71% | \$14,526 |
| WR 11, Flax Bridge B011025 Rep | \$150,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$150,000 |
| WR 16, Bridge B016103, Rehab | \$150,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$150,000 |
| WR 16, Penfold Bridge, B016038 | \$200,000 | \$0 | \$0 | \$49,164 | \$49,164 | 25 % | \$150,836 |
| WR 17, Bridge B017114, Rehab | \$150,000 | \$6,707 | \$9,580 | \$12,990 | \$22,570 | 15% | \$127,430 |
| WR 17, Bridge B017115, Rehab | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| WR 18, Bridge B018105 Replace | \$660,000 | \$5,369 | \$11,088 | \$32,422 | \$43,510 | 7% | \$616,490 |
| WR 18, Carroll Creek B018090 | \$650,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$650,000 |
| WR 21,Badley Bridge,B021057 | \$8,000,000 | \$194,356 | \$366,069 | \$7,502,354 | \$7,868,423 | 98% | \$131,577 |
| WR 34, Bridge B034123, Rehab | \$150,000 | \$5,473 | \$9,596 | \$15,532 | \$25,128 | 17 % | \$124,872 |
| WR 35, Paddock Bridge, B035087 | \$200,000 | \$0 | \$0 | \$44,161 | \$44,161 | 22 % | \$155,839 |
| WR 36, Bridge B036086, Replace | \$75,000 | \$0 | \$0 | \$3,564 | \$3,564 | 5% | \$71,436 |
| WR 36, Bridge B036122, Replace | \$125,000 | \$0 | \$0 | \$57,020 | \$57,020 | 46 % | \$67,980 |
| WR 38, Bridge B038113, Replace | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| WR 42, Bridge B042111, Rehab | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| WR 7, Bosworth Bridge, B007028 | \$200,000 | \$10,940 | \$33,252 | \$78,290 | \$111,542 | 56 % | \$88,458 |
| WR 7, Bridge B007071, Rehab | \$220,000 | \$3,491 | \$8,230 | \$15,199 | \$23,429 | 11 % | \$196,571 |
| WR 7, Elora Gorge Xing B007059 | \$175,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$175,000 |
| Subtotal Bridges | \$12,754,400 | \$308,657 | \$520,135 | \$7,845,570 | \$8,365,705 | 66% | \$4,388,695 |



Roads and Engineering

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|------------------------------------|-------------|----------|----------|-------------|-------------|--------|-------------|
| _ | Budget | Actual | Year | Years | Total | Budget | Budget |
| Culverts | | _ | | | _ | | |
| 2021 Various Culvert Needs | \$200,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$200,000 |
| Municipal Drains | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| WR 109, Clvrt C109142, Replace | \$150,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$150,000 |
| WR 12, Culvert C12086, Replace | \$125,000 | \$0 | \$0 | \$73,399 | \$73,399 | 59 % | \$51,601 |
| WR 16, Clvrt C160090, Liner | \$800,000 | \$0 | \$0 | \$21,548 | \$21,548 | 3% | \$778,452 |
| WR 18, Culvert C180210, Liner | \$350,000 | \$1,989 | \$2,835 | \$91,545 | \$94,380 | 27 % | \$255,620 |
| WR 22, Clvrt C221110, Rehab | \$200,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$200,000 |
| WR 32, Culvert C320130, Liner | \$510,000 | \$0 | \$0 | \$55,022 | \$55,022 | 11 % | \$454,978 |
| WR 32, Culvert C321140 Replace | \$835,000 | \$0 | \$0 | \$50,548 | \$50,548 | 6% | \$784,452 |
| WR 7, Culvert C071040 Rehab | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| Subtotal Culverts | \$3,320,000 | \$1,989 | \$2,835 | \$292,061 | \$294,896 | 9% | \$3,025,104 |
| County Bridges on Local Roads | | | | | | | |
| Armstrong Bridge 000070, Rehab | \$1,050,000 | \$0 | \$0 | \$62,787 | \$62,787 | 6% | \$987,213 |
| Hagan's Bridge B000067, Rehab | \$200,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$200,000 |
| Subtotal County Bridges on Local R | \$1,250,000 | \$0 | \$0 | \$62,787 | \$62,787 | 5% | \$1,187,213 |
| Roads Resurfacing | | | | | | | |
| WR 109, WR 7 to WR 10, 5.9 km | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| WR 123, Palm to Teviotdale | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| WR 18, Beatty Ln - Hwy 6 1.2km | \$25,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$25,000 |
| WR 18, Fergus to Dufferin PH 1 | \$2,100,000 | \$17,631 | \$28,255 | \$70,520 | \$98,774 | 5% | \$2,001,226 |
| WR 22, WR 26 to 300m S of WR24 | \$2,000,000 | \$407 | \$8,148 | \$81,790 | \$89,937 | 4 % | \$1,910,063 |
| WR 30, WR 39 to WR86, 1.8km | \$1,000,000 | \$32,937 | \$37,907 | \$25,184 | \$63,091 | 6% | \$936,909 |
| WR 32, Int Hwy 7 & Twnshp Rd 3 | \$150,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$150,000 |
| WR 7, Rothsay to WR 11, 5.2 km | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| WR 86, WR 85 to SR 19, 4.1 km | \$2,937,500 | \$0 | \$0 | \$939,899 | \$939,899 | 32 % | \$1,997,601 |
| Subtotal Roads Resurfacing | \$8,412,500 | \$50,975 | \$74,309 | \$1,117,393 | \$1,191,701 | 14% | \$7,220,799 |
| | | | | | | | |



County of Wellington Solid Waste Services

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Revenue | | | | | |
| Grants and Subsidies | \$1,275,500 | \$3,088 | \$7,462 | 1% | \$1,268,038 |
| Licenses, Permits and Rents | \$19,100 | \$17,893 | \$17,893 | 94% | \$1,207 |
| User Fees and Charges | \$3,581,200 | \$289,971 | \$720,053 | 20% | \$2,861,147 |
| Sales Revenue | \$472,100 | \$50,053 | \$4,547 | 1% | \$467,553 |
| Internal Recoveries | \$839,800 | \$400 | \$400 | 0% | \$839,400 |
| Total Revenue | \$6,187,700 | \$361,404 | \$750,355 | 12% | \$5,437,345 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$2,683,600 | \$235,132 | \$665,302 | 25% | \$2,018,299 |
| Supplies, Material, Equipment | \$1,052,200 | \$22,285 | \$36,775 | 3% | \$1,015,425 |
| Purchased Services | \$8,719,000 | \$688,320 | \$1,344,081 | 15% | \$7,374,919 |
| Insurance and Financial | \$258,400 | \$14,699 | \$136,758 | 53% | \$121,642 |
| Debt Charges | \$27,400 | \$0 | \$0 | 0% | \$27,400 |
| Internal Charges | \$839,100 | \$191 | \$223 | 0% | \$838,877 |
| Total Expenditures | \$13,579,700 | \$960,627 | \$2,183,139 | 16% | \$11,396,561 |
| NET OPERATING COST / (REVENUE) | \$7,392,000 | \$599,222 | \$1,432,784 | 19% | \$5,959,216 |
| Transfers | | | | | |
| Transfers from Reserves | \$(344,700) | \$0 | \$0 | 0% | \$(344,700) |
| Transfer to Reserves | \$1,550,000 | \$0 | \$1,550,000 | 100% | \$0 |
| Total Transfers | \$1,205,300 | \$0 | \$1,550,000 | 129% | \$(344,700) |
| NET COST (REVENUE) | \$8,597,300 | \$599,222 | \$2,982,784 | 35% | \$5,614,516 |



Solid Waste Services

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending March 31, 2021

| | Approved Budget | March Actual | Current Year | Previous Years | Total | % of Budget | Remaining Budget |
|---------------------------------------|--------------------|-----------------|-----------------|-------------------|-------------|----------------|---------------------|
| SWS Administration | | | | | | | |
| Waste Management Strategy | \$300,000 | \$1,405 | \$1,405 | \$189,323 | \$190,729 | 64 % | \$109,271 |
| Subtotal SWS Administration | \$300,000 | \$1,405 | \$1,405 | \$189,323 | \$190,729 | 64% | \$109,271 |
| Equipment | | | | | | | |
| 2018 SWS Equipment | \$850,000 | \$0 | \$0 | \$666,955 | \$666,955 | 78 % | \$183,045 |
| 2021 SWS Equipment | \$90,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$90,000 |
| Subtotal Equipment | \$940,000 | \$0 | \$0 | \$666,955 | \$666,955 | 71% | \$273,045 |
| Landfill and Transfer Stations | | | | | | | |
| Riverstown Compliance Mitigati | \$500,000 | \$0 | \$1,984 | \$0 | \$1,984 | 0% | \$498,016 |
| Riverstown: Cell Dev Phase II | \$850,000 | \$0 | \$0 | \$833,534 | \$833,534 | 98% | \$16,466 |
| Riverstown: Leachate Syst Dev | \$2,600,000 | \$14,113 | \$14,113 | \$52,085 | \$66,198 | 3% | \$2,533,802 |
| Riverstown: New Cell Dev Ph I | \$100,000 | \$0 | \$0 | \$36,664 | \$36,664 | 37 % | \$63,336 |
| Site Impr - Rd Maint All Sites | \$100,000 | \$0 | \$0 | \$28,101 | \$28,101 | 28 % | \$71,899 |
| Subtotal Landfill and Transfer Statio | \$4,150,000 | \$14,113 | \$16,097 | \$950,384 | \$966,481 | 23% | \$3,183,519 |
| Closed Sites | | | | | | | |
| Elora Transfer clsd Nichol LF | \$1,300,000 | \$0 | \$0 | \$1,124,271 | \$1,124,271 | 86% | \$175,729 |
| Subtotal Closed Sites | \$1,300,000 | \$0 | \$0 | \$1,124,271 | \$1,124,271 | 86% | \$175,729 |
| Total Solid Waste Services | \$6,690,000 | \$15,518 | \$17,502 | \$2,930,934 | \$2,948,436 | 44 % | \$3,741,564 |



County of Wellington Planning

| | Annual | March | YTD | YTD | Remaining |
|-----------------------------------|-------------|-----------|-----------|----------|-------------|
| _ | Budget | Actual \$ | Actual \$ | Actual % | Budget |
| Revenue | | | | | |
| Grants and Subsidies | \$10,000 | \$0 | \$0 | 0% | \$10,000 |
| Municipal Recoveries | \$290,000 | \$41,197 | \$77,394 | 27% | \$212,606 |
| User Fees and Charges | \$932,000 | \$58,945 | \$128,005 | 14% | \$803,995 |
| Total Revenue | \$1,232,000 | \$100,142 | \$205,399 | 17% | \$1,026,601 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$2,181,100 | \$182,488 | \$518,988 | 24% | \$1,662,112 |
| Supplies, Material, Equipment | \$53,900 | \$2,378 | \$4,894 | 9% | \$49,006 |
| Purchased Services | \$364,900 | \$14,592 | \$42,337 | 12% | \$322,563 |
| Transfer Payments | \$725,000 | \$2,547 | \$0 | 0% | \$725,000 |
| Insurance and Financial | \$45,400 | \$3,530 | \$10,293 | 23% | \$35,107 |
| Internal Charges | \$6,600 | \$319 | \$857 | 13% | \$5,743 |
| Total Expenditures | \$3,376,900 | \$205,854 | \$577,369 | 17% | \$2,799,531 |
| NET OPERATING COST / (REVENUE) | \$2,144,900 | \$105,712 | \$371,970 | 17% | \$1,772,930 |
| Transfers | | | | | |
| Transfers from Reserves | \$(10,000) | \$0 | \$0 | 0% | \$(10,000) |
| Transfer to Capital | \$17,500 | \$0 | \$17,500 | 100% | \$0 |
| Total Transfers | \$7,500 | \$0 | \$17,500 | 233% | \$(10,000) |
| NET COST (REVENUE) | \$2,152,400 | \$105,712 | \$389,470 | 18% | \$1,762,930 |



Planning

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|--|-----------------------|----------------|----------------|------------------|------------------|-------------|-----------------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Official Plan / MCR Update Resurface Trestle Br Trail | \$415,000 \$40,000 | \$6,288 \$0 | \$6,288 \$0 | \$124,971 \$0 | \$131,259 \$0 | 32 % 0 % | \$283,741 \$40,000 |
| Total Planning | \$455,000 | \$6,288 | \$6,288 | \$124,971 | \$131,259 | 29 % | \$323,741 |



County of Wellington Green Legacy

| | Annual | March | YTD | YTD | Remaining |
|-----------------------------------|--------------------|--------------|----------------|----------|------------|
| Revenue | Budget | Actual \$ | Actual \$ | Actual % | Budget |
| Sales Revenue | \$2,000 | \$200 | \$1,380 | 69% | \$620 |
| Other Revenue | \$2,000 \$1,500 | \$200 \$0 | \$1,380 \$0 | 09% | \$1,500 |
| Total Revenue | | | • | | \$2,120 |
| Expenditures | \$3,500 | \$200 | \$1,380 | 39% | ΨΖ, ΙΖΟ |
| Salaries, Wages and Benefits | \$631,200 | \$63,055 | \$125,182 | 20% | \$506,018 |
| Supplies, Material, Equipment | \$99,500 | \$4,145 | \$10,138 | 10% | \$89,363 |
| Purchased Services | \$86,800 | \$2,697 | \$5,903 | 7% | \$80,897 |
| Insurance and Financial | \$25,100 | \$1,091 | \$13,637 | 54% | \$11,463 |
| Minor Capital Expenses | \$35,000 | \$0 | \$0 | 0% | \$35,000 |
| Internal Charges | \$5,600 | \$0 | \$0 | 0% | \$5,600 |
| Total Expenditures | \$883,200 | \$70,989 | \$154,860 | 18% | \$728,340 |
| NET OPERATING COST / (REVENUE) | \$879,700 | \$70,789 | \$153,480 | 17% | \$726,220 |
| Transfers | | | | | |
| Transfers from Reserves | \$(35,000) | \$0 | \$0 | 0% | \$(35,000) |
| Transfer to Reserves | \$30,000 | \$0 | \$30,000 | 100% | \$0 |
| Total Transfers | \$(5,000) | \$0 | \$30,000 | (600%) | \$(35,000) |
| NET COST (REVENUE) | \$874,700 | \$70,789 | \$183,480 | 21% | \$691,220 |



County of Wellington Emergency Management

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|-----------------|------------------|-----------------|---------------------|
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$365,800 | \$32,922 | \$89,901 | 25% | \$275,899 |
| Supplies, Material, Equipment | \$9,900 | \$23,579 | \$104,282 | 1053% | \$(94,382) |
| Purchased Services | \$200,500 | \$36,257 | \$188,400 | 94% | \$12,100 |
| Transfer Payments | \$151,200 | \$1,254 | \$0 | 0% | \$151,200 |
| Insurance and Financial | \$10,600 | \$787 | \$4,441 | 42% | \$6,159 |
| Total Expenditures | \$738,000 | \$94,800 | \$387,025 | 52% | \$350,975 |
| NET OPERATING COST / (REVENUE) | \$738,000 | \$94,800 | \$387,025 | 52% | \$350,975 |
| NET COST (REVENUE) | \$738,000 | \$94,800 | \$387,025 | 52% | \$350,975 |

Orporation Si

County of Wellington

Emergency Management

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|--------------------------------|----------|--------|----------|----------|----------|--------|-----------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| 2020 CEM Vehicle Replacement | \$50,000 | \$0 | \$32,715 | \$0 | \$32,715 | 65 % | \$17,285 |
| EM Portable / Mobile Radio Rep | \$30,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$30,000 |
| Total Emergency Management | \$80,000 | \$0 | \$32,715 | \$0 | \$32,715 | 41 % | \$47,285 |



Police Services

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Revenue | Duaget | Actual \$ | Actual \$ | Actual /0 | Duaget |
| Grants and Subsidies | \$263,300 | \$0 | \$0 | 0% | \$263,300 |
| Licenses, Permits and Rents | \$115,400 | \$9,725 | \$28,275 | 25% | \$87,125 |
| Fines and Penalties | \$52,000 | \$8,002 | \$12,424 | 24% | \$39,576 |
| User Fees and Charges | \$80,000 | \$0 | \$0 | 0% | \$80,000 |
| Other Revenue | \$16,000 | \$93 | \$178 | 1% | \$15,822 |
| Total Revenue | \$526,700 | \$17,820 | \$40,877 | 8% | \$485,823 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$146,300 | \$13,549 | \$35,040 | 24% | \$111,260 |
| Supplies, Material, Equipment | \$61,400 | \$2,985 | \$10,219 | 17% | \$51,181 |
| Purchased Services | \$687,100 | \$51,383 | \$123,233 | 18% | \$563,867 |
| Transfer Payments | \$16,940,000 | \$1,431,804 | \$4,305,412 | 25% | \$12,634,588 |
| Insurance and Financial | \$15,600 | \$296 | \$8,866 | 57% | \$6,734 |
| Minor Capital Expenses | \$62,000 | \$0 | \$0 | 0% | \$62,000 |
| Debt Charges | \$402,400 | \$84,619 | \$80,080 | 20% | \$322,320 |
| Internal Charges | \$1,600 | \$125 | \$236 | 15% | \$1,364 |
| Total Expenditures | \$18,316,400 | \$1,584,760 | \$4,563,086 | 25% | \$13,753,314 |
| NET OPERATING COST / (REVENUE) | \$17,789,700 | \$1,566,940 | \$4,522,209 | 25% | \$13,267,491 |
| Transfers | | | | | |
| Transfers from Reserves | \$(155,000) | \$0 | \$0 | 0% | \$(155,000) |
| Transfer to Reserves | \$90,000 | \$0 | \$90,000 | 100% | \$0 |
| Total Transfers | \$(65,000) | \$0 | \$90,000 | (138%) | \$(155,000) |
| NET COST (REVENUE) | \$17,724,700 | \$1,566,940 | \$4,612,209 | 26% | \$13,112,491 |



Police Services

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|-----------------------------------|-----------|--------|---------|----------|-------|--------|-----------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Facility Improvements | | | | | | | |
| Rockwood OPP: Air Conditioning | \$30,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$30,000 |
| Rockwood OPP: Furniture Repl | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| Subtotal Facility Improvements | \$80,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$80,000 |
| Equipment and Technology | | | | | | | |
| Parking Ticket Software | \$60,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$60,000 |
| Subtotal Equipment and Technology | \$60,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$60,000 |
| Total Police Services | \$140,000 | \$0 | \$0 | \$0 | \$0 | 0 % | \$140,000 |



County of Wellington Museum & Archives at WP

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Revenue | | | | | |
| Grants and Subsidies | \$54,800 | \$6,525 | \$6,525 | 12% | \$48,275 |
| Licenses, Permits and Rents | \$52,100 | \$(110) | \$33 | 0% | \$52,067 |
| User Fees and Charges | \$75,000 | \$2,100 | \$4,199 | 6% | \$70,801 |
| Sales Revenue | \$10,000 | \$151 | \$269 | 3% | \$9,731 |
| Other Revenue | \$0 | \$45 | \$788 | 0% | \$(788) |
| Total Revenue | \$191,900 | \$8,710 | \$11,814 | 6% | \$180,086 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$1,605,500 | \$148,645 | \$402,544 | 25% | \$1,202,956 |
| Supplies, Material, Equipment | \$150,800 | \$4,682 | \$11,170 | 7% | \$139,630 |
| Purchased Services | \$461,500 | \$53,245 | \$104,597 | 23% | \$356,903 |
| Insurance and Financial | \$60,900 | \$3,399 | \$30,419 | 50% | \$30,481 |
| Minor Capital Expenses | \$13,000 | \$0 | \$0 | 0% | \$13,000 |
| Internal Charges | \$0 | \$2,205 | \$3,618 | 0% | \$(3,618) |
| Total Expenditures | \$2,291,700 | \$212,176 | \$552,347 | 24% | \$1,739,353 |
| NET OPERATING COST / (REVENUE) | \$2,099,800 | \$203,466 | \$540,532 | 26% | \$1,559,268 |
| Transfers | | | | | |
| Transfer to Capital | \$70,000 | \$0 | \$70,000 | 100% | \$0 |
| Transfer to Reserves | \$27,000 | \$0 | \$0 | 0% | \$27,000 |
| Total Transfers | \$97,000 | \$0 | \$70,000 | 72% | \$27,000 |
| NET COST (REVENUE) | \$2,196,800 | \$203,466 | \$610,532 | 28% | \$1,586,268 |



Museum & Archives at WP

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|--------------------------------|-------------|---------|---------|-------------|-------------|--------|-------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Facility Improvements | | | | | | | |
| 2021 Driveway Rehab | \$150,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$150,000 |
| 2021 Reshingle M&A Roof | \$45,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$45,000 |
| WP& Artifact Storage Buildings | \$730,000 | \$0 | \$0 | \$218,900 | \$218,900 | 30 % | \$511,100 |
| Subtotal Facility Improvements | \$925,000 | \$0 | \$0 | \$218,900 | \$218,900 | 24% | \$706,100 |
| Programming | | | | | | | |
| Poultry House Restoration | \$25,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$25,000 |
| Subtotal Programming | \$25,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$25,000 |
| Wellington Place | | | | | | | |
| Commons Development | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| Groves Hospital Grant | \$3,882,000 | \$1,608 | \$2,148 | \$2,554,366 | \$2,556,514 | 66 % | \$1,325,486 |
| Wellington Place Signage | \$150,000 | \$0 | \$0 | \$128,084 | \$128,084 | 85 % | \$21,916 |
| Subtotal Wellington Place | \$4,132,000 | \$1,608 | \$2,148 | \$2,682,450 | \$2,684,598 | 65% | \$1,447,402 |
| Total Museum & Archives at WP | \$5,082,000 | \$1,608 | \$2,148 | \$2,901,350 | \$2,903,498 | 57 % | \$2,178,502 |



County of Wellington Library Services

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Revenue | Daagot | Αστααί ψ | 7 totaar y | 7101441 70 | Daagot |
| Grants and Subsidies | \$148,500 | \$0 | \$0 | 0% | \$148,500 |
| Municipal Recoveries | \$30,000 | \$0 | \$0 | 0% | \$30,000 |
| Licenses, Permits and Rents | \$50,000 | \$0 | \$7,410 | 15% | \$42,590 |
| User Fees and Charges | \$86,200 | \$195 | \$593 | 1% | \$85,607 |
| Sales Revenue | \$8,100 | \$219 | \$709 | 9% | \$7,391 |
| Other Revenue | \$0 | \$80 | \$658 | 0% | \$(658) |
| Total Revenue | \$322,800 | \$495 | \$9,371 | 3% | \$313,429 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$4,698,000 | \$421,558 | \$1,162,605 | 25% | \$3,535,395 |
| Supplies, Material, Equipment | \$875,800 | \$60,046 | \$178,910 | 20% | \$696,890 |
| Purchased Services | \$1,229,800 | \$115,512 | \$341,469 | 28% | \$888,331 |
| Insurance and Financial | \$111,500 | \$8,358 | \$53,117 | 48% | \$58,383 |
| Debt Charges | \$568,000 | \$142,402 | \$134,023 | 24% | \$433,977 |
| Internal Charges | \$3,000 | \$431 | \$799 | 27% | \$2,201 |
| Total Expenditures | \$7,486,100 | \$748,309 | \$1,870,923 | 25% | \$5,615,177 |
| NET OPERATING COST / (REVENUE) | \$7,163,300 | \$747,814 | \$1,861,551 | 26% | \$5,301,749 |
| Transfers | | | | | |
| Transfers from Reserves | \$(178,300) | \$0 | \$0 | 0% | \$(178,300) |
| Transfer to Capital | \$90,000 | \$0 | \$90,000 | 100% | \$0 |
| Transfer to Reserves | \$360,000 | \$0 | \$360,000 | 100% | \$0 |
| Total Transfers | \$271,700 | \$0 | \$450,000 | 166% | \$(178,300) |
| NET COST (REVENUE) | \$7,435,000 | \$747,814 | \$2,311,551 | 31% | \$5,123,449 |



Library Services

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|--------------------------------|-----------|----------|----------|-----------|-----------|--------|-----------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Facility Improvements | | | | | | | |
| 2021 Library Capital Retrofits | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| Erin Branch: New Construction | \$550,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$550,000 |
| Hillsburgh Branch: Sidewalk | \$30,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$30,000 |
| Subtotal Facility Improvements | \$630,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$630,000 |
| Programming | | | | | | | |
| 2021 Branch Improvements FF&E | \$60,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$60,000 |
| Branch Impro: Technology | \$75,000 | \$13,474 | \$16,602 | \$41,791 | \$58,394 | 78% | \$16,606 |
| Catalogue Software Enhancement | \$45,000 | \$0 | \$0 | \$36,837 | \$36,837 | 82% | \$8,163 |
| Collection Enhancement | \$60,000 | \$6,675 | \$12,952 | \$38,186 | \$51,137 | 85% | \$8,863 |
| Library Catalogue Replacement | \$30,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$30,000 |
| Subtotal Programming | \$270,000 | \$20,149 | \$29,554 | \$116,814 | \$146,368 | 54% | \$123,632 |
| Total Library Services | \$900,000 | \$20,149 | \$29,554 | \$116,814 | \$146,368 | 16 % | \$753,632 |



County of Wellington Ontario Works

Statement of Operations as of

31 Mar 2021

| | Annual | March | YTD | YTD | Remaining |
|-----------------------------------|--------------|-------------|-------------|----------|--------------|
| | Budget | Actual \$ | Actual \$ | Actual % | Budget |
| Revenue | | | | | |
| Grants and Subsidies | \$24,053,000 | \$1,640,273 | \$4,879,470 | 20% | \$19,173,530 |
| Municipal Recoveries | \$3,189,400 | \$247,001 | \$683,477 | 21% | \$2,505,923 |
| Internal Recoveries | \$64,000 | \$3,794 | \$8,220 | 13% | \$55,780 |
| Total Revenue | \$27,306,400 | \$1,891,068 | \$5,571,166 | 20% | \$21,735,234 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$6,658,800 | \$572,164 | \$1,564,436 | 23% | \$5,094,364 |
| Supplies, Material, Equipment | \$185,600 | \$11,322 | \$72,087 | 39% | \$113,513 |
| Purchased Services | \$465,100 | \$27,634 | \$73,247 | 16% | \$391,853 |
| Social Assistance | \$19,606,700 | \$1,215,207 | \$3,689,376 | 19% | \$15,917,324 |
| Transfer Payments | \$194,500 | \$49,506 | \$49,506 | 25% | \$144,994 |
| Insurance and Financial | \$111,300 | \$9,319 | \$26,254 | 24% | \$85,046 |
| Internal Charges | \$1,393,300 | \$114,437 | \$340,029 | 24% | \$1,053,271 |
| Total Expenditures | \$28,615,300 | \$1,999,588 | \$5,814,937 | 20% | \$22,800,363 |
| NET OPERATING COST / (REVENUE) | \$1,308,900 | \$108,521 | \$243,771 | 19% | \$1,065,129 |
| NET COST (REVENUE) | \$1,308,900 | \$108,521 | \$243,771 | 19% | \$1,065,129 |



Children's Early Years

| | Annual | March | YTD | YTD | Remaining |
|-----------------------------------|--------------|-------------|-------------|----------|--------------|
| | Budget | Actual \$ | Actual \$ | Actual % | Budget |
| Revenue | | | | | |
| Grants and Subsidies | \$21,812,300 | \$2,120,758 | \$5,360,075 | 25% | \$16,452,225 |
| Municipal Recoveries | \$3,315,200 | \$168,724 | \$606,756 | 18% | \$2,708,444 |
| User Fees and Charges | \$1,186,300 | \$114,730 | \$282,940 | 24% | \$903,360 |
| Internal Recoveries | \$487,300 | \$97,333 | \$179,249 | 37% | \$308,051 |
| Total Revenue | \$26,801,100 | \$2,501,545 | \$6,429,020 | 24% | \$20,372,080 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$8,190,800 | \$665,296 | \$1,821,616 | 22% | \$6,369,184 |
| Supplies, Material, Equipment | \$599,600 | \$30,404 | \$78,373 | 13% | \$521,227 |
| Purchased Services | \$785,500 | \$38,912 | \$118,705 | 15% | \$666,795 |
| Social Assistance | \$17,250,400 | \$1,673,492 | \$4,288,260 | 25% | \$12,962,140 |
| Insurance and Financial | \$151,800 | \$11,534 | \$36,310 | 24% | \$115,490 |
| Internal Charges | \$1,396,600 | \$172,733 | \$405,661 | 29% | \$990,940 |
| Total Expenditures | \$28,374,700 | \$2,592,370 | \$6,748,924 | 24% | \$21,625,776 |
| NET OPERATING COST / (REVENUE) | \$1,573,600 | \$90,825 | \$319,904 | 20% | \$1,253,696 |
| NET COST (REVENUE) | \$1,573,600 | \$90,825 | \$319,904 | 20% | \$1,253,696 |



Social Housing

| | Annual | March | YTD | YTD | Remaining |
|-----------------------------------|--------------|-------------|--------------|----------|--------------|
| | Budget | Actual \$ | Actual \$ | Actual % | Budget |
| Revenue | | | | | |
| Grants and Subsidies | \$8,744,700 | \$2,688,195 | \$4,820,824 | 55% | \$3,923,876 |
| Municipal Recoveries | \$13,305,600 | \$1,195,354 | \$3,220,263 | 24% | \$10,085,337 |
| Licenses, Permits and Rents | \$5,727,000 | \$484,424 | \$1,421,121 | 25% | \$4,305,879 |
| User Fees and Charges | \$18,200 | \$7,816 | \$14,252 | 78% | \$3,948 |
| Other Revenue | \$342,300 | \$41,342 | \$95,752 | 28% | \$246,548 |
| Internal Recoveries | \$148,400 | \$74,123 | \$88,264 | 59% | \$60,136 |
| Total Revenue | \$28,286,200 | \$4,491,255 | \$9,660,476 | 34% | \$18,625,724 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$4,431,800 | \$378,456 | \$1,054,686 | 24% | \$3,377,114 |
| Supplies, Material, Equipment | \$494,800 | \$39,266 | \$58,366 | 12% | \$436,434 |
| Purchased Services | \$5,711,800 | \$750,961 | \$1,447,082 | 25% | \$4,264,718 |
| Social Assistance | \$18,942,000 | \$3,606,493 | \$7,279,401 | 38% | \$11,662,599 |
| Transfer Payments | \$556,100 | \$0 | \$139,016 | 25% | \$417,084 |
| Insurance and Financial | \$348,500 | \$15,730 | \$221,030 | 63% | \$127,470 |
| Internal Charges | \$830,200 | \$130,465 | \$258,563 | 31% | \$571,637 |
| Total Expenditures | \$31,315,200 | \$4,921,371 | \$10,458,145 | 33% | \$20,857,056 |
| NET OPERATING COST / (REVENUE) | \$3,029,000 | \$430,117 | \$797,668 | 26% | \$2,231,332 |
| Transfers | | | | | |
| Transfer to Reserves | \$1,650,000 | \$5,261 | \$1,744,261 | 106% | \$(94,261) |
| Total Transfers | \$1,650,000 | \$5,261 | \$1,744,261 | 106% | \$(94,261) |
| NET COST (REVENUE) | \$4,679,000 | \$435,378 | \$2,541,929 | 54% | \$2,137,071 |



County of Wellington County Affordable Housing

| | Annual | March | YTD | YTD | Remaining |
|-----------------------------------|-------------|-----------|-------------|----------|-------------|
| | Budget | Actual \$ | Actual \$ | Actual % | Budget |
| Revenue | | | | | |
| Grants and Subsidies | \$176,700 | \$0 | \$0 | 0% | \$176,700 |
| Licenses, Permits and Rents | \$1,233,000 | \$105,691 | \$315,370 | 26% | \$917,630 |
| User Fees and Charges | \$22,000 | \$1,890 | \$5,780 | 26% | \$16,220 |
| Total Revenue | \$1,431,700 | \$107,581 | \$321,150 | 22% | \$1,110,550 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$94,400 | \$7,782 | \$21,653 | 23% | \$72,747 |
| Supplies, Material, Equipment | \$61,300 | \$3,060 | \$5,237 | 9% | \$56,063 |
| Purchased Services | \$617,700 | \$89,760 | \$170,173 | 28% | \$447,527 |
| Insurance and Financial | \$28,700 | \$125 | \$27,221 | 95% | \$1,479 |
| Debt Charges | \$176,700 | \$0 | \$(5,326) | (3%) | \$182,026 |
| Internal Charges | \$84,700 | \$7,058 | \$21,178 | 25% | \$63,522 |
| Total Expenditures | \$1,063,500 | \$107,785 | \$240,137 | 23% | \$823,363 |
| NET OPERATING COST / (REVENUE) | \$(368,200) | \$204 | \$(81,013) | 22% | \$(287,187) |
| Transfers | | | | | |
| Transfer to Reserves | \$1,368,200 | \$0 | \$1,050,000 | 77% | \$318,200 |
| Total Transfers | \$1,368,200 | \$0 | \$1,050,000 | 77% | \$318,200 |
| NET COST (REVENUE) | \$1,000,000 | \$204 | \$968,987 | 97% | \$31,013 |



Social Services

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|---------------------------------|-------------|-----------|-----------|-------------|-------------|--------|-------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Ontario Works | | | | | | | |
| 129 Wyndham Generator Upgrade | \$40,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$40,000 |
| 129 Wyndham: Flooring Replace | \$35,000 | \$0 | \$0 | \$25,199 | \$25,199 | 72% | \$9,801 |
| 129 Wyndham: Rooftop HVAC Repl | \$140,000 | \$0 | \$0 | \$34,973 | \$34,973 | 25% | \$105,027 |
| 129 Wyndham: VVT HVAC System | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| 129-133 Wyndham, Stone Work | \$130,000 | \$0 | \$0 | \$8,783 | \$8,783 | 7% | \$121,217 |
| Subtotal Ontario Works | \$395,000 | \$0 | \$0 | \$68,955 | \$68,955 | 17% | \$326,045 |
| Children's Early Years | | | | | | | |
| Rockwood Child Care Grant | \$210,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$210,000 |
| Subtotal Children's Early Years | \$210,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$210,000 |
| Social Housing | | | | | | | |
| 2021 Housing Building Retrofit | \$985,000 | \$53,116 | \$81,856 | \$0 | \$81,856 | 8% | \$903,144 |
| 232 Delhi Elevator Modern | \$161,000 | \$9,036 | \$9,036 | \$2,745 | \$11,781 | 7% | \$149,219 |
| 33 Marlb Lighting/Clng/Recrc | \$5,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$5,000 |
| 33 Marlborough Window Replace | \$380,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$380,000 |
| 387 Waterloo Lights/Clng/Recrc | \$285,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$285,000 |
| 450 Albert Balcony Rehab | \$10,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$10,000 |
| 500 Ferrier Window Replace | \$290,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$290,000 |
| 51 John Balcony Rehab | \$110,000 | \$1,981 | \$1,981 | \$0 | \$1,981 | 2% | \$108,019 |
| 576 Woolwich Kitchen Refurbish | \$620,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$620,000 |
| Adult Bldg Fob System Upgrade | \$1,055,700 | \$2,215 | \$2,357 | \$690,379 | \$692,736 | 66 % | \$362,964 |
| Algonquin / Ferndale Siding | \$35,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$35,000 |
| Applewood / Sunset Roofing Rep | \$20,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$20,000 |
| Applewood / Sunset Site Dev | \$300,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$300,000 |
| Applewood / Sunset Window Rep | \$647,000 | \$0 | \$0 | \$491,687 | \$491,687 | 76 % | \$155,313 |
| COCHI Community Housing Init | \$634,000 | \$31,169 | \$31,169 | \$180,822 | \$211,991 | 33 % | \$422,009 |
| Mohawk Delaware Windows/Siding | \$819,000 | \$0 | \$0 | \$727,924 | \$727,924 | 89 % | \$91,076 |
| OPHI Ont Priorities Housing In | \$2,605,600 | \$566,078 | \$567,575 | \$291,715 | \$859,290 | 33 % | \$1,746,311 |
| Various Full Fire Alarm Replac | \$750,000 | \$70,193 | \$70,193 | \$234,198 | \$304,391 | 41% | \$445,609 |
| Willow/Dawson Shingle Replace | \$20,000 | \$0 | \$0 | \$0 | \$0 | 0 % | \$20,000 |
| Subtotal Social Housing | \$9,732,300 | \$733,787 | \$764,167 | \$2,619,470 | \$3,383,637 | 35% | \$6,348,663 |



Social Services

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|--------------------------------|--------------|-----------|-----------|-------------|-------------|--------|-------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Affordable Housing | | | | | | | |
| 165 Gordon 2021 Capital Retro | \$32,000 | \$6,737 | \$6,737 | \$0 | \$6,737 | 21% | \$25,263 |
| 165 Gordon Air Conditioning | \$500,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$500,000 |
| 169 Gordon 2021 Capital Retro | \$30,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$30,000 |
| 169 Gordon St FOB System | \$40,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$40,000 |
| 182 George 2021 Capital Retro | \$79,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$79,000 |
| 250 Daly 2021 Capital Retrofit | \$8,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$8,000 |
| Subtotal Affordable Housing | \$689,000 | \$6,737 | \$6,737 | \$0 | \$6,737 | 1% | \$682,263 |
| Total Social Services | \$11,026,300 | \$740,524 | \$770,904 | \$2,688,425 | \$3,459,329 | 31 % | \$7,566,971 |



Social Services

Capital Work-in-Progress Expenditures By Departments (WHC)

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|-------------------------------|-------------|--------|----------|-------------|-------------|--------|-------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| 2021 440 King St Retrofits | \$113,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$113,000 |
| 440 King St Expansion | \$2,000,000 | \$0 | \$0 | \$1,702,028 | \$1,702,028 | 85 % | \$297,972 |
| 440 King St Site Improvements | \$1,023,000 | \$0 | \$46,930 | \$372,871 | \$419,801 | 41 % | \$603,199 |
| Total Social Services | \$3,136,000 | \$0 | \$46,930 | \$2,074,899 | \$2,121,829 | 68 % | \$1,014,171 |



County of Wellington Long-Term Care Homes

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|-----------------|------------------|-----------------|---------------------|
| Revenue | Dauget | Actual p | Actual y | Actual /0 | Duuget |
| Grants and Subsidies | \$9,538,800 | \$1,007,978 | \$2,599,008 | 27% | \$6,939,792 |
| User Fees and Charges | \$4,834,000 | \$373,550 | \$1,101,947 | 23% | \$3,732,053 |
| Sales Revenue | \$54,600 | \$5,012 | \$14,741 | 27% | \$39,859 |
| Other Revenue | \$27,800 | \$770 | \$2,244 | 8% | \$25,556 |
| Total Revenue | \$14,455,200 | \$1,387,309 | \$3,717,940 | 26% | \$10,737,260 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$18,030,000 | \$1,755,244 | \$4,786,399 | 27% | \$13,243,601 |
| Supplies, Material, Equipment | \$1,491,800 | \$156,092 | \$340,803 | 23% | \$1,150,997 |
| Purchased Services | \$1,252,100 | \$133,102 | \$304,909 | 24% | \$947,191 |
| Insurance and Financial | \$343,500 | \$30,770 | \$127,069 | 37% | \$216,431 |
| Debt Charges | \$1,849,700 | \$0 | \$750,684 | 41% | \$1,099,016 |
| Internal Charges | \$941,000 | \$78,417 | \$235,250 | 25% | \$705,750 |
| Total Expenditures | \$23,908,100 | \$2,153,625 | \$6,545,115 | 27% | \$17,362,985 |
| NET OPERATING COST / (REVENUE) | \$9,452,900 | \$766,315 | \$2,827,175 | 30% | \$6,625,725 |
| Transfers | | | | | |
| Transfers from Reserves | \$(250,900) | \$0 | \$0 | 0% | \$(250,900) |
| Transfer to Reserves | \$250,000 | \$0 | \$250,000 | 100% | \$0 |
| Total Transfers | \$(900) | \$0 | \$250,000 | (27,778%) | \$(250,900) |
| NET COST (REVENUE) | \$9,452,000 | \$766,315 | \$3,077,175 | 33% | \$6,374,825 |



Long-Term Care Homes

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|-----------------------------------|-------------|---------|---------|-----------|-----------|--------|-------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Facility Improvements | | | | | | | |
| 2021 Access Control System | \$120,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$120,000 |
| 2021 WT Building Retrofits | \$35,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$35,000 |
| Common Spaces Flooring | \$110,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$110,000 |
| Replace Public Area Furniture | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0 % | \$50,000 |
| Subtotal Facility Improvements | \$315,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$315,000 |
| Equipment and Technology | | | | | | | |
| 2021 Nursing Equip Replacement | \$100,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$100,000 |
| Nutrition Services Hardware | \$60,000 | \$0 | \$0 | \$39,026 | \$39,026 | 65% | \$20,974 |
| Terrace Network Replacement 19 | \$100,000 | \$0 | \$0 | \$81,784 | \$81,784 | 82% | \$18,216 |
| WT Dishwasher Replacement | \$60,000 | \$0 | \$0 | \$23,362 | \$23,362 | 39 % | \$36,638 |
| WT Laundry Equipment 2021 | \$60,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$60,000 |
| Subtotal Equipment and Technology | \$380,000 | \$0 | \$0 | \$144,172 | \$144,172 | 38% | \$235,828 |
| Continuum of Care | | | | | | | |
| Phase I Continuum of Care | \$1,000,000 | \$2,315 | \$2,315 | \$399,393 | \$401,708 | 40 % | \$598,292 |
| Subtotal Continuum of Care | \$1,000,000 | \$2,315 | \$2,315 | \$399,393 | \$401,708 | 40% | \$598,292 |
| Total Long-Term Care Homes | \$1,695,000 | \$2,315 | \$2,315 | \$543,565 | \$545,880 | 32 % | \$1,149,120 |



County of Wellington Economic Development

Statement of Operations as of

31 Mar 2021

| | Annual Budget | March Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|--------------------|------------------|-----------------|---------------------|
| Revenue | Dadgot | Actual y | 7 totaar y | riotaai 70 | Daagot |
| Grants and Subsidies | \$369,800 | \$0 | \$0 | 0% | \$369,800 |
| User Fees and Charges | \$66,500 | \$0 | \$16,648 | 25% | \$49,852 |
| Internal Recoveries | \$0 | \$0 | \$1,413 | 0% | \$(1,413) |
| Total Revenue | \$436,300 | \$0 | \$18,060 | 4% | \$418,240 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$660,600 | \$53,402 | \$127,665 | 19% | \$532,935 |
| Supplies, Material, Equipment | \$141,300 | \$245 | \$325 | 0% | \$140,975 |
| Purchased Services | \$701,900 | \$20,391 | \$45,965 | 7% | \$655,935 |
| Transfer Payments | \$672,500 | \$37,500 | \$32,500 | 5% | \$640,000 |
| Insurance and Financial | \$14,400 | \$1,140 | \$2,702 | 19% | \$11,698 |
| Internal Charges | \$8,000 | \$0 | \$0 | 0% | \$8,000 |
| Total Expenditures | \$2,198,700 | \$112,678 | \$209,157 | 10% | \$1,989,543 |
| NET OPERATING COST / (REVENUE) | \$1,762,400 | \$112,678 | \$191,097 | 11% | \$1,571,303 |
| Transfers | | | | | |
| Transfers from Reserves | \$(200,000) | \$0 | \$0 | 0% | \$(200,000) |
| Transfer to Reserves | \$400,000 | \$0 | \$400,000 | 100% | \$0 |
| Total Transfers | \$200,000 | \$0 | \$400,000 | 200% | \$(200,000) |
| NET COST (REVENUE) | \$1,962,400 | \$112,678 | \$591,097 | 30% | \$1,371,303 |

Corporation Silver Silv

County of Wellington

Economic Development

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending March 31, 2021

| | Approved | March | Current | Previous | | % of | Remaining |
|--|------------------------|------------|------------|------------------|------------------|-------------|-----------------------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| SWIFT 2.0 Implementation Wellington Signage Strategy | \$800,000 \$372,500 | \$0 \$0 | \$0 \$0 | \$0 \$345,776 | \$0 \$345,776 | 0 % 93 % | \$800,000 \$26,724 |
| Total Economic Development | \$1,172,500 | \$0 | \$0 | \$345,776 | \$345,776 | 29 % | \$826,724 |