COUNTY OF WELLINGTON
10 YEAR OPERATING BUDGET AND TAX RATE FORECAST
Social Housing

	Approved 2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
REVENUE											
Grants & Subsidies	8,744,700	9,170,200	7,935,800	7,055,100	6,462,000	6,196,700	6,381,600	5,524,400	5,496,400	4,656,200	4,549,300
Municipal Recoveries	13,305,600	14,300,500	14,671,100	15,242,500	16,168,100	17,027,700	17,582,900	18,987,600	19,648,300	21,115,600	21,879,900
Licenses, Permits and Rents	5,727,000	5,727,000	5,751,900	5,751,900	5,751,900	5,751,900	5,751,900	5,751,900	5,751,900	5,751,900	5,751,900
User Fees & Charges	18,200	18,200	18,200	18,200	18,200	18,200	18,200	18,200	18,200	18,200	18,200
Other Revenue	342,300	351,700	359,300	367,300	375,600	384,100	392,800	401,700	410,900	420,500	430,300
Internal Recoveries	148,400	207,500	98,500	91,900	91,500	94,200	96,900	99,700	102,500	105,400	108,400
Total Revenue	**28,286,200**	**29,775,100**	**28,834,800**	**28,526,900**	**28,867,300**	**29,472,800**	**30,224,300**	**30,783,500**	**31,428,200**	**32,067,800**	**32,738,000**
EXPENDITURES											
Salaries, Wages and Benefits	4,431,800	4,828,600	5,061,100	5,099,000	5,260,300	5,441,600	5,615,500	5,796,900	5,980,200	6,172,500	6,370,000
Supplies, Material & Equipment	494,800	575,300	539,200	554,900	571,000	587,800	604,800	622,200	640,200	658,800	671,700
Purchased Services	5,711,800	6,287,400	6,200,700	6,384,100	6,604,100	6,869,800	7,121,000	7,367,500	7,594,900	7,856,800	8,107,200
Social Assistance	18,942,000	19,820,000	18,997,900	18,681,700	18,809,300	19,167,200	19,532,900	19,905,200	20,284,600	20,672,400	21,060,900
Transfer Payments	556,100	264,100	208,200	117,900							
Insurance & Financial	348,500	358,500	370,400	379,000	389,700	401,300	413,600	426,600	440,700	448,500	453,900
Internal Charges	830,200	995,600	847,700	837,600	883,900	890,300	928,700	941,800	974,200	1,010,800	1,028,000
Total Expenditures	**31,315,200**	**33,129,500**	**32,225,200**	**32,054,200**	**32,518,300**	**33,358,000**	**34,216,500**	**35,060,200**	**35,914,800**	**36,819,800**	**37,691,700**
Net Operating Cost / (Revenue)	**3,029,000**	**3,354,400**	**3,390,400**	**3,527,300**	**3,651,000**	**3,885,200**	**3,992,200**	**4,276,700**	**4,486,600**	**4,752,000**	**4,953,700**
yr/yr % change		10.7%	1.1%	4.0%	3.5%	6.4%	2.8%	7.1%	4.9%	5.9%	4.2%
DEBT AND TRANSFERS											
Transfer from Reserves		(135,000)									
Transfer to Reserves	1,650,000	1,600,000	1,600,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Total Debt and Transfers	**1,650,000**	**1,465,000**	**1,600,000**	**1,100,000**	**1,100,000**	**1,100,000**	**1,100,000**	**1,100,000**	**1,100,000**	**1,100,000**	**1,100,000**
TAX LEVY REQUIREMENT	**4,679,000**	**4,819,400**	**4,990,400**	**4,627,300**	**4,751,000**	**4,985,200**	**5,092,200**	**5,376,700**	**5,586,600**	**5,852,000**	**6,053,700**
yr/yr % change		3.0%	3.5%	(7.3%)	2.7%	4.9%	2.1%	5.6%	3.9%	4.8%	3.4%

County of Wellington
10 Year Capital Budget
Social Housing

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10 Year Total
Social Services											
Social Housing											
County Owned Housing Units	3,450,000	3,700,000	3,900,000	4,050,000	4,200,000	4,350,000	4,500,000	4,650,000	4,800,000	4,950,000	42,550,000
COCHI Community Housing Init	522,700										522,700
OPHI Ont Priorities Housing In	507,800										507,800
Attic Insulation: Climate Change Initiative	45,000	45,000	45,000	45,000	45,000						225,000
Housing Sites IT Replacements			60,000	25,000	70,000	45,000					200,000
Housing WiFi Replacements					37,000					44,000	81,000
Total Social Housing	4,525,500	3,745,000	4,005,000	4,120,000	4,352,000	4,395,000	4,500,000	4,650,000	4,800,000	4,994,000	44,086,500
Total	**4,525,500**	**3,745,000**	**4,005,000**	**4,120,000**	**4,352,000**	**4,395,000**	**4,500,000**	**4,650,000**	**4,800,000**	**4,994,000**	**44,086,500**
Sources of Financing											
Recoveries	2,666,000	2,858,000	3,056,000	3,146,000	3,318,000	3,353,000	3,433,000	3,549,000	3,661,000	3,812,000	32,852,000
Subsidies	1,030,500										1,030,500
Reserves	829,000	887,000	949,000	974,000	1,034,000	1,042,000	1,067,000	1,101,000	1,139,000	1,182,000	10,204,000
Total Financing	**4,525,500**	**3,745,000**	**4,005,000**	**4,120,000**	**4,352,000**	**4,395,000**	**4,500,000**	**4,650,000**	**4,800,000**	**4,994,000**	**44,086,500**

County of Wellington
2022-2031 Social Housing Capital Details

Project Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Vancouver/Edmonton - 23 Houses											
Vancouver/Edmonton Full Unit Renovation	110,000	115,000	120,000								345,000
Vancouver/Edmonton Site Improvements										245,000	245,000
Total Vancouver/Edmonton - 23 Houses	110,000	115,000	120,000							245,000	590,000
Mohawk/Delaware - 50 Houses											
Mohawk/Delaware Driveway								465,000			465,000
Mohawk/Delaware Deck Replacement	50,000										50,000
Mohawk/Delaware Furnace Replacement										240,000	240,000
Total Mohawk/Delaware - 50 Houses	50,000							465,000		240,000	755,000
263 Speedvale - 62 Apartments											
263 Speedvale Bathroom Upgrades				440,000							440,000
263 Speedvale Lghtng/Clng/Rcrc Replac		255,000									255,000
263 Speedvale East Wing Roof Replace		15,000	320,000								335,000
263 Speedvale Window Replace			225,000								225,000
263 Speedvale West Wing Roof Replace								35,000	615,000		650,000
Total 263 Speedvale - 62 Apartments		270,000	545,000	440,000				35,000	615,000		1,905,000
Algonquin/Ferndale - 47 Houses											
Algonquin/Ferndale Site Dev Phase 2	10,000	170,000									180,000
Algonquin / Ferndale Siding	560,000										560,000
Algonquin/Ferndale Shingle Replacement		20,000	295,000	115,000	125,000	135,000	140,000	50,000			880,000
Algonquin/Ferndale Site Dev Phase 3				20,000	370,000						390,000
Total Algonquin/Ferndale - 47 Houses	570,000	190,000	295,000	135,000	495,000	135,000	140,000	50,000			2,010,000
Applewood/Sunset -47 Townhomes											
Applewood / Sunset Site Dev	200,000										200,000
Applewood / Sunset Roofing Rep	790,000										790,000
Total Applewood/Sunset -47 Townhomes	990,000										990,000
576 Woolwich - 100 Apartments											
576 Woolwich Parking Lot					260,000						260,000
576 Woolwich Ltng/Clng/Rcrc Replace		325,000									325,000
576 Woolwich Window & Mansard Replace			10,000	330,000							340,000
576 Woolwich Roof Replacement							70,000	1,140,000			1,210,000
576 Woolwich Bathroom Upgrades										890,000	890,000
576 Balcony Replacement									200,000		200,000
Total 576 Woolwich - 100 Apartments		325,000	10,000	330,000	260,000		70,000	1,140,000	200,000	890,000	3,225,000
232 Delhi/33 Marlborough - 109 Apartments											
33 Marlb Lighting/Clng/Recrc	290,000										290,000
232 Delhi Window Replace			325,000								325,000
33 Marlborough Roofing Replace		25,000	475,000								500,000
232 Delhi Lghtng/Clng/Rcrc Replace	5,000	315,000									320,000
33 Marlborough Kitchen Refurb					450,000						450,000
232 Delhi Kitchen Refurb					455,000						455,000
33 Marlborough Parking Lot Replacement				125,000							125,000
232 Delhi Roofing Replacement						30,000	565,000				595,000

County of Wellington
2022-2031 Social Housing Capital Details

Project Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
232 Delhi Bathroom Refurbishment								475,000			475,000
33 Marlborough Bathroom Refurbishment									485,000		485,000
Total 232 Delhi/33 Marlborough - 109 Apartments	295,000	340,000	800,000	125,000	905,000	30,000	565,000	475,000	485,000		4,020,000
Willow/Dawson - 85 Townhomes											
Willow/Dawson Shingle Replace	150,000	510,000									660,000
Willow Dawson Site Dev		200,000									200,000
Willow/Dawson Siding Replacement		445,000									445,000
Willow/Dawson Shingle Replace Phase 2						300,000	550,000				850,000
Willow/Dawson Furnace Replace								390,000			390,000
Willow/Dawson Window Replacement										1,210,000	1,210,000
Total Willow/Dawson - 85 Townhomes	150,000	1,155,000				300,000	550,000	390,000		1,210,000	3,755,000
229 Dublin - 74 Apartments											
229 Dublin Recaulking	90,000										90,000
229 Dublin Elevator Modernization	10,000	175,000									185,000
229 Dublin Carport Ceiling Replacement				275,000							275,000
229 Dublin Security Camera Install		80,000									80,000
229 Dublin Kitchen Refurbishment					610,000						610,000
229 Dublin Balcony Replacement						415,000					415,000
229 Dublin Bathroom Refurb									665,000		665,000
Total 229 Dublin - 74 Apartments	100,000	255,000		275,000	610,000	415,000			665,000		2,320,000
387 Waterloo - 72 Apartments											
387 Waterloo Mansard Roof Replacement							180,000				180,000
387 Waterloo Kitchen Refurbishments			555,000								555,000
387 Waterloo Window Replacement				625,000							625,000
387 Waterloo Roofing Replacement						20,000	870,000				890,000
387 Waterloo Parking Lot									280,000		280,000
387 Waterloo Bathroom Refurb									665,000		665,000
Total 387 Waterloo - 72 Apartments			555,000	625,000		20,000	1,050,000		945,000		3,195,000
130 Grange - 72 Apartments											
130 Grange Kitchen Refurbishments						620,000					620,000
130 Grange Lghtng/Clng/Rcrc Line		235,000									235,000
130 Grange Window Replacement					465,000						465,000
130 Grange Parking Lot				170,000							170,000
130 Grange Bathroom Refurb								615,000			615,000
130 Grange Site Improvements				200,000							200,000
Total 130 Grange - 72 Apartments		235,000		370,000	465,000	620,000		615,000			2,305,000
411 Waterloo - 41 Apartments											
411 Waterloo Parking Lot Replacement	50,000										50,000
411 Waterloo Window Replacement					265,000						265,000
411 Waterloo Kitchen Cupboard Replacement						355,000					355,000
411 Waterloo Roofing Replacement			20,000	355,000							375,000
411 Waterloo Elevator Modernization						15,000	210,000				225,000
411 Waterloo Bathroom Replacement										385,000	385,000
Total 411 Waterloo - 41 Apartments	50,000		20,000	355,000	265,000	370,000	210,000			385,000	1,655,000

County of Wellington
2022-2031 Social Housing Capital Details

Project Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
32 Hadati - 89 Apartments											
32 Hadati Make Up Air Replace	350,000										350,000
32 Hadati Lghtng/Clng/Rcrc Replacement		315,000									315,000
32 Hadati Elevator Modernization					10,000	200,000					210,000
32 Hadati Retaining Wall						30,000	510,000				540,000
32 Hadati Balcony Replacements										410,000	410,000
Total 32 Hadati - 89 Apartments	350,000	315,000			10,000	230,000	510,000			410,000	1,825,000
Edward St. Arthur - 14 Apartments											
110 Edward Roofing Replacement									385,000		385,000
110 Edward Kitchen Replacement										140,000	140,000
Total Edward St. Arthur - 14 Apartments									385,000	140,000	525,000
Frederick St Arthur - 10 Apartments											
133 Frederick Metal Roof install										250,000	250,000
Total Frederick St Arthur - 10 Apartments										250,000	250,000
221 Mary St. Elora - 20 Apartments											
221 Mary Window Replacement			150,000								150,000
221 Mary Roofing Replacement									20,000	310,000	330,000
221 Mary Elevator Mod								10,000	180,000		190,000
Total 221 Mary St. Elora - 20 Apartments			150,000					10,000	200,000	310,000	670,000
22 Church St. Erin - 11 Apartments											
22 Church Metal Roof Install			10,000	110,000							120,000
Total 22 Church St. Erin - 11 Apartments			10,000	110,000							120,000
14 Centre St. Erin - 16 Apartments											
14 Center Metal Roof Install		10,000	210,000								220,000
14 Centre Window Replacement			120,000								120,000
14 Centre Elevator Modernization						10,000	175,000				185,000
14 Centre St Kitchen Refurbishments									160,000		160,000
14 Centre Bathroom Refurb										155,000	155,000
Total 14 Centre St. Erin - 16 Apartments		10,000	330,000			10,000	175,000		160,000	155,000	840,000
450 Ferrier Ct. Fergus - 41 Apartments											
450 Ferrier Corridor Refurbishments	85,000										85,000
450 Ferrier Elevator Modernization		10,000	175,000								185,000
450 Ferrier Balcony Replacement									205,000		205,000
Total 450 Ferrier Ct. Fergus - 41 Apartments	85,000	10,000	175,000						205,000		475,000
500 Ferrier Ct. Fergus - 41 Apartments											
500 Ferrier Bathroom Refurbishments								350,000			350,000
500 Ferrier Elevator Modernization						15,000	210,000				225,000
500 Ferrier Balcony Replacement									185,000		185,000
Total 500 Ferrier Ct. Fergus - 41 Apartments						15,000	210,000	350,000	185,000		760,000
56 Mill St. Harriston - 15 Apartments											
56 Mill Window and Door Replacement	100,000										100,000
Total 56 Mill St. Harriston - 15 Apartments	100,000										100,000
51 John St. Harriston - 16 Apartments											
51 John St Window Replacement							140,000				140,000

County of Wellington
2022-2031 Social Housing Capital Details

Project Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
51 John Metal Roof Install	240,000										240,000
Total 51 John St. Harriston - 16 Apartments	240,000						140,000				380,000
450 Albert St. Mt. Forest - 31 Apartments											
450 Albert Elevator Modernization				10,000	160,000						170,000
Total 450 Albert St. Mt. Forest - 31 Apartments				10,000	160,000						170,000
235 Egremont St. Mt. Forest -11 Apartments											
235 Egremont Metal Roof Install				120,000							120,000
Total 235 Egremont St. Mt. Forest -11 Apartments				120,000							120,000
Irwindale Palmerston - 16 Houses, 4 Apts											
Palmerston 4-Plex Windows Doors and Siding Replacen	75,000										75,000
Total Irwindale Palmerston - 16 Houses, 4 Apts	75,000										75,000
212 Whites Rd. Palmerston -32 Apartments											
212 Whites Lghtng/Clng/Rcrc Replace		115,000									115,000
212 Whites Roofing Replacement		25,000	405,000								430,000
212 Whites Elevator Modernization				10,000	160,000						170,000
Total 212 Whites Rd. Palmerston -32 Apartments		140,000	405,000	10,000	160,000						715,000
Social Housing Various Locations											
Housing Building Retrofit	285,000	340,000	485,000	1,145,000	870,000	2,205,000	880,000	1,120,000	755,000	715,000	8,800,000
Total Social Housing Various Locations	285,000	340,000	485,000	1,145,000	870,000	2,205,000	880,000	1,120,000	755,000	715,000	8,800,000
Total County Owned Units	3,450,000	3,700,000	3,900,000	4,050,000	4,200,000	4,350,000	4,500,000	4,650,000	4,800,000	4,950,000	42,550,000

COUNTY OF WELLINGTON
10 YEAR OPERATING BUDGET AND TAX RATE FORECAST
Affordable Housing

	Approved 2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
REVENUE											
Grants & Subsidies	176,700	176,100	175,200	174,000	172,500	170,600	168,400	170,800	167,700	164,300	
Licenses, Permits and Rents	1,233,000	1,261,500	1,290,600	1,316,200	1,342,400	1,369,000	1,396,300	1,424,100	1,452,400	1,481,300	1,510,900
User Fees & Charges	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Total Revenue	**1,431,700**	**1,459,600**	**1,487,800**	**1,512,200**	**1,536,900**	**1,561,600**	**1,586,700**	**1,616,900**	**1,642,100**	**1,667,600**	**1,532,900**
EXPENDITURES											
Salaries, Wages and Benefits	94,400	104,100	115,600	119,600	124,800	128,400	132,400	137,000	141,200	145,600	150,200
Supplies, Material & Equipment	61,300	65,300	67,100	69,000	70,900	73,000	75,100	77,200	79,300	81,500	81,800
Purchased Services	617,700	620,100	666,500	677,300	670,700	690,000	710,000	771,300	783,300	772,900	787,600
Insurance & Financial	28,700	29,500	30,800	31,800	32,800	33,800	35,000	36,200	37,200	37,200	37,200
Debt Charges	176,700	176,100	175,200	174,000	172,500	170,600	168,400	170,800	167,700	164,300	
Internal Charges	84,700	87,200	89,800	92,500	95,300	98,300	101,200	104,200	107,300	110,500	110,500
Total Expenditures	**1,063,500**	**1,082,300**	**1,145,000**	**1,164,200**	**1,167,000**	**1,194,100**	**1,222,100**	**1,296,700**	**1,316,000**	**1,312,000**	**1,167,300**
Net Operating Cost / (Revenue)	**(368,200)**	**(377,300)**	**(342,800)**	**(348,000)**	**(369,900)**	**(367,500)**	**(364,600)**	**(320,200)**	**(326,100)**	**(355,600)**	**(365,600)**
yr/yr % change		2.5%	(9.1%)	1.5%	6.3%	(0.6%)	(0.8%)	(12.2%)	1.8%	9.0%	2.8%
TRANSFERS											
Transfer to Reserves	1,368,200	1,377,300	1,342,800	1,348,000	1,369,900	1,367,500	1,364,600	1,320,200	1,326,100	1,355,600	1,365,600
Total Transfers	**1,368,200**	**1,377,300**	**1,342,800**	**1,348,000**	**1,369,900**	**1,367,500**	**1,364,600**	**1,320,200**	**1,326,100**	**1,355,600**	**1,365,600**
TAX LEVY REQUIREMENT	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**
yr/yr % change											

County of Wellington
10 Year Capital Budget
Affordable Housing

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10 Year Total
Social Services											
Affordable Housing											
165 & 169 Gordon Lock Changes	110,000										110,000
165 & 169 Gordon Aluminized Roofing Repla	100,000										100,000
Provision for New County Afd Housing Units		6,000,000			6,000,000			6,000,000			18,000,000
Affordable Housing Retrofits	70,000	77,000	82,000	99,000	137,000	93,000	97,000	109,000	106,000	135,000	1,005,000
Total Affordable Housing	280,000	6,077,000	82,000	99,000	6,137,000	93,000	97,000	6,109,000	106,000	135,000	19,215,000
Total	**280,000**	**6,077,000**	**82,000**	**99,000**	**6,137,000**	**93,000**	**97,000**	**6,109,000**	**106,000**	**135,000**	**19,215,000**
Sources of Financing											
Subsidies		2,000,000			2,000,000			2,000,000			6,000,000
Reserves	280,000	4,077,000	82,000	99,000	4,137,000	93,000	97,000	4,109,000	106,000	135,000	13,215,000
Total Financing	**280,000**	**6,077,000**	**82,000**	**99,000**	**6,137,000**	**93,000**	**97,000**	**6,109,000**	**106,000**	**135,000**	**19,215,000**

COUNTY OF WELLINGTON
10 YEAR OPERATING BUDGET AND TAX RATE FORECAST
Ontario Works

	Approved 2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
REVENUE											
Grants & Subsidies	24,053,000	24,975,800	25,574,600	26,185,300	26,812,900	27,447,700	28,101,200	28,774,400	29,468,500	30,179,700	30,924,600
Municipal Recoveries	3,189,400	3,175,800	3,318,100	3,481,800	3,713,900	3,883,000	4,121,500	4,284,100	4,505,700	4,752,200	4,970,800
Internal Recoveries	64,000	84,000	89,500	89,100	85,700	80,600	76,900	73,100	69,500	64,600	59,200
Total Revenue	**27,306,400**	**28,235,600**	**28,982,200**	**29,756,200**	**30,612,500**	**31,411,300**	**32,299,600**	**33,131,600**	**34,043,700**	**34,996,500**	**35,954,600**
EXPENDITURES											
Salaries, Wages and Benefits	6,658,800	6,833,500	7,040,300	7,235,100	7,462,900	7,698,700	7,943,200	8,196,300	8,457,700	8,727,500	9,005,300
Supplies, Material & Equipment	185,600	157,800	161,300	164,700	168,400	171,900	175,800	179,500	181,900	185,300	187,400
Purchased Services	465,100	470,400	488,300	502,100	519,200	533,300	548,100	555,600	557,000	546,100	525,600
Social Assistance	19,606,700	20,500,500	21,055,600	21,628,300	22,210,800	22,810,800	23,416,900	24,059,400	24,723,200	25,407,700	26,135,900
Transfer Payments	194,500	478,400	367,300	206,300	210,400	214,700	219,000	223,300	227,600	232,200	237,000
Insurance & Financial	111,300	109,400	113,200	116,400	120,700	124,700	129,500	134,200	139,400	144,600	150,100
Minor Capital Expenses		10,000				14,000	18,000				36,000
Internal Charges	1,393,300	1,334,500	1,353,600	1,391,700	1,484,200	1,465,500	1,549,100	1,539,600	1,586,200	1,662,900	1,660,200
Total Expenditures	**28,615,300**	**29,894,500**	**30,579,600**	**31,244,600**	**32,176,600**	**33,033,600**	**33,999,600**	**34,887,900**	**35,873,000**	**36,906,300**	**37,937,500**
Net Operating Cost / (Revenue)	**1,308,900**	**1,658,900**	**1,597,400**	**1,488,400**	**1,564,100**	**1,622,300**	**1,700,000**	**1,756,300**	**1,829,300**	**1,909,800**	**1,982,900**
yr/yr % change		26.7%	(3.7%)	(6.8%)	5.1%	3.7%	4.8%	3.3%	4.2%	4.4%	3.8%
TRANSFERS											
Transfer from Reserves		(280,000)	(165,000)								
Total Transfers		**(280,000)**	**(165,000)**								
TAX LEVY REQUIREMENT	**1,308,900**	**1,378,900**	**1,432,400**	**1,488,400**	**1,564,100**	**1,622,300**	**1,700,000**	**1,756,300**	**1,829,300**	**1,909,800**	**1,982,900**
yr/yr % change		5.3%	3.9%	3.9%	5.1%	3.7%	4.8%	3.3%	4.2%	4.4%	3.8%

County of Wellington

10 Year Capital Budget

Ontario Works

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10 Year Total
Social Services											
Ontario Works											
129 Wyndham Generator Upgrade	40,000										40,000
129 Wyndham: Interior Upgrades	50,000										50,000
129 Wyndham: Roofing										239,000	239,000
129 Wyndham: Security						48,000					48,000
129-133 Wyndham, Stone Work	40,000										40,000
138 Wyndham: Carpet Replacement				60,000							60,000
138 Wyndham: Fire Alarm System	30,000					24,000					54,000
138 Wyndham: HVAC Replacements	475,000										475,000
138 Wyndham: Replace Heat Exchanger						72,000					72,000
138 Wyndham: Roof Top AC							123,000				123,000
138 Wyndham: Roofing										184,000	184,000
Fergus OW: Roof Replacement				83,000							83,000
Fergus OW: Rooftop Air Conditioners										61,000	61,000
Total Ontario Works	635,000			143,000		144,000	123,000			484,000	1,529,000
Total	**635,000**			**143,000**		**144,000**	**123,000**			**484,000**	**1,529,000**
Sources of Financing											
Recoveries	482,000			48,000		119,000	98,000			336,000	1,083,000
Reserves	153,000			95,000		25,000	25,000			148,000	446,000
Total Financing	**635,000**			**143,000**		**144,000**	**123,000**			**484,000**	**1,529,000**

COUNTY OF WELLINGTON
10 YEAR OPERATING BUDGET AND TAX RATE FORECAST
Children's Early Years Division

	Approved 2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
REVENUE											
Grants & Subsidies	21,812,300	22,655,200	21,613,300	21,265,900	21,265,900	21,265,900	21,265,900	21,265,900	21,265,900	21,265,900	21,265,900
Municipal Recoveries	3,315,200	3,752,500	3,823,400	4,014,000	4,220,600	4,442,800	4,643,800	4,824,600	5,050,600	5,266,200	5,474,900
User Fees & Charges	1,186,300	1,261,000	1,286,200	1,311,900	1,338,000	1,364,700	1,392,000	1,419,800	1,448,200	1,477,100	1,506,600
Internal Recoveries	487,300	104,900	104,900	104,900	104,900	104,900	104,900	104,900	104,900	104,900	104,900
Total Revenue	**26,801,100**	**27,773,600**	**26,827,800**	**26,696,700**	**26,929,400**	**27,178,300**	**27,406,600**	**27,615,200**	**27,869,600**	**28,114,100**	**28,352,300**
EXPENDITURES											
Salaries, Wages and Benefits	8,190,800	8,607,700	8,812,300	9,084,300	9,400,800	9,709,800	10,021,200	10,342,400	10,675,500	11,017,900	11,370,400
Supplies, Material & Equipment	599,600	610,400	625,700	637,200	649,000	661,100	673,800	686,900	700,400	714,000	726,800
Purchased Services	785,500	742,900	755,500	765,400	775,400	785,600	795,700	806,200	818,600	832,700	848,600
Social Assistance	17,250,400	18,473,600	17,421,300	17,064,500	17,052,700	17,039,300	17,026,400	17,013,300	16,997,600	16,982,000	16,966,300
Insurance & Financial	151,800	149,000	153,000	157,600	163,800	169,700	176,400	182,900	189,800	196,800	203,600
Minor Capital Expenses		12,500		11,000		11,000			33,000	50,000	34,000
Internal Charges	1,396,600	1,090,400	1,116,400	1,149,900	1,195,100	1,254,000	1,296,300	1,296,400	1,320,800	1,359,200	1,391,400
Total Expenditures	**28,374,700**	**29,686,500**	**28,884,200**	**28,869,900**	**29,236,800**	**29,630,500**	**29,989,800**	**30,328,100**	**30,735,700**	**31,152,600**	**31,541,100**
Net Operating Cost / (Revenue)	**1,573,600**	**1,912,900**	**2,056,400**	**2,173,200**	**2,307,400**	**2,452,200**	**2,583,200**	**2,712,900**	**2,866,100**	**3,038,500**	**3,188,800**
yr/yr % change		21.6%	7.5%	5.7%	6.2%	6.3%	5.3%	5.0%	5.6%	6.0%	4.9%
TRANSFERS											
Transfer from Reserves		(60,600)									
Total Transfers		**(60,600)**									
TAX LEVY REQUIREMENT	**1,573,600**	**1,852,300**	**2,056,400**	**2,173,200**	**2,307,400**	**2,452,200**	**2,583,200**	**2,712,900**	**2,866,100**	**3,038,500**	**3,188,800**
yr/yr % change		17.7%	11.0%	5.7%	6.2%	6.3%	5.3%	5.0%	5.6%	6.0%	4.9%

County of Wellington
10 Year Capital Budget
Children's Early Years Division

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10 Year Total
Social Services											
Children's Early Years Division											
MFCC: Flooring Replacement								69,000			69,000
Mount Forest: Air Conditioning									250,000		250,000
Mount Forest: Parking Lot										109,000	109,000
Total Children's Early Years Division								69,000	250,000	109,000	428,000
Total								**69,000**	**250,000**	**109,000**	**428,000**
Sources of Financing											
Reserves								69,000	250,000	109,000	428,000
Total Financing								**69,000**	**250,000**	**109,000**	**428,000**